## m <br> DEPARTMENT OF TRANSPORTATION

## Corridors of Commerce Program

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## Contents

Legislative Request .....  .4
Corridors of Commerce Program - Overview ..... 5
Project Eligibility .....  5
Project Selection .....  6
Public Recommendations .....  .7
Funding ..... 7
2017 Corridors of Commerce Summary ..... 11
2018 Corridors of Commerce Summary ..... 13
Program Effectiveness Evaluation Summary ..... 14
Appendix A: Past Corridors of Commerce Program Projects ..... 16
2013 Corridors of Commerce Summary ..... 16
2014 Corridors of Commerce Summary ..... 18
2015 Corridors of Commerce Summary ..... 19
Appendix B: Corridors of Commerce Program Guidance and Selection Process ..... 21
Corridors of Commerce Program Guidance and Selection Process. ..... 21
Appendix C: 2020 Program Effectiveness Evaluation ..... 30
Evaluation Criteria and Considerations ..... 30
Appendix D: 2017 Funding - Project Scoring Greater Minnesota ..... 56
Appendix E: 2017 Funding - Project Scoring Metro ..... 59
Appendix F: Maps ..... 61

## Legislative Request

This report is issued to comply with Minnesota Statutes 161.088 , subdivision 7.

### 161.088 CORRIDORS OF COMMERCE PROGRAM.

## Subd. 7. Legislative report; evaluation.

(a) Annually by November 1, the commissioner must electronically submit a report on the corridors of commerce program to the chairs and ranking minority members of the legislative committees with jurisdiction over transportation policy and finance. At a minimum, the report must include:
(1) a summary of the program, including a review of:
(i) project selection process details that address program design and implementation, decision-making procedures, and eligibility evaluation;
(ii) criteria measurement methodologies and criteria weighting used in project selection; and
(iii) the policy that provides the weight given each criterion;
(2) a summary of program finance, including funds expended in the previous selection cycle, any future operating costs assigned under subdivision 6, and total funds expended since program inception;
(3) a list of projects funded under the program in the previous selection cycle, including:
(i) project classification;
(ii) a breakdown of project costs and funding sources; and
(iii) a brief project description that is comprehensible to a lay audience;
(4) a comprehensive list of evaluated projects and candidate project recommendations as required under subdivision 5, paragraph (b), that identifies for each project: eligibility, classification, evaluation results for each criterion, score, and disposition in the selection process; and
(5) any recommendations for changes to statutory requirements of the program.
(b) In every even-numbered year, the commissioner must incorporate into the report the results of an independent evaluation of impacts and effectiveness of the program. The evaluation must be performed by agency staff or a consultant. The individual or individuals performing the evaluation must have experience in program evaluation, but must not be regularly involved in the program's implementation.
(c) Notwithstanding paragraph (a), a report is not required in a year in which:
(1) no project selection was completed during the preceding 12 months; and
(2) an evaluation under paragraph (b) is not due.

The cost of preparing this report is less than $\$ 5,000$.

## Corridors of Commerce Program - Overview

A healthy transportation network supports a growing economy by facilitating commerce throughout the state. Transportation investments directly and indirectly foster economic growth with construction jobs and a commercefriendly network of corridors to ship goods and provide mobility to citizens. In 2013, the Minnesota Legislature created the Corridors of Commerce program with the purpose of achieving two major goals: ${ }^{1}$

- Provide additional highway capacity on segments where bottlenecks occur in the system
- Improve and preserve the movement of freight and reduce barriers to commerce


## Project Eligibility

The original 2013 law established eligibility requirements, which are detailed below in the Project Selection section, for a trunk highway project to be included in the program. In 2017, legislators updated the criteria for a project to be eligible for the program:

1. The project must be classified as a Capacity Improvement Project or a Freight Improvement Project. The qualifying criteria for each classification.
a) Capacity Improvement Project

- The highway is currently not a divided highway and the highway is an expressway or a freeway beyond the project limits.
- The highway intersects with another highway but lacks an access between them either atgrade or an interchange. In other words, the junction of two highways contains an endpoint rather than access to the other highway, such as an intersection or interchange.
- The highway contains a highway terminus that lacks an intersection or interchange with another state highway.
- The highway has fewer travel lanes in the project area than the number of travel lanes beyond the project limits.
- Within the proposed project there is a new interchange or an intersection that will be reconstructed from an at-grade intersection to an interchange.
b) Freight Improvement Project
- Removes or reduces an existing barrier to commerce.
- Preserves existing freight movement.
- Supports an emerging industry
- Provides connections between the state highway system and other transportation modes for the movement of freight.

2. Projects must be consistent with the statewide multimodal transportation plan.
3. Projects must be on the Interregional Corridor Network of state highways, which includes MnDOT's supplemental freight routes, for Greater Minnesota or on any state highway in the eight-county MnDOT Metro District2.
4. Projects must be able to begin construction within four years of award of the funding, but the actual construction start may be delayed beyond four years to avoid significant traveling public impacts from having parallel routes in the same region under construction at the same time.
5. The amount of Corridors of Commerce funding needed to construct the project (including construction cost, right of way and engineering) cannot exceed the amount of funding available.
6. The project cannot already be listed in MnDOT's State Transportation Improvement Program.

## Project Selection

Project selection for the first three funding rounds $(2013,2014$ and 2015) of the Corridors of Commerce program was governed by the seven selection criteria that were in the original 2013 legislation. Those seven criteria were:

- Commerce and economic impacts
- Return on investment
- Efficiency in freight movement
- Traffic safety improvements
- Transportation system connections
- Transportation policy objectives addressed
- Community support

As authorized under the original statute, MnDOT varied its application of some of the selection criteria based on the circumstances surrounding each program year for funding and program development. For example, there were some project selection constraints because trunk highway bonds were used to finance the program in 2013. As another example, a higher emphasis was placed on project readiness in 2013 and 2014.

In 2016, the Office of the Legislative Auditor evaluated on MnDOT's highway project selection processes ${ }^{3}$. The report recommended some specific improvements to how MnDOT selected projects for the Corridors of Commerce program. Following that report came the passage of 2017 Laws of Minnesota, 1st Special Session, Chapter 3, Article 3, Sections 20-22, This legislation required changes in the process for how MnDOT selects projects for the program. Those required changes included:

- MnDOT needed to establish a process to identify, evaluate and select projects under the program.
- The process must use all seven of the original selection criteria in the law, plus an eighth criteria of "regional balance" and may not include any additional evaluation criteria.
- All projects that meet the eligibility criteria for the program must be scored.
- The list of projects evaluated must be made public and include the score of each project.

[^0]In summer 2017, MnDOT began developing a more formalized project selection process. While developing the scoring process and factors to be used for each criteria, MnDOT conducted two rounds of input meetings statewide seeking input from stakeholders, businesses, corridor coalitions and the public. MnDOT used these meetings to draw attention to the 2017 changes to the Corridors of Commerce law and to promote understanding about the process and criteria. After considerable input, particularly regarding the new "regional balance" criteria, MnDOT adopted its new "Corridors of Commerce Program Guidance \& Selection Process" in January 2018. A copy of the new selection process guidance is located in Appendix B of this report.

## Public Recommendations

One of the requirements of the Corridors of Commerce program is that MnDOT must accept recommendations on candidate projects from area transportation partnerships and other interested stakeholders. For the 2013 funding, MnDOT developed and selected the list of projects for Corridors of Commerce funding after asking for recommendations from stakeholders, the public and MnDOT's district staff. In light of the 2017 revisions that all eligible recommended projects be evaluated, and because of some of the issues raised in the Office of Legislative Auditor's Report, MnDOT made an agency decision that it would not submit any project recommendations for the 2017 funding and would instead score and select only projects submitted through the public recommendation process.

In January 2018, MnDOT used an on-line project process to receive public project recommendations for the FY 2017 funding. Local government representatives, corridor coalition representatives, businesses, and the general public submitted recommendations. A list of all the suggestions received for the 2017 funding is available on the Corridors of Commerce website. For the 2018 funding, the legislation required MnDOT to use the projects previously submitted and scored, so no additional public recommendations were taken at that time.

## Funding

In 2013, the initial funding for the program was from $\$ 300$ million in trunk highway bonds, which MnDOT supplemented with funds from other state and federal sources. In the 2014 legislative session, the Legislature provided trunk highway funds totaling $\$ 31.5$ million for FY 2014 and FY 2015. The program did not receive funding as part of the 2016-2017 transportation budget, so there was not a 2016 solicitation and project selection round.

During the 2017 legislative session, a total of $\$ 300$ million in trunk highway bonds was made available for the program for FY 2018 through FY 2021. In addition, \$25 million in cash each year was added for Corridors of Commerce. The cash addition extends to future biennium budgets, so the cash amounts to $\$ 100$ million. As a result, MnDOT targeted a $\$ 400$ million level for 2017 funding for project selection ( $\$ 300$ million in bonds and $\$ 50$ million in trunk highway cash from the 2018-2019 biennium and $\$ 50$ million in trunk highway cash from the 2020-2021 biennium). When MnDOT completed the project scoring and ranking process on the projects, a natural break in the scoring of the projects occurred at the $\$ 417$ million level. MnDOT made the decision to program the $\$ 417$ million worth of projects, essentially committing \$25 million from the 2022-2023 biennium as well.

Details on the active Corridors of Commerce projects from the 2017 and 2018 legislative sessions are found on the following pages. For project summary information on past projects selected as a part of the 2013, 2014 and 2015 legislative sessions, refer to Appendix A.

Table 1: Corridors of Commerce Funding Overview

| Year | Trunk Highway Bonds | Trunk Highway Funds | Total Funding | No. of Projects |
| :---: | ---: | ---: | ---: | ---: |
| 2013 | $\$ 300,000,000$ |  | $\$ 300,000,000$ | 11 |
| 2014 |  | $\$ 6,500,000$ | $\$ 6,500,000$ | 4 |
| 2015 |  | $\$ 25,000,000$ | $\$ 25,000,000$ | 12 |
| 2016 | $\$ 300,000,000$ |  | $\$ 0$ | 0 |
| 2017 | $\$ 400,000,000$ | $\$ 125,000,000$ | $\$ 425,000,000$ | 4 |
| 2018 | $\$ 1,000,000,000$ | $\$ 25,000,000$ | $\$ 425,000,000$ | 3 |
| Total | $\$ 181,500,000$ | $\$ 1,181,500,000$ | 34 |  |

Note: amounts exclude project funding from other sources

Table 2: List and Status of All Selected Corridors of Commerce Program Projects

| Selection Year | District/ Area | Route | Project Description | COC Funding | Project Status |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 1 | Hwy 169 | Lane expansion in Itasca County | \$7,900,000 | Complete |
|  | 2 | Hwy 2 | Passing lanes between Cass Lake and Deer River | \$13,910,000 | Complete |
|  | 3 | I-94 | Auxiliary lanes from Rogers to St. Michael | \$31,300,000 | Complete |
|  | 4 | Hwy 34 | Passing lanes between Detroit Lakes and Nevis | \$8,612,000 | Complete |
|  | M | Hwy 610 | Freeway completion to l-94 | \$80,300,000 | Complete |
|  | M | I-694 | Reconstruction and lane expansion in Arden Hills and Little Canada | \$38,800,000 | Complete |
|  | 6 | Hwy 14 | Lane expansion near Owatonna | \$12,100,000 | Complete |
|  | 7 | Hwy 14 | Lane expansion from Nicollet to North Mankato; Nicollet bypass | \$34,700,000 | Complete |
|  | 8 | Hwy 23 | Passing lanes between Willmar and I-90 | \$8,686,000 | Complete |
|  | 3 | Hwy 371** | Lane expansion from Nisswa to Jenkins | \$45,400,000 | Complete |
|  | M | I-35W** | I-35W North MnPASS expansion | \$18,292,000 | Under construction |
| 2014 | 6 | Hwy 14 | Purchase right of way for expansion between Dodge Center and Owatonna | \$1,500,000 | Under construction |
|  | 8, 3 | Hwy 23 | Environmental work for expansion on two segments, from New London to Paynesville and from Paynesville to Richmond | \$1,500,000 | In design |
|  | 4 | Hwy 34 | Center left turn lane in Detroit Lakes from Hwy 59 to CR 141 | \$0 | Complete |
|  | 1 | Hwy 2 | Reconstruct segment of roadway in Deer River | \$2,300,000 | Complete |
| 2015 | 7 | Hwy 14, Hwy 15 | Preliminary design work | \$700,000 | Complete |
|  | M, 3 | I-94 | Design options for lane addition | \$1,400,000 | Complete |
|  | 2 | Hwy 11 | Design passing lanes | \$500,000 | In design |
|  | 6 | Hwy 14 | Purchase right of way for expansion | \$7,300,000 | Under construction |
|  | 8, 3 | Hwy 23 | Purchase right of way for expansion | \$800,000 | In design |
|  | 4,3 | Hwy 34 | Mill and overlay | \$3,000,000 | Complete |
|  | M | Hwy 169 | Design work for bridge replacement | \$1,500,000 | Complete |
|  | M | I-35W | Design work | \$5,500,000 | Under construction |
|  | M | I-35W | Design work for MnPASS system | \$1,100,000 | Under construction |
|  | M | Hwy 65 | Design work for bridge deck replacement | \$1,000,000 | Under construction |
|  | M | 1-94 | Design work for new pavement, bridges and managed lanes | \$2,000,000 | In design |
|  | M | Hwy 51 (Snelling Ave) | Added funding for reconstruction | \$1,400,000 | Complete |


| Selection Year | District/ Area | Route | Project Description | COC Funding | Project Status |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 | Greater Minnesota | 1-94 | Add an auxiliary lane from St. Michael (Trunk Hwy 241) to Albertville (Country Road 37). | \$60,000,000 | Under construction |
|  | M | 1-494 | Add MnPASS lanes in both directions from France Avenue to Hwy 77 eastbound and from Hwy 77 to $1-35 \mathrm{~W}$ westbound | \$134,000,000 | In design |
|  | M | I-494 \& I-35W | Complete Phase 1 of the l-494/I-35W turbine interchange, northbound to westbound directional ramp. Project has been combined with l-494 project above. | \$70,000,000 | In design |
|  | Greater Minnesota | Hwy 169 | Convert Hwy 169 to a freeway in Elk River, from Hwy 101 to 197th Avenue | \$157,000,000 | In design |
| 2018 | Greater Minnesota | Hwy 14 | Expand Hwy 14 from two lanes to four lanes between Owatonna and Dodge Center, completing a continuous four-lane roadway between I-35 and Rochester. | \$138,000,000 | In design |
|  | Greater Minnesota | Hwy 23 | Complete two gaps (New London to Paynesville - South Gap and Paynesville to Richmond - North Gap) to create a continuous four-lane roadway from Willmar to St. Cloud. | \$95,000,000 | In design |
|  | M | Hwy 252 / I-94 | Convert to a freeway and add MnPASS lanes from Dowling to Hwy 610. | \$119,000,000 | In design |

## 2017 Corridors of Commerce Summary

During the 2017 session, legislators $\$ 300$ million in funding from trunk highway bonding to the Corridors of Commerce program. In addition, they appropriated $\$ 50$ million in trunk highway cash to the Corridors of Commerce program, $\$ 25$ million each fiscal year. The trunk highway cash piece of the legislation was a change to MnDOT's base budget and will carry on in future years, unless the Legislature specifically changes the law. MnDOT decided to target a $\$ 400$ million Corridors of Commerce funding level in 2017 because the trunk highway cash transfer language increased the base budget and because it takes a few years to deliver the bigger capacity projects the program targets.

The 2017 funding was subject to the changes of the 2017 legislation surrounding project eligibility and project scoring. MnDOT developed its "Corridors of Commerce Program Guidance \& Selection Process" to address the concerns raised in the Office of Legislative Auditors report and to be compliant with the new 2017 legislation changes.

In January 2018, the recommendation period using the new selection process opened for project proposals. Since this was a new process, MnDOT was not sure what the final project scoring and selection results would be or how much the selected projects would cost. of the agency received 172 unique project submissions for a total cost of just over $\$ 8.1$ billion. When the final project scoring list was completed, MnDOT decided to program $\$ 417$ million because it allowed for a more natural break in the project selection. The additional $\$ 17$ million will be covered by part of the future FY 2022-2023 trunk highway cash transfer.

Listed in Appendix D is the final project scoring for all the eligible project recommendations received for the FY 2017 funding.

Based upon the scoring outcome, Table 2 represents those projects selected for the 2017 funding. The budget programmed for each selected project represents a 10 percent reduction in the cost estimate to encourage and reincorporate savings efficiencies within the program. A total of $\$ 213$ million of the 2017 funding was selected for Greater Minnesota projects and $\$ 204$ million was selected for Twin Cities Metro District projects. That split of funding is within MnDOT's stated "Regional Balance Criteria" of a soft 50-50 split of the funding between the two regions.

The l-94 project selected was the lowest priced alternative submitted for scoring and did not include the rebuilding of the County Road 37 interchange or the construction of the Commercial Development road. Since the selection of the 2017 projects, MnDOT determined that the I-94 bridges over County Road 37 will need to be replaced in the future. There are some substantial efficiencies in both cost and construction traffic mitigation to be gained from including the rebuilding of the interchange and construction of the Commercial Development road at the same time as I-94 Corridors of Commerce project. MnDOT is working with local officials to find additional funding beyond the Corridors of Commerce program to cover those costs.

Table 3: Projects Selected with 2017 Corridors of Commerce Funding

| Geographic Region | Route | Project Description | COC Funding Award | Project Status |
| :---: | :---: | :---: | :---: | :---: |
| Greater Minnesota | I-94* | Add an auxiliary lane from St. Michael (Hwy 241) to Albertville (Country Road 37) | \$60,000,000 | Under construction with anticipated completion in Fall 2021. |
| Metro District | I-494 | Add MnPASS lanes in both directions from France Avenue to Hwy 77 eastbound and from Hwy 77 to I-35W westbound. | \$134,000,000 | Project is in final environmental process and in preliminary design. Expected construction start is Summer 2022. |
| Metro District | I-494 \& I-35W | Complete Phase 1 of the I-494/I-35W turbine interchange, northbound to westbound directional ramp. Project has been combined with l-494 project above. | \$70,000,000 | Project is in final environmental process and in preliminary design. Expected construction start is Summer 2022. |
| Greater Minnesota | Hwy 169 | Convert to a freeway from Hwy 101 to $197^{\text {th }}$ Avenue in Elk River | \$157,000,000 | Environmental process, preliminary design, and right-ofway underway. Expected construction start is Summer 2022. |

[^1]
## 2018 Corridors of Commerce Summary

During the 2018 session, legislators approved $\$ 400$ million in trunk highway bonding for the Corridors of Commerce program. The bond funding came with some special provisions that affected which projects were eligible for the funding. Those special provisions were:

- MnDOT must select projects solely using the scoring results from the 2017 funding program
- Projects will be selected based up the projects scored order or rank
- At least two projects from outside of MnDOT's Metro District must be selected
- For projects outside of MnDOT's Metro District, MnDOT must select projects in counties that did not receive project funding from the 2017 funding program.

After applying the special provisions, MnDOT selected the next three projects for the 2018 funding. Table 4 below provides information regarding the three selected projects. Like Table 3, the project budget amount programmed for each selected project represents a 10 percent reduction in the cost estimate to encourage and re-incorporate savings efficiencies within the program.

Table 4: Projects Selected with 2018 Funding

| Geographic <br> Region | Route | Project Description | COC <br> Funding <br> Award | Project Status |
| :---: | :---: | :---: | :---: | :---: |
| Greater <br> Minnesota | Hwy 14* | Expand Hwy 14 from two lanes to four <br> lanes between Owatonna and Dodge <br> Center, completing a continuous four-lane <br> roadway between I-35 and Rochester | $\$ 138,000,000$ | Project under construction with <br> anticipated completion date of <br> Summer 2022. |
| Greater <br> Minnesota | Hwy 23** | Paynesville - South Gap and Paynesville to <br> Richmond - North Gap) to create a <br> Continuous four-lane roadway from Willmar <br> to St. Cloud. | $\$ 95,000,000$ | Corth Gap under design and right of <br> way acquisition. Anticipated <br> Construction start is Summer 2022. <br> South Gap under final environmental <br> review and preliminary design. <br> Anticipated construction start is <br> Summer 2023. |
| Metro | Hwy 252 / <br> I-94 | Convert to a freeway and add MnPASS <br> lanes from Dowling to Hwy 610. | $\$ 119,000,000$ | Environmental Impact Study in <br> progress. Projected construction <br> start is Summer 2025. |

*This project came in below the original COC funding award.
** Although selected as one project for funding, for efficiency and traffic mitigation construction will be as two separate projects.

From Table 4, a total of $\$ 364$ million was awarded for the three project budgets. The remaining $\$ 36$ million in bonds from 2018 funding and the $\$ 25$ million in cash will be used as a contingency to cover potential inflation on all the projects from the 2017 and 2018 legislation. MnDOT is striving to deliver the 2017 and 2018 projects as close to or within their award amounts; however, each of the projects are at different stages in the project development process and some projects may need to find additional resources to be delivered. Any savings from projects already awarded to contractors will be given back to the program to help other projects that may be short in the future.

## Program Effectiveness Evaluation Summary

A feature of the Corridors of Commerce program is legislative direction to incorporate into the legislative report the "results of an independent evaluation of impacts and effectiveness of the program," which is to be provided biennially starting in 2016. ${ }^{4}$ MnDOT staff not involved with regular Corridors of Commerce program implementation performed the analysis. Findings are summarized below and the full evaluation is provided in Appendix C.

The program effectiveness evaluation reviewed Corridors of Commerce projects that are now complete and funded from the initial implementation in 2013, projects from the 2014 selection round and projects from the 2015 project selection round. A highway project is typically a multiyear endeavor and proceeds through project development (such as design, engineering and environmental analysis) and construction steps. As a result, for this evaluation there are 13 completed projects ready for review. The projects are listed in Table 5.

Table 5: Completed 2013-2015 Projects

| District | Route | Construction End Month |
| :---: | :---: | :---: |
| 2 | Hwy 2 (Passing lanes from Cass Lake to Deer River) | Oct. 2015 |
| 3 | 1-94 | Oct. 2015 |
| 4 | Hwy 34 (Passing lanes from Detroit Lakes to Nevis) | Nov. 2015 |
| 6 | Hwy 14 ("Segment 1" of Owatonna to Dodge Center) | Oct. 2015 |
| Metro | Hwy 610 | Oct. 2016 |
| 8 | Hwy 23 (Passing lanes -- South) | Aug. 2016 |
| 8 | Hwy 23 (Passing lanes - North) | Oct. 2016 |
| 7 | Hwy 14 (North Mankato to Nicollet) | Nov. 2016 |
| 4 | Hwy 34 (Center left turn lane in Detroit Lakes / Mill and overlay) | Aug. 2017 |
| 2 | Hwy 2 (Reconstruct in Deer River) | Aug. 2017 |
| Metro | I-694 | Sept. 2017 |
| 3 | Hwy 371 | Oct. 2017 |
| 1 | Hwy 169 | June 2018 |

The evaluation focuses on the quantifiable criteria used in selecting projects, outlined below.

- Construction timing and duration. Project delivery effectiveness was gauged by comparing the original estimates of construction start date (made when projects were selected into the program) to actual commencement and completion of construction work.
- Construction cost. Cost management and oversight was reviewed by comparing construction cost estimates made at different points in the project development process and final cost amounts.
- Vehicle speeds. Traffic speed can be used to measure roadway capacity and efficient movement. Speed for both passenger automobiles and trucks were examined, comparing speed averages prior to construction against both predicted and observed speeds following project completion.

[^2]- Traffic safety - crash incidence and severity. Crash data provides an important way to help identify changes in traffic safety at each of the project locations. However, it is too soon following construction to be able to obtain information on crashes that occurred in the areas of the Corridors of Commerce projects. The evaluation established an analytical approach that can be used-once sufficient postconstruction data is available-to identify any likely change in crashes. This approach is based on comparing crash incidents before and after a given Corridors of Commerce project.
- Freight movement - commercial vehicle traffic growth. To track developments in freight movement, a trend analysis evaluation technique was created that reviews truck traffic changes in each of the Corridors of Commerce project corridors. This technique is designed to isolate traffic impacts that are more likely to come from the Corridors of Commerce project itself. It reviews heavy commercial vehicle growth over a period of years prior to each project, while adjusting for general statewide growth in truck traffic. As with the analysis of crashes, there is too little post-construction traffic data to observe whether there is commercial vehicle growth (beyond a general statewide "baseline") that is attributable to the Corridors of Commerce project.

Summarizing the findings, the set of completed Corridors of Commerce projects uniformly score well on the dimension of construction scheduling, namely timing and duration. In all projects, construction started before or in the originally estimated year. The majority of projects also demonstrate effective cost management throughout their development cycle with respect to initial construction cost estimates, shown by final construction costs coming in below the initial estimates. All but one of the corridors (U.S. Highway 2 between Cass Lake and Deer River) evaluated in this study now support measurably higher vehicle speeds than the pre-expansion baseline levels, although the magnitude of the speed improvement is generally below planning expectations.

The remaining two criteria of traffic safety based on crashes and freight movement growth cannot yet be fully assessed because there is insufficient performance data published to date reflecting actual conditions following the Corridors of Commerce work. Official crash rate data is not available for a long enough post-construction period to permit a reliable analysis of safety conditions, while heavy commercial vehicle data allows for only a single year of observed traffic growth rates following completion of construction and opening to traffic. For the time being, the descriptions for these measures include historical trend data, analysis examples with hypothetical data and expected crash rate reductions in the case of traffic safety to guide upcoming before/after comparisons once a more complete data series extending beyond the end of construction can be compiled.

## Appendix A: Past Corridors of Commerce Program Projects

## 2013 Corridors of Commerce Summary

MnDOT originally selected 10 projects for the $\$ 300$ million in bonds from the 2013 funding. After the initial selection, two individual Highway 14 projects were merged into one project resulting in a total of nine projects. Following the original project selection, MnDOT placed an emphasis on managing the scope and cost of the selected projects to minimize the risk of exceeding the program budget. The efforts resulted in projected total costs coming in substantially below the original estimated amount, allowing MnDOT to capture project savings and delivery efficiencies. As a result, two additional projects were added to the program using 2013 funding. Those projects were a four-lane widening project on Highway 371 from Nisswa to Jenkins in District 3 and the I-35W MnPASS north expansion project in the Twin Cities Metro area. These projects did not rely solely on the Corridors of Commerce funding for construction. A summary of all projects that received 2013 funding is listed in Table 6.

Table 6: Projects Selected with 2013 Funding

| District | Route | Project Description | Project Category | Project Status | Project Delivery* | Construction | Total Funding Needed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Original Projects Selected |  |  |  |  |  |  | \$300,000,000 |
| 1 | Hwy 169 | Lane expansion in Itasca County | Freight Bottleneck | Construction complete and open to traffic | \$1,800,000 | \$6,100,000 | \$7,900,000 |
| 2 | Hwy 2 | Passing lanes between Cass Lake and Deer River | Freight Bottleneck | Construction complete and open to traffic | \$110,000 | \$13,800,000 | \$13,910,000 |
| 3 | I-94 | Auxiliary lanes from Rogers to St. Michael | IRC Capacity Improvement | Construction complete and open to traffic | \$2,900,000 | \$28,400,000 | \$31,300,000 |
| 4 | Hwy 34 | Passing lanes between Detroit Lakes and Nevis | Freight Bottleneck | Construction complete and open to traffic | \$46,000 | \$8,566,000 | \$8,612,000 |
| M | Hwy 610 | Freeway completion to I-94 | Metro Capacity Improvement | Construction complete and open to traffic | \$4,643,000 | \$75,657,000 | \$80,300,000 |
| M | I-694 | Reconstruction and lane expansion in Arden Hills and Little Canada | Metro Capacity Improvement | Construction complete and open to traffic | \$2,800,000 | \$36,000,000 | \$38,800,000 |
| 6 | Hwy 14 | Lane expansion near Owatonna | IRC Capacity Improvement | Construction complete and open to traffic | \$46,000 | \$12,054,000 | \$12,100,000 |
| 7 | Hwy 14 | Lane expansion from Nicollet to North Mankato; Nicollet bypass | IRC Capacity Improvement | Construction complete and open to traffic | \$2,200,000 | \$32,500,000 | \$34,700,000 |
| 8 | Hwy 23 | Passing lanes between Willmar and I-90 | Freight Bottleneck | Construction complete and open to traffic | \$286,000 | \$8,400,000 | \$8,686,000 |
| Original Projects Total |  |  |  | All Complete | \$14,831,000 | \$221,477,000 | \$236,308,000 |
| Additional Projects Selected |  |  |  |  |  |  |  |
| 3 | Hwy 371** | Lane expansion from Nisswa to Jenkins | IRC Capacity Improvement | Construction complete and open to traffic | \$3,500,000 | \$41,900,000 | \$45,400,000 |
| M | I-35W** | I-35W North MnPASS expansion | Metro Capacity Improvement | Project under construction with anticipated completion in Fall of 2021. | \$3,000,000 | \$15,300,000 | \$18,292,000 |
| Additional Projects Total |  |  |  | 1 of 2 Complete |  |  | \$63,692,000 |
| Remaining Balance |  |  |  |  |  |  | \$0 |

*Professional/Technical Only
Note: Table excludes project funding from other sources.

## 2014 Corridors of Commerce Summary

As part of a supplemental budget, the 2014 Legislature provided $\$ 31.5$ million in trunk highway funding for Corridors of Commerce. The law required that $\$ 6.5$ million was available in FY 2014 for projects only in Greater Minnesota and $\$ 25$ million was available in FY 2015 for projects statewide. The legislation allowed the funding to be used to prepare potential projects for future construction. Preparations could include right of way purchases, environmental work and design engineering. These activities were not been allowed with the 2013 funding, and so this helped MnDOT advance more complex projects towards the shovel-ready status for construction.

There was then an immediate need to identify FY 2014 projects so MnDOT used the projects previously suggested by the MnDOT districts, stakeholders and the public. Since the focus of the 2014 program was to prepare projects for future construction, MnDOT adjusted its project consideration criteria to include the following:

- Advancement of the readiness of a future project
- Preservation of efficient freight movement
- Return on investment
- Local support

Four projects were selected for this round of funding (see Table 7). Two of the projects, Highway 14 and Highway 23, involved preparing major corridors for future expansion should additional funding become available. The Highway 34 project was for construction to complete a gap on the corridor that was not covered with the project funded in 2013 Corridors of Commerce program. The final project selected, Highway 2 in Deer River, was a reconstruction along the main corridor through town. This "Main Street" rebuilding project is an example of how the Corridors of Commerce program can provide statewide transportation benefits (through the improved condition and operation of Highway 2) and local economic benefits. In this instance, the community was able to access and improve their underground utilities.

Table 7: Projects Selected with FY 2014 Funding

| District | Route | Project Description | Project <br> Category | Cost Estimate | Project Status |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | Hwy 14 | Purchase right of way for expansion between <br> Dodge Center and Owatonna | IRC Capacity <br> Development | $\$ 1,500,000$ | Purchases complete |
| 8,3 | Hwy 23 | Environmental work for expansion on two <br> segments, from New London to Paynesville <br> and from Paynesville to Richmond | IRC Capacity <br> Development | $\$ 1,500,000$ | Environmental work <br> complete |
| 4 | Hwy 34 | Center left turn lane in Detroit Lakes from <br> Highway 59 to CR 141 | Freight <br> Improvement | N/A | Project complete |
| 1 | Hwy 2 | Reconstruct segment of roadway in Deer River | Freight <br> Improvement | $\$ 2,300,000$ | Project complete |

## 2015 Corridors of Commerce Summary

For the $\$ 25$ million allotted in fiscal year 2015, MnDOT used the same process it used on the 2013 projects, with the addition of the following:

- Approximately 50 percent of the funding went to the Twin Cities metro area and 50 percent of the funding went to Greater Minnesota

Unlike the FY 2014 funding round, there was sufficient time to go through the same type of project solicitation and selection process that was done in 2013. MnDOT again used the Corridors of Commerce website to allow stakeholders, businesses and the public to submit potential projects for consideration. MnDOT used the projects submitted during the 2013 project identification process as a starting point for the 2015 list. This meant that all the projects suggested from the 2013 process were automatically included on the 2015 list, unless the project was constructed. New suggestions were then added, including any new ones received from the public solicitation or from internal district submissions.

The focus of the 2014 legislation was on getting projects ready for construction if new funding became available. MnDOT's selected projects that:

- Met the goals and were eligible for the program
- Were a high priority from the district perspective
- Would substantially accelerate the project's readiness
- Had local support

Twelve projects were selected for funding-six in Greater Minnesota and six in the Twin Cities metro area.
In Greater Minnesota, five of the projects specifically accelerated major improvements along several key corridors. From preliminary design to right of way acquisition, these five projects would enhance MnDOT's ability to deliver major corridor investments, if funding became available. The sixth Greater Minnesota project involved greatly needed resurfacing work on Highway 34 to help maintain reliable east-west freight movements in northern Minnesota.

In the Twin Cities metro area, three of the six projects selected involved developing the designs for major bridge and roadway replacements to improve freight movement. Two other projects involved design work for major capacity improvements on I-35W and I-94. One project was for construction work along Snelling Avenue in St. Paul for freight improvements, which was part of a larger project on Snelling.

Table 8: Projects Selected with FY 2015 Funding

| District | Route | Location | Project Description | Project Category | Total Funding | Project Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | Hwy 14 and Hwy 15 | New Ulm | $\frac{\text { Preliminary design }}{\text { work }}$ | Freight Improvement | \$700,000 (actual cost about $\$ 1,000,000)$ | Project complete |
| M, 3 | 1-94 | St. Michael to Albertville | $\frac{\text { Design options for }}{\text { lane addition }}$ | IRC Capacity Development | \$1,400,000 | Design options complete. Project funded and under construction with 2017 COC funding. |
| 2 | Hwy 11 | Greenbush to Warroad | $\frac{\text { Design passing }}{\text { lanes }}$ | Freight Improvement | \$500,000 | Preliminary design complete. |
| 6 | Hwy 14 | Owatonna to Dodge Center | Purchase right of way for expansion | IRC Capacity Development | \$7,300,000 | Purchasing complete. Project funded with 2018 COC funding and under construction. |
| 8,3 | Hwy 23 | New London to Paynesville | Purchase right of way for expansion | IRC Capacity Development | \$800,000 | In-process. Project funded with 2018 COC funding. |
| 4,3 | Hwy 34 | Detroit Lakes to Becker | Mill and overlay | Freight Movement Preservation | \$3,000,000 | Project complete |
| M | Hwy 169 | Nine Mile Creek | $\frac{\text { Design work for }}{\underline{\text { bridge }}}$ | Freight Movement Preservation | \$1,500,000 | Design work complete. Project has been constructed and is complete. |
| M | I-35W | Minnesota River crossing | Design work | Freight <br> Movement Preservation | \$5,500,000 | Design work complete and project is under construction with completion in Fall 2021 |
| M | I-35W | Northern suburbs | Design work for MnPASS system | Metro Capacity Development | \$1,100,000 | Design work complete. Project under construction with anticipated completion in Fall 2021. |
| M | Hwy 65 | $3^{\text {rd }}$ Avenue <br> Bridge over Mississippi | $\frac{\text { Design work for }}{\text { bridge deck }}$ replacement | Freight Movement Preservation | \$1,000,000 | Design work complete. Project is under construction with anticipated completion in Fall 2022. |
| M | 1-94 | Between Minneapolis and St. Paul | $\frac{\text { Design work for }}{\text { new pavement, }}$ <br> bridges and <br> managed lanes | Metro Capacity Development | \$2,000,000 | Environmental Impact Study currently underway. |
| M | Hwy 51 Snelling Ave | Selby Ave. <br> to Pierce <br> Butler in St. <br> Paul | $\frac{\text { Added funding for }}{\text { reconstruction }}$ | Freight Improvement | \$1,400,000 ${ }^{1}$ | Construction complete |

[^3]
# Appendix B: Corridors of Commerce Program Guidance and Selection Process 

## Corridors of Commerce Program Guidance and Selection Process

The following is the guidance offered for the 2018 Corridors of Commerce solicitation for potential project proposers to use.

## I. Overview

A healthy transportation network supports a growing economy by helping facilitate commerce throughout the state. Transportation investments directly and indirectly foster economic growth through the provision of construction jobs and a commerce-friendly network of corridors to ship goods and provide mobility to citizens. In 2013, the Minnesota Legislature created the Corridors of Commerce Program with the purpose of achieving two major goals:

- Provide additional highway capacity on segments where there is currently bottlenecks in the system;
- Improve the movement of freight and reduce barriers to commerce

The Corridors of Commerce program is not intended to serve as an alternative funding mechanism for MnDOT's regular preservation and expansion program. The Minnesota Legislature set up this program to be separate from MnDOT's regular program and even established separate eligibility and scoring criteria for the program that are different than MnDOT's regular program priorities.

## II. Project Eligibility

The Corridors of Commerce law specifically laid out program eligibility guidelines. For a project to be eligible, it must meet the following eligibility requirements:

1. Projects must either be classified as a Capacity Improvement Projects or Freight Improvement Projects. The requirements for each of those classifications are as follows;
o Capacity improvement projects must meet one of the following:

- Currently is not a divided highway and that highway is an expressway or freeway beyond the project limits
- Contains a highway terminus that lacks an intersection or interchange with another trunk highway
- Contains fewer lanes of travel compared to that highway beyond the project limits
- Contains a location that is proposed as a new interchange or to be reconstructed from an intersection to an interchange
0 Freight improvement projects must meet one of the following:
- Remove or reduce an existing barrier to commerce
- Preserve existing freight movement
- Support an emerging industry
- Provide connections between the trunk highway system and other transportation modes for the movement of freight

2. Projects must be consistent with the statewide multimodal transportation plan.
3. Projects must be able to begin construction within four years of award of the funding, but the actual construction start may be delayed beyond four years to avoid significant traveling public impacts from having parallel routes in the same region under construction at the same time.
4. Projects must be on the Interregional Corridor Network of state highways, including the supplemental freight routes, in Greater Minnesota or any state highway in the eight-county MnDOT Metropolitan District.
5. The amount of corridors of commerce funding needed to construct the project (including construction cost, right-of-way and engineering) cannot exceed the amount of funding available.
6. An identical project cannot already be listed in MnDOT's State Transportation Improvement Program, but it may be listed in the last six years of the 10-year Capital Highway Investment Plan.

## III. Project Recommendations

## The Process

MnDOT will use an online recommendation process to receive potential projects for funding from the Corridors of Commerce program. The online recommendation process will be open to anyone wanting to submit a potential project for consideration. The online submission form will require only a limited amount of information, helping to ensure the process is as open as possible.

Individuals wishing to recommend a project for consideration for the program will need to provide the following information in the online form:

- Name and contact phone number (to clarify any questions about the recommended project)
- Name and number of a technical issues contact, such as a county engineer (If the submitter can identify one)
- Highway number where the project is located
- A beginning and ending location description of the project
- Selection of one of the project descriptions provided or writing one of their own under "other"
- The dollar amount and source of other funding that is already committed and guaranteed to the project if it is selected


## MnDOT Recommendations

MnDOT will not make any agency project recommendations as a part of this process. Instead, MnDOT will rely solely upon the online recommendation process to provide the list of projects to be considered for the program.

## IV. Scoring and Ranking

## Legislative Criteria

The Corridors of Commerce law includes eight criteria that MnDOT must use to score and rank projects for the program. The law requires that all eight criteria must be used and that MnDOT cannot add any additional criteria. The eight criteria in the law are as follows:

- Return on Investment
- Economic Competitiveness
- Freight Efficiency
- Safety
- Regional Connections
- Policy Objectives
- Community Consensus
- Regional Balance


## Scoring Overview

All projects that have been determined to be eligible for the program will be scored. Up to 100 points each will be awarded to projects in seven of the eight criteria. Therefore, the top point score for a project would be 700 points. The eighth criteria, regional balance, was set-up as a funding division criterion to be applied after the projects were scored and ranked using the other seven criteria.

For the return on investment, economic competitiveness, freight efficiency and safety criteria, MnDOT will score using a decile system approach. Under this approach, project outputs that relate to each of the criteria will be compared against each by sorting them from the best output down to the lowest output. The project outputs will then be divided into 10 equal groups or deciles based upon where they compare to all the other projects. Those projects with an output in the top decile (the top 10 percent) will receive the maximum number of points for that output. Those projects with an output in the bottom decile (bottom 10 percent) will receive the lowest number of points for that output. Table 8 below is an example of how the decile scoring system works.

Table 9: Decile Scoring System Example

| DECILE | POINTS |
| ---: | :--- |
| Top Decile | $=50$ points |
| $2^{\text {nd }}$ Decile | $=45$ points |
| $3^{\text {rd }}$ Decile | $=40$ points |
| $4^{\text {th }}$ Decile | $=35$ points |
| $5^{\text {th }}$ Decile | $=30$ points |
| $6^{\text {th }}$ Decile | $=25$ points |
| $7^{\text {th }}$ Decile | $=20$ points |
| $8^{\text {th }}$ Decile | $=15$ points |
| $9^{\text {th }}$ Decile | $=10$ points |
| Bottom $^{2}$ Decile | $=5$ points |

There are two project outputs for each criteria, except economic competitiveness, which has just one. Therefore, a project may score 50 points in one output and only 30 points in the other output to get a combined 80 points for that criteria.

The remaining three scored criteria of regional connections, policy objectives and community consensus have specific scoring matrixes developed for them. Each of those matrixes will determine the amount of points a project receives from that criteria. Each of the scoring criteria and the methodology being incorporated with them is discussed briefly in the next section.

## Individual Criteria Scoring Methodology

## Return on Investment

The laws states the first criteria is a return on investment measure that provides for comparison across eligible projects. MnDOT will incorporate the project effectiveness analysis from the FHWA Highway Capacity manual as the basis for determining ROI outputs. There are essentially two outputs as a part of this analysis-travel time savings and five-year crash reduction savings.

Travel time savings are calculated by first determining what the current travel times are along the roadway (MnDOT will be using one of two available travel time data sets which incorporates cell phone and GPS data). Next, future travel times are calculated based upon the recommended project being constructed. There are two factors that can impact future travel times on the corridor: increases in the capacity of the roadway and increases in the posted speed limit resulting from the improvement. Combined together, these savings represent the total travel time savings. The total savings is then divided by the cost of the project to the Corridors of Commerce Program to determine a return on investment output for travel time.

Please note the cost used to determine the ROI is the cost to the Corridors of Commerce program and not the total cost of the project. As an example, if a project's total cost was $\$ 100$ million but the submitter was only asking for $\$ 50$ million from the program because the other $\$ 50$ million is covered from other sources, the travel time savings would be divided by $\$ 50$ million and not $\$ 100$ million. This is also true for the five-year Crash Reduction Savings below.

Five-Year Crash Reduction Savings are calculated by first determining the type and severity of crashes at the proposed project locations for the last five years using MnDOT's crash data. Using FHWA's Crash Modification Factors, it is possible to project the amount of reduction in crashes a particular type of improvement can be expected to generate. For example, if there are 100 specific type of crashes in the project area and the modification factor projects the project will result in a 50 percent savings in those crashes, the project will result in savings of 50 of those particular crashes. The number of crash savings by each type is then multiplied by the individual crash cost to produce a total crash savings from the improvement. The total savings is then divided by the cost of the project to the Corridors of Commerce program to determine a return on investment output for Five-Year Crash Savings.

## Economic Competitiveness

The law reads that the project must produce a measurable impact on commerce and economic competitiveness. MnDOT purchased the Regional Input-Output Modeling System, also known as RIMS-II, data set for each MnDOT district. That data set summarizes a multiplier of the number of jobs per million dollars of investment factor for each
of the eight MnDOT districts. To determine the output for the criteria, the total cost of the project (not the cost to the Corridors of Commerce program) is multiplied by the respective multiplier factor in Table 10.

Table 10: District Multiplier Table

| District | Multiplier |
| :---: | :---: |
| District 1 - Northeast Minnesota | 9.9502 |
| District 2 - North Central Minnesota | 8.6916 |
| District 3 - Central Minnesota | 10.2447 |
| District 4 - Northwest Minnesota | 8.4549 |
| District 6 - Southeast Minnesota | 9.6264 |
| District 7 - Southern Minnesota | 9.6277 |
| District 8 - Southwest Minnesota | 9.5527 |
| Metro | 11.4459 |

RIMS-II estimates the total amount of direct and indirect economic benefit from the total investment. It does not estimate increased economic development potential. MnDOT plans to conduct additional research into better methods for calculating the economic competitiveness benefits of a project for future Corridors of Commerce program selections.

## Freight Efficiency

For this criteria in the law it states, "...measures of annual average daily traffic and commercial vehicle miles traveled, which may include data near the project location on the trunk highway or on connecting trunk or local highways; and measures of congestion or travel time reliability, which may be within or near the projects limits, or both." To cover this criteria effectively, two project outputs will be used to calculate points - travel reliability and heavy commercial average annual daily traffic.

Travel reliability will be calculated using the same travel time data from the return on investment travel time savings output, however the data will be looked at differently. Instead of calculating the travel time savings, the reliability of the roadway's travel time will be evaluated. Both the percentage and degree of travel time unreliability will be used to develop an index that can be compared to all the other projects. For more specific information about the travel reliability calculation, please consult the technical scoring system document also located on the Corridors of Commerce website.

Heavy commercial average annual daily traffic will be taken from MnDOT's traffic count volumes maps and used directly as this output. MnDOT will determine the closest HCAADT to the project or use a weighted HCAADT figure if more than one volume is available along the project area.

## Safety

This criteria in law is a measure in traffic safety improvement. Safety is one of the few areas that can impact multiple scoring criteria. As noted in the return of investment criteria, five-year crash savings from safety improvement from the project has already been given points. For the safety criteria, MnDOT did not want to use the exact same data from the ROI criteria. As a result, MnDOT decided to use two different outputs from its five-year crash statistics for
this criteria that measure the existing crash conditions of the project roadway in comparison to the other project roadways being scored.

The two outputs being used are:

- Five-Year Average Number of Fatal and Type A Injury Crashes
- Five-Year Average Number of All Crashes

A decile output score for the fatal/type A injury crashes and all crashes will be calculated for all the projects.

## Regional Connections

The law defines this criteria as "connections to regional trade centers, local highway systems, and other transportation modes." To score points for this criteria, MnDOT developed the following point matrix (Table 11) for scoring projects according to this criteria. As a point of clarification, if a recommended project has more than one applicable project type, MnDOT will apply the highest scoring project type from the table to calculate the points.

Table 11: Project Type Point Matrix

| Project Type | Greater Minnesota |  | Metro | District |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Interstate <br> System/ <br> Connection to <br> Level 1 Trade <br> Center | IRC System | Supplemental <br> IRC System | Principal <br> Arterials | All Other <br> Highways |
| Closing a gap in a larger corridor (e.g. lane gaps) | 100 | 90 | 50 | 100 | 50 |
| Add lanes to existing facility (expands capacity); <br> does not include filling a gap | 90 | 80 | 50 | 90 | 50 |
| Eliminate existing isolated intersection with an <br> interchange or grade separation; reconstruct <br> intersection/interchange with more capacity | 80 | 70 | 20 | 80 | 20 |
| Completing a corridor conversion (multiple <br> interchanges and access patterns) | N/A | N/A | N/A | 70 | 20 |
| Creatinglimproving connections to a multimodal <br> faciility | 60 | 50 | 30 | 60 | 30 |
| Add passing lanes to a facility | N/A | 40 | 10 | 10 | 10 |
| Missing interchange ramps/movements | 20 | 10 | 10 | 20 | 10 |
| Project minimally impacts connectivity between <br> trade centers for users | 0 | 0 | 0 | 0 | 0 |

## Policy Objectives

The Corridors of Commerce law defines this criteria as "the extent to which the project addresses multiple transportation system policy objectives and principles." MnDOT chose to use its Statewide Multimodal Policy Plan as the basis for developing a point matrix for this criteria, see Table 11. Unlike the Corridor Connections matrix, the policy objectives matrix has two separate scoring areas.

The first is the open decision-making section. Projects that have had a corridor study, safety plan, safety audit or environmental document that covers the proposed project area will receive 50 points. If the project does not have any of those things, it will receive no points from this section. For a corridor or safety plan to receive points, it must have been completed within the last 10 years for the eight-county metro area or within the last 20 years for the rest of the counties in Minnesota. Although MnDOT does not need to have contributed financially to the study for it to count, MnDOT needs to have been involved and concur with the findings of the study, otherwise it will not receive any points.

The second section on policy objectives matrix covers system stewardship and healthy communities policy areas from MnDOT's policy plan. For each of the bullets a project meets, it receives 10 points for up to a maximum of 50 points for this section. The bullets have been developed based upon stated goals and priorities from MnDOT's SMPP. Combing section one and two then represent a project's score for the policy objectives criteria.

Table 12: Policy Objectives Matrix

| Policy Area | Criteria | Scoring |
| :---: | :---: | :---: |
| Open Decision Making | There has been a corridor study, safety plan, safety audit, or environmental document that covers the proposed project. | 50 Points |
| System Stewardship \& Healthy Communities | - Pavement and/or bridges within the project area are due for a major rehabilitation or replacement within the next eight years. <br> - Project incorporates ITS technology or a traveler information system component. <br> - The project addresses a significant flooding risk, snow trap/drifting issue or other environmental impact to the reliability of the trunk highway. <br> - Project reduces VMT or hours of congestion. <br> - Project removes an at-grade rail crossing. <br> - Project includes improvements for pedestrians and/or bicyclists. <br> - Project replaces existing overhead lighting with new L.E.D. lighting. <br> - Adds or supports transit service (like park and ride facilities, transit-only shoulders and park and pool locations). <br> - Project will improve access to health care of recreational areas of the State. | 10 Points for Each <br> Maximum of 50 |
| TOTAL POINTS AVAILABLE |  | 100 |

## Community Consensus

The Corridors of Commerce definition for this criteria is support and consensus for the project among members of the surrounding community. To best achieve that, MnDOT developed a matrix that asks for resolutions and letters support from three different groups. Looking at Table 12, notice that the first area requires a resolution of support for the project from each of the municipalities and counties impacted by the proposed project. To help ensure that projects meet the spirit of this criteria, MnDOT has made this section an all-or-nothing points area. To receive the 45 points, all the municipalities and counties impacted by the project need to provide a resolution of support for the project; otherwise the project does not receive any of the 45 points.

The next section of the matrix covers support from the local planning agency for the area. For this section, only letters of support are needed not resolutions. The letters can be from either the chair of the planning agency or its
lead staff member. However, if a project impacts more than just one regional planning agency, it will need a letter from all covered planning agency to get the points. Otherwise it will not receive any points.

The last section of the community consensus matrix requests a single letter of support from any chamber of commerce. This section was added to help reflect the economic impact nature of the Corridors of Commerce program. There is no requirement that the chamber of commerce letter should come from a chamber in the project's geography, just that a single letter of support be received for the project.

The resolutions and letters of support are not needed for the projects until 60 days after the closing of the online recommendation process. MnDOT will contact all the municipalities and counties impacted by a recommended project by letter to request they consider providing a resolution of support for the project. Within that letter, MnDOT will note that if the local government does not provide a support resolution it will impact the projects scoring within the Corridors of Commerce program. MnDOT will likewise notify the regional planning agencies of projects that will need letters of support from them. The project submitter is responsible for contacting a local chamber of commerce and have them send a letter of support. All resolutions and letters should be sent by mail or electronically to Patrick Weidemann at MnDOT (See Section VI for contact information).

Table 13: Community Consensus Matrix

| Type of Support | What is Needed | Points |
| :---: | :---: | :---: |
| Resolutions of Support <br> from Impacted <br> Jurisdictions | Resolutions supporting the project from each municipality and <br> county that is touched by the project limits. | 45 - points (If all jurisdictions provide a <br> resolution, otherwise no points.) |
| Letter of Support | A letter of support for the project from the metropolitan <br> planning organization, regional development commission, or <br> regional planning agency | 45 - points (If more than one planning <br> agency touched by the project, must <br> have all provide letters of support or no <br> points awarded) |
| Letter of Support | A single letter of support for the project from any chamber of |  |
| commerce |  |  |$\quad 10$ - points |  |
| :---: |

## Regional Balance

The regional balance criteria does not have any accompanying language with it in the law. MnDOT has decided to apply this criteria as a divisional split of the funding, after all the projects have been scored and ranked based upon the other seven criteria. For the 2013 and 2015 Corridors of Commerce funding programs, MnDOT used a soft 50/50 split of the funding between the Twin Cities Metro and Greater Minnesota. A soft split means the funding was targeted at approximately 50 percent for each region; however, the actual dollar split for the two regions was not exactly 50 percent for each, but rather was governed by logical break points in the funded projects.

## Project Selection Process

All recommended projects that meet the eligibility requirements of the program will be scored. MnDOT will develop project descriptions and cost estimates for the projects to a sufficient enough level, so that they can be scored in each of the seven-point scoring criteria. The projects will then be scored and ranked together on a single list from the highest scoring project to the lowest.

MnDOT will award funding to the projects starting with the top scoring project and continuing down the list until one of the two regional balance Criteria regions (Twin Cities Metro or Greater Minnesota) reaches its approximately 50
percent soft target funding. Once a region reaches its soft target level, no additional projects from that region will be selected even if that region's projects rank higher on the list than the next available other region's projects. Only projects from the region that is not at its soft target level will be selected from that point on, until all of the funding is awarded.

If there are two or more projects tied in the same region and breaking the tie is necessary to determine which of the projects gets funding and which does not, MnDOT will use a tie breaker process. In the tie breaker process, the projects in the Twin Cities Metro area and Greater Minnesota are re-scored in separate pools that will impact how the projects score in all four of the deciles scoring brackets. From this re-scoring, hopefully most of the ties in a region will be broken. However, in the event they are not, MnDOT will use some other method to break the remaining ties.

If there isn't enough of a region's target funding available to fully fund the next project on a list, the project will initially receive what funding is left available and the project submitter will be notified that the project has been "partially funded." The submitter will have 30 calendar days from when they are notified the project is partially funded to try to find other non-MnDOT funding sources to fill-in the funding gap created by the partial funding. If the submitter is unsuccessful, the partial funding on the project will be removed. MnDOT will then proceed down the list of projects to the next available project from that region and will put the funding on that project. If the next project would also be partially funded, the submitter of that project will be also be given 30 -days to secure funding for the gap or MnDOT will continue down the list. This process will be repeated until all the funding is awarded.

## V. Additional Program Guidance

The following is some additional program guidance and clarifications:

1. MnDOT's cost participation policy applies to all the selected corridors of commerce projects. For purposes of that policy, all projects selected for award in the program will be treated as "MnDOT Initiated" projects.
2. MnDOT will not award funding to a project that does not meet all the applicable state and federal laws, even if it scores the highest in the program.
3. Use of FHWA federal funding on a Corridors of Commerce project is limited to only those projects that were previously identified through MnDOT's performance-based planning process and were developed to be eligible for federal funding (i.e. followed the NEPA process).

## VI. Program Contacts

If you have additional questions about the Corridors of Commerce Program, please feel to contact the staff listed below.

Patrick Weidemann
Director of Capital Planning and Programming
MnDOT Office of Transportation System Management
(651) 366-3758 or (320) 214-6365
pat.weidemann@state.mn.us

## Appendix C: 2020 Program Effectiveness Evaluation

This appendix provides the results of an evaluation of the Corridors of Commerce program. The discussion includes analysis and methodology details. As directed in the statute, MnDOT staff independent of those who oversee regular program implementation performed the evaluation.

As of August 2020, there were 14 projects funded through previous rounds of the program that are substantially complete and open to traffic. These include the nine projects funded through the initial 2013 Corridors of Commerce program (listed in Table 13), two of the projects funded by fiscal year 2014 legislation and three from fiscal year 2015. The 2014 projects include the reconstruction of Highway 2 through the City of Deer River and the addition of a center left turn lane along Highway 34 in the city of Detroit Lakes. The 2015 projects include the two to four-lane expansion of Highway 371 from Nisswa to Jenkins, the reconstruction of a portion of Highway 51 (also known as Snelling Avenue) within the city of Saint Paul, and a mill and overlay project on Highway 34 in and near Detroit Lakes. The Highway 34 project was bundled together with the 2014 turn lane project for contracting and construction efficiency and will be treated as a single project for evaluation purposes. Together, these projects form the set of evaluated projects.

## Evaluation Criteria and Considerations

The 2015 legislative report on Corridors of Commerce ${ }^{5}$ lists the following criteria that were applied to candidate projects in 2013 after pre-screening for delivery time frame and amount of additional funding required:

- Construction start date
- Relative return on investment
- Travel time improvement
- Local support
- Multimodal connections

The first three factors translate most readily to quantitative comparisons, which are the appropriate starting points in choosing the objective measures used for this evaluation. The target measures are identified below. The recent completion of some Corridors of Commerce projects means before/after data is not yet available in some cases. The comparison data is also limited because there are projects approved for Corridors of Commerce funding in subsequent years that partially overlap areas already improved by the 2013 projects. These overlaps are noted where they occur.

Projects are judged by whether they are performing in line with expectations with respect to the following:

- Construction timing and duration
- Construction cost
- Vehicle speeds
- Crash incidence and severity
- Heavy commercial vehicle traffic growth

Even where data exists to allow for comparisons between (1) the scoping and selection phase and (2) early postopening operations on the facility, strict causality cannot be reliably assigned to each improvement funded under

[^4]Corridors of Commerce. This is due to the difficulty of controlling for all other behavioral, economic, engineering and sample size considerations.

Instead, the analysis seeks correlations and directional trends to understand how the priorities advanced by the Corridors of Commerce legislation are being brought to life.

Lastly, while all 14 of the projects identified for evaluation are effectively complete and open to traffic, the set of projects available for evaluation on each of the five criteria listed above will vary depending on data availability, timing of project completion and applicability. All projects will be evaluated on the construction timing and cost criteria but some of the projects will necessarily be left out of the analysis of the other three criteria.

Each project is populated with the best available estimates and projections, most specific and closest to the time of construction. In most cases, the planning or predicted values dating from the time of project selection are obtained from high-level modeling conducted by MnDOT's Office of Transportation System Management. For any projects with more detailed third-party consultant studies preceding construction, those results are shown here and supersede the preliminary planning inputs.

## Construction Timing and Duration

Table 14 checks the actual beginning and endpoints of construction against the timing anticipated during project selection. (Expectations for duration or construction finish were not then established or known.) The construction schedule is defined as beginning when traffic on the corridor first experiences road work impacts such as reduced speeds, temporary lane reconfigurations and related disruption. Similarly, the end of construction is the time when free-flow conditions are restored, as confirmed with project managers. This timing may not coincide with the dates specified in the contract in every case, due to preparation and wrap-up work undertaken that does not noticeably affect the roadway environment.

Table 14: Completed Project Construction Dates

| District | Route | Potential Start Time Frame (estimate) | Contract Letting Month | Construction Start Month | Construction End Month |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | Hwy 2 | 2016-2018 | Aug. 2014 | Oct. 2014 | Oct. 2015 |
| 3 | I-94 | 2016-2018 | May 2014 | July 2014 | Oct. 2015 |
| 4 | Hwy 34 | 2014-2015 | June 2014 | Aug. 2014 | Nov. 2015 |
| 6 | Hwy 14 | 2014-2015 | Apr. 2014 | July 2014 | Oct. 2015 |
| 7 | Hwy 14 | 2016-2018 | May 2015 | June 2015 | Nov. 2016 |
| 8 | Hwy 23 (North) | 2016-2018 | Apr. 2016 | June 2016 | Oct. 2016 |
| 8 | Hwy 23 (South) | 2016-2018 | Oct. 2015 | May 2016 | Aug. 2016 |
| 1 | Hwy 169 | Summer 2016 | June 2016 | Sept. 2016 | June 2018 |
| M | Hwy 610 | 2014-2015 | Aug. 2014 | Oct. 2014 | Oct. 2016 |
| M | I-694 | Spring 2016 | Nov. 2015 | Feb. 2016 | Sept. 2017 |
| 2 | Hwy 2 | Summer 2017 | Mar. 2017 | June 2017 | Aug. 2017 |
| 4 | Hwy 34 | Summer 2016 | Feb. 2016 | July 2016 | Aug. 2017 |
| 3 | Hwy 371 | 2016-2017 | Oct. 2015 | Feb. 2016 | Oct. 2017 |
| M | Hwy 51 | Summer 2015 | Mar. 2015 | May 2015 | Oct. 2015 |

All the projects listed meet the broad guidelines specified for groundbreaking, and two of the projects were finished before the first year shown in their preliminary start schedules. These comparisons justify the high deliverability rating assigned to the awarded projects. Note also that the project adding several passing lane segments along Highway 23 in District 8 was split into two separate sponsored projects, identified in Tables 14 and 15 as the north and south sections. Accordingly, these two projects are treated separately in this instance, since they were conceived with different start and contract letting dates; however, for the remaining sections of the analysis not related to project delivery, these two projects will be treated as a single project

## Construction Cost

Table 15 compares project cost estimates recorded at four major development stages. Chronologically from earliest to most current, the snapshots describe the cost progression from: the original construction estimate; ${ }^{6}$ the preletting engineer's estimate; the awarded contractor bid; and the final total payment by MnDOT to the contractor (designated as the 95 percent or more complete value certified amount).

Table 15: Completed Project Construction Cost Comparison (millions)

| Route | Original (2013) <br> Construction | Engineer's <br> Estimate (EE) | Awarded Bid (BID) | Final Amount <br> (FINAL) |
| :---: | :---: | :---: | :---: | :---: |
| Hwy 2 (Passing lanes) | $\$ 10.5$ | $\$ 10.8$ | $\$ 13.3$ | $\$ 14.1$ |
| I-94 | $\$ 32.4$ | $\$ 30.6$ | $\$ 28.3$ | $\$ 28.4$ |
| Hwy 34 (Passing lanes) | $\$ 10.0$ | $\$ 9.0$ | $\$ 7.9$ | $\$ 8.5$ |
| Hwy 14 (East of Owatonna) | $\$ 15.0$ | $\$ 12.6$ | $\$ 12.0$ | $\$ 11.2^{\star}$ |
| Hwy 14 (Mankato to Nicollet) | $\$ 38.5$ | $\$ 31.2$ | $\$ 31.7$ | $\$ 33.6$ |
| Hwy 23 (North) | $\$ 10.9$ | $\$ 4.1$ | $\$ 3.9$ | $\$ 3.8$ |
| Hwy 23 (South) | $\$ 10.9$ | $\$ 4.3$ | $\$ 4.1$ | $\$ 4.3$ |
| Hwy 169 | $\$ 8.3$ | $\$ 6.7$ | $\$ 5.9$ | $\$ 6.3$ |
| Hwy 610 | $\$ 100.3$ | $\$ 83.6$ | $\$ 80.7$ | $\$ 80.3$ |
| I-694 | $\$ 42.3$ | $\$ 35.0$ | $\$ 34.7$ | $\$ 35.0$ |
| Hwy 2 (Reconstruct) | $\$ 1.5$ | $\$ 1.9$ | $\$ 2.2$ | $\$ 2.5$ |
| Hwy 34 (turn lanes) | $\$ 3.7$ | $\$ 2.7$ | $\$ 2.6$ | $\$ 2.6$ |
| Hwy 371 | $\$ 41.9$ | $\$ 56.9$ | $\$ 49.9$ | $\$ 50.2$ |
| Hwy 51 | $\$ 7.1$ | $\$ 10.5$ | $\$ 12.9$ | $\$ 13.3$ |

*Highway 14 was rated as 99 percent complete as of September 2016 showing a 7 percent savings against encumbered dollars pending final contractor review due in November.

Note that in Table 15 the original construction cost estimates for the north and south segments of the Highway 23 passing lanes project are identical. This reflects the original construction cost for the project applying to the entire corridor, including both segments. Also, as noted previously, the Highway 34 turn lanes project was combined with a mill and overlay project on a concurrent section of the highway. So, the original construction cost estimate reflects the combined estimates for both project components rather than just the construction of the turn lanes.

[^5]
## Findings

For most of the projects examined, except for the two projects located on Highway 2 and the Highway 51 reconstruction, none of the engineer's estimates, awarded bids or final amounts are greater than the original construction estimate. This is one indicator of desired cost control and oversight. In other words, no more resources were consumed at later project stages than were expected at the time of project selection. Additionally, only these three projects and the expansion of Highway 14 between North Mankato and Nicollet resulted in awarded bids and/or final amounts that were above the engineer's estimate. The final amounts for construction cost all remain fairly close to the awarded bid amounts. Only in one instance (the Highway 2 reconstruction project in Deer River) does the final amount exceed the awarded bid by more than 10 percent.

Only for the pair of Highway 2 projects and the Highway 51 reconstruction project do estimated and actual costs continually increase over the course of project preparation and execution from the low of the original estimate to the final amount. The biggest escalation in cost of $\$ 2.5$ million ( 24 percent of the original estimate) occurs between the engineer's estimate and awarded bid values for the passing lanes project. In contrast, the largest increase in cost for the Highway 2 reconstruction project occurs earlier in the project development process, between the original construction estimate and the development of the engineer's estimate.

## Vehicle Speeds

Another requirement of the Corridors of Commerce legislation is that project selection must consider "efficiency in the movement of freight, including... measures of congestion or travel time reliability. ${ }^{\prime 7}$ Although recurring reliability problems such as weather events or rush hour backups affect vehicle speeds, these types of events have at most a secondary influence on most of the Corridors of Commerce candidate routes, because these projects are located outside of the Twin Cities metro area and do not experience significant congestion-related delays or travel time variability. The measurement of reliability remains less systematic and routine than other traffic benchmarks, although progress is being made through pilot research led by MnDOT's Metro District that draws on new data collection technology to obtain, validate and report regular, widespread reliability information in the future. For these reasons, travel efficiency is chiefly judged by reference to average vehicle speeds, recorded for autos and trucks.

Required decades ago as a condition for receiving federal highway funding, speed monitoring was left up to state discretion in 1995, and since then has been carried out as a voluntary service by MnDOT to facilitate statewide analysis. Speed monitoring generally involves two methods to collect data. Fixed-point automated speed monitoring stations continuously collect geographically dispersed data for all state-owned roadway classifications-urban and rural, divided/undivided highways and limited-access freeways. Average travel speeds have traditionally been estimated based on vehicle volume, capacity and presence of intersection traffic control. More recently, the availability of data from global positioning system, GPS, readings from smartphones and on-board navigation units is providing a new source of speed data with better spatial coverage and more regular reporting.

Overlapping with Corridors of Commerce improvements around the state, a multiyear review was under way of speed limits governing two-lane highways having a posted limit of 55 miles per hour. The study, required by a 2014 law ${ }^{8}$, was initiated in 2014 and was completed in 2018. For each qualifying location, the review considered

[^6]engineering and safety criteria to determine the appropriateness of raising the posted speed limit to 60 miles per hour. A current year-by-year list of routes evaluated is contained in the final report published in January 2019. ${ }^{9}$

None of the Corridors of Commerce roadways analyzed in this report have yet been subject to the speed limit review, removing the possibility that observed prevailing speeds were influenced by an external change (i.e. a higher posted speed limit) unrelated to the Corridors of Commerce improvement.

The speed limit report makes a point equally relevant to the Corridors of Commerce assessment about the nature of the relationship between faster allowed speeds and resulting safety outcomes:

> It is important to remember that raising a posted speed limit is not inherently making a road "less safe." A properly selected speed limit can increase the safety of the roadway by creating uniform travel speeds for all vehicles, and by setting realistic driver expectations of those trying to cross or enter the roadway. ${ }^{10}$

In other words, there is not necessarily a tradeoff between speed and safety of travel. This uncertainty supports the independent testing within each completed corridor of the speed and safety criteria described in this evaluation.

When investigating typical, representative speed conditions, there are two common reporting practices depending on context. Return on investment modeling, including the modeling that is run during Corridors of Commerce screening, adopts the simple arithmetic mean for an average measure, dividing vehicle miles traveled by vehicle hours traveled. Alternatively, engineering analysis of speed differentials for individual vehicles shows summary statistics in percentile terms, which has the effect of minimizing the impact of extreme but rare high- and low-speed (e.g., farm tractor) observations. Future reports may use both reporting practices; however, this update of the report relies on the former.

Since there are so many vehicles traveling at very similar speeds clustered around the posted speed limit, before-andafter mean speed comparisons tend to show larger changes rather than when using an equivalent percentile measurement. Likewise, speed changes will be greater when focusing on peak time-of-day travel-defined as 6 to 9 a.m. and 4 to 7 p.m.-instead of 24-hour averages that include relatively uncongested intervals. To understand the magnitude of improvement under the high-traffic conditions of greatest concern to drivers, the actual speed data that follows is restricted to peak hours. Obtaining custom, timely actual speed information has historically been difficult, until the introduction of a still-emerging breakthrough technology application developed to advance regulatory effectiveness. As part of the Federal Highway Administration's National Performance Management Research Data Set, also called NPMRDS, private sector probe data is available for analysis by public agencies at the federal, state and municipal levels on a near-real time basis. Specifically, actual average travel times-and by extension vehicle speeds—are reported around the clock and throughout the year in monthly data tables containing fine detail by time-of-day (down to five-minute slices). Travel time information is obtained from smartphones, dedicated navigation devices, integrated personal vehicle technology and freight fleet reporting coordinated by the research division of the largest national trucking trade association. Roadway network coverage consists of all Corridors of Commerce locations selected to date. However, NPMRDS breaks highways into segments known as TMC's. In some cases, Corridor of Commerce project areas do not align well with TMC segments. Streetlight Data provides a similar data set to NPMRDS and allows users to manually select start and end locations. Instances that use Streetlight Data are noted in the analysis.

[^7]
## Analysis of Vehicle Speeds

Table 16 contains speed information for each evaluated Corridors of Commerce project. Columns on the left display the absolute mean speeds estimated under baseline capacities and predicted after the Corridors of Commerce enhancements. The rightmost columns provide actual NPMRDS, or Streetlight, speed point estimates recorded at peak times and averaged across all vehicles for the first six months ${ }^{11}$ of 2014, 2018, and 2019. Given the staggered construction start and end dates for the projects under evaluation, these two six-month periods capture pre- and post-construction conditions for nearly all projects while also controlling for seasonal effects. Table 16 contains 2019 speed information for each evaluated Corridors of Commerce project with passenger vehicle and truck speeds separated.

Tables 17 and 18 take a closer look at 2019 speed averages for two corridors of commerce projects. Speed averages are broken out by vehicle type, direction (east and west), and AM and PM peak periods. The chosen projects exemplify that average speed can, but does not always, vary by vehicle type, direction, and peak period.

Exceptions include the completion of Highway 610 which, as a new construction project, has no data representing pre-construction conditions. The Highway 2 reconstruction in Deer River is also excluded, as the project contained no operational improvements that would be expected to affect vehicle speeds. Additionally, for 2019 Highway 23 was analyzed as two parts, north and south.

Table 16: Comparison of Auto and Truck Observed Mean Vehicle Speed Estimates for 2019

| Hwy | Description | Autos Observed over Peak <br> Period: Jan-June 2019 | Trucks Observed over Peak <br> Period: Jan-June 2019 |
| :---: | :---: | :---: | :---: |
| Hwy 2 | Passing Lanes | 50.8 | 53.5 |
| I-94 | Rogers to St. Michael | 63.9 | 60.5 |
| Hwy 34 | Passing Lanes | $54.3^{*}$ | $55^{\star}$ |
| Hwy 14 | East of Owatonna | $62.3^{*}$ | $63.3^{\star}$ |
| Hwy 14 | Mankato to Nicollet | 65.7 | 62.9 |
| Hwy 23 | Passing Lanes - North | 55.8 | 54.5 |
| Hwy 23 | Passing Lanes - South | 55.8 | 55.1 |
| Hwy 34 | Turn Lanes | 27.6 | 27.2 |
| Hwy 371 | Nisswa to Jenkins | 60.4 | 58.9 |
| I-694 | Lexington Ave to Junction I-35E | 57.2 | 55.7 |
| Hwy 51 | Snelling Ave | $18.3^{\star}$ | $16.5^{\star}$ |
| Hwy 169 | Near Taconite | $61.3^{*}$ | $59.8^{*}$ |

[^8][^9]Table 17: Breakout Comparison of I-694 during AM and PM Peak Periods in 2019

| I-694 |  | East |
| ---: | :---: | :---: |
| Autos |  | West |
| AM | 60.1 | 58.5 |
| PM | 52 | 58.2 |
| Trucks |  |  |
| AM | 58.8 | 56.6 |
| PM | 50.6 | 56.9 |

Table 18: Breakout Comparison of I-94 during AM and PM Peak Periods in 2019

| I-94 <br> Autos |  | East |
| ---: | :---: | :---: |
| West |  |  |
| AM | 57.8 | 67.6 |
| PM | 68.4 | 61.6 |
| Trucks |  |  |
| AM | 55.2 | 64.5 |
| PM | 64.3 | 58.2 |

Table 19: Comparison of Estimated/Predicted and Observed Mean Vehicle Speed Estimates12

|  |  | Estimated/Predicted (absolute mean speeds) |  |  |  | Observed Passenger and Truck Peak Periods |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Auto |  | Truck |  | Combined Auto and Truck |  |  |
| Route | Description | Baseline | Improved | Baseline | Improved | Jan-June 2014 | Jan-June 2018 | Jan-June 2019 |
| Hwy 2 | Passing Lanes | 55 | 60 | 55 | 55 | 54 | 53.1 | 52.2 |
| I-94 | Rogers to St. Michael | 62 | 70 | 62 | 65 | 61.1 | 63.9 | 62.2 |
| Hwy 34 | Passing Lanes | 50 | 55 | 50 | 50 | 49.8 | 52.9 | 54.6** |
| Hwy 14 | East of Owatonna | 55 | 65 | 55 | 65 | 58.7** | 62.9** | 62.7 ** |
| Hwy 14 | Mankato to Nicollet | 55 | 65 | 55 | 65 | 54 | 58.1 | 64.3 |
| Hwy 23 | Passing Lanes - North | 55 | 60 | 55 | 55 | 53.8 | 55.3 | 55.2 |
| Hwy 23 | Passing Lanes - South | 55 | 60 | 55 | 55 | 53.8 | 55.3 | 55.4 |
| Hwy 34 | Turn Lanes | 30 | 30 | 30 | 30 | 26.6 | 27.6 | 27.4 |
| Hwy 371 | Nisswa to Jenkins | 52 | 60 | 52 | 60 | 47.3 | 52.6 | 59.7 |
| I-694 | Lexington Ave to Junction I-35E | 60 | 60 | 60 | 60 | 43.5 | 53.2 | 56.5 |
| Hwy 51 | Snelling Ave* | 30 | 30 | 30 | 30 | 17** | 18.1** | 17.4** |
| Hwy 169 | Near Taconite* | 55 | 65 | 55 | 65 | 54.5** | 51.4***** | 60.5** |

* Projects newly analyzed, ** Calculated using Streetlight, *** Construction during time period

[^10]Figure 1 below spotlights the observed changes in speed for autos and trucks, comparing the January through June period of 2014 to the same period in 2019. Ascending or positive data points, indicating higher speeds in the current time frame, are desirable.

Figure 1: Change in Peak-Period Vehicle Speeds (Passenger Cars and Trucks) for January-June 2014 Compared to January-June 2019


## Findings

The results displayed in Figure 1 indicate that all but one of the projects examined here showed at least some observed increase in average speeds between the first half of 2014 and 2019. Highway expansion projects tended to show the largest increase in average peak-period speeds among those sampled. The most dramatic increase in speeds was observed on I-694 between Lexington Avenue and I-35E, where average peak-period speeds increased by 13 miles per hour during the observation period. The next-largest speed increases were recorded on Highways 371 and Highway 14 between Mankato and Nicollet. Both projects involved capacity expansion from two to four lanes with a bypass segment.

The average peak-period speeds on Highway 14 East of Owatonna increased by 4.1 miles per hour. It is important to note that these findings differ from those previously reported. In March 2019 a study was conducted using Streetlight Data to find the 2014 average speeds. This data better represents the project area. The 2018 and 2019 average speeds are derived from Streetlight Data using the same project area although in a separate study.

The passing lane projects examined tended to show smaller, though mostly positive changes in speeds. In addition, the segment of Highway 34 through Detroit Lakes where center-running left turn lanes were installed showed a modest, 0.8 -mile per hour increase in average peak speeds.

One unusual result was the reported decrease in speeds on Highway 2, where passing sections were constructed between Cass Lake and Deer River. The decrease was small in absolute terms, 1.8 mile per hour, but consistent with the previous Corridors of Commerce evaluation study, which examined observed changes in speeds between 2014 and 2018. One possible explanation for this finding is that the relatively low traffic volumes, coupled with low GPS and wireless penetration rates, resulted in a small change in observed average speeds that lies within the margin of sampling error. However, without adequate information on sampling rates, especially for the earlier part of this study period, this explanation is difficult to confirm.

## Crash Incidence and Severity

One of the mandatory Corridors of Commerce project selection criteria is "improvements to traffic safety." Adding to the overriding importance all highway users assign to safe travel, routes with significant commercial traffic volumes warrant further attention in a safety review. Differences in speed and acceleration/deceleration characteristics and reduced visibility around large vehicles, in combination with individual driver decisions, can produce hazardous conditions in certain weather, topography and roadway configurations. Building new lanes to create protected passing opportunities and promote increased vehicle separation is intended to mitigate some of this complex risk interaction.

## Analysis of Crashes

MnDOT's Office of Traffic, Safety and Technology reports detailed trunk highway crash statistics in annual Crash Data Toolkit spreadsheet files. Drawing on records from the Department of Public Safety's Crash Facts, the toolkits are published midyear with data through the prior calendar year, and compile three, five and 10-year crash counts. Separate files cover intersections and corridor sections segmented by reference points. Crashes are categorized by severity according to the following coded scale:

- Fatal ( K ) - crash resulted in at least one fatality
- Serious Injury (A) - crash resulted in at least one life-critical injury
- Minor Injury (B) - crash resulted in at least one severe or clearly determined injury
- Possible or Unknown Injury (C) - crash may have resulted in an injury that was not diagnosed at the scene
- Property Damage Only (PD) - crash resulted in no apparent or recorded injuries but caused damage to vehicle(s) or other property

The Corridors of Commerce safety baseline was established from the 2013 Crash Data Toolkit by summing the fiveyear section crash counts for the segments in the vicinity of the project scope. This information is shown in Table 20 below in raw form to ease traceability from the source file.

Table 20: Baseline Five-Year Crash Totals (2009-2013)

| Route | Fatal Crashes | Injury A <br> Crashes | Injury B <br> Crashes | Injury C <br> Crashes | PD Crashes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Hwy 2: Passing Lanes | 3 | 1 | 5 | 21 | 35 |
| I-94 | 0 | 2 | 25 | 100 | 378 |
| Hwy 34: Passing Lanes | 4 | 7 | 42 | 56 | 151 |
| Hwy 14: East of Owatonna | 3 | 5 | 8 | 16 | 52 |
| Hwy 14 (Mankato to Nicollet) | 5 | 3 | 19 | 10 | 63 |
| Hwy 23 | 11 | 12 | 62 | 93 | 367 |
| Hwy 51 | 1 | 5 | 42 | 120 | 880 |

Table 20 contains data for seven projects that were completed by the end of calendar year 2016, which provided at least three years of post-construction safety data.

Because the traffic volumes-and resulting opportunities for conflict-vary substantially across the approved route improvements, an alternate crash rate measure that incorporates vehicle miles traveled gives a more instructive comparison within the project set. Comparison of crash rates before and after the implementation of the projects under study thus form the basis of our evaluation. Five-year crash rates were used as the point of comparison, as this is the only measure available in the most recent (2019) update of the Crash Data Toolkit. These crash rates represent crashes occurring between 2015 and 2019. The comparison period, 2009 to 2013, is chosen both to match the duration of the crash rate calculations and to give a baseline "pre-construction" period for each project. The earliest projects available for study, funded through the 2013 round of project selection, began construction in 2014. Choosing a period ending in 2013 as the baseline ensures that the crash rates during this pre-construction period are not affected by any construction-related safety issues.

Interpretation of the five-year comparisons provided here requires caution, particularly when making comparisons before and after 2016. This is the year that MnDOT's Office of Traffic Engineering changed its injury severity definitions. The new definition for serious injury crashes was expanded to "suspected serious injury" crashes, a redefinition that brings it more in line with national standards. This change led to a substantial increase in reported serious injury crashes, with an approximately 40 percent increase in serious injury crashes between 2015 and 2019 as measured by a five-year rolling average. It is likely that much of this increase is due to the reclassification process. Thus, comparisons using data from before and after 2016 are likely to show increases in later years, especially where crash counts or rates for serious injuries are included. Since our comparisons include rates for fatal and serious injury crashes, one should expect in many cases to see possible increases in these rates for the 2015 to 2019 period.

A second interpretation issue is that the five-year period corresponding the post-construction period, 2015 to 2019, will in most cases include years during which construction took place. While this does not allow a sharp distinction between pre- and post-construction analysis periods, the inclusion of a minimum of three years of post-construction safety data should at least give an indication of whether or not a given project has had some effect on safety outcomes.

With these caveats in mind, a comparison of total crash rates including all crash types is presented below in Figure 2. Among the three passing lane projects included in this evaluation, two of them recorded higher crash rates in the 2015 to 2019 period, though the difference was not large in the case of the Highway 34 project. The two projects
representing two to four-lane expansion into a rural expressway facility, both on Highway 14, showed a marked decline in overall crash rates. The project adding an auxiliary lane to Interstate 94 between Rogers and St. Michael also showed a sizable decline in crash rates, from 1.36 to 0.94 per million vehicle-miles. Lastly, the reconstruction of Highway 51 (Snelling Avenue) in Saint Paul corresponded with a large decline in crash rates, though this segment of Highway 51 still shows crash rates substantially higher than the statewide average for urban four-lane divided roadways (2.783 per million VMT).

Figure 2: Comparison of 5-Year Rates for All Crashes (Any Severity) per Million VMT (2009-2013 and 2015-2019)


The results for fatal and serious injury crash rates are more ambiguous, as shown in Figure 3 below. As mentioned above, crash rates in the second analysis period covering 2015 to 2019 are likely to be higher due to the reclassification of serious injury crashes to include suspected serious injuries. Accordingly, three of the seven projects evaluated showed substantial increases in fatal and serious injury crash rates. The steepest increase occurred on Highway 51, where the rate more than doubled. This stands in contrast to the comparison of total crash rates, in which the same roadway showed a decline. In each of the five-year periods, Highway 51 recorded a single fatal crash. However, in the latter period the number of serious injury crashes increased from five to 11 . While we cannot rule out the possibility that this increase in serious injury crashes represents a legitimate change in crash severity and road safety conditions, it does seem likely in light of the total crash rate trend that at least part of the increase in serious injury crashes is the result of changes in reporting and classification practices.

Despite the changes in reporting for serious injuries, the remaining four projects did show declines in fatal and serious injury crash rates. The corridors of Highway 23 and Highway 34 , where passing lanes were installed, showed modest declines in fatal and serious injury crash rates, while the rural expressway construction projects on Highway 14 showed larger declines. The two-four-lane expansion of Highway 14 between Nicollet and North Mankato, including the bypass of the city of Nicollet, coincided with a larger reduction in fatal and serious injury rates, from 3.77 per hundred million VMT to 0.62 .

Figure 3: 5-Year Rate for Fatal and Serious Injury Crashes per Hundred Million VMT (2009-2013 and 20152019)


The crash rate comparisons for the seven projects included here should be interpreted as preliminary evidence of the effects of the implementation of these projects on highway safety. Future updates of this evaluation should provide more evidence on this topic, both in terms of an expanded set of projects available for evaluation and a longer period
of post-construction implementation with which to observe emerging trends in safety conditions. Future evaluations may also need to address the issue of changes in crash classification and reporting standards, particularly for serious injury crashes. This issue affects many of the projects already funded through the Corridors of Commerce program, since this change corresponds to at least part of the duration of their construction.

## Freight Movement Growth

The statute governing the Corridors of Commerce program lists "freight improvement" as one possible project classification:
(2) freight improvement, for an asset preservation or replacement project that can result in:
(i) removing or reducing barriers to commerce
(ii) easing or preserving freight movement;... ${ }^{13}$

Seven of the projects completed to date, including passing lane additions on Highway 2, Highway 23 and Highway 34 received this designation, while the others were primarily considered "capacity development" work.

The law identifies project selection criteria, including:
(3) efficiency in the movement of freight, including but not limited to:
(i) measures of annual average daily traffic and commercial vehicle miles traveled, which may include data near the project location on that trunk highway or on connecting trunk and local highways;... ${ }^{14}$

To address the freight movement aspect of Corridors of Commerce performance, a trend analysis was generated for heavy commercial vehicle traffic on each affected corridor. Review of these traffic patterns-particularly in future evaluation summaries, once initial post-opening data becomes available-will provide a gauge of how the Corridors of Commerce improvements may have contributed to the corridors' relative attractiveness on the statewide freight network.

Bearing in mind that market factors can influence freight volumes independent of road infrastructure characteristics, placing the Corridors of Commerce investment in context along a longer timeline demonstrates how the current trajectory for truck traffic measures up against the historical benchmark.

Annual average daily traffic data is collected for trunk highway segments on a rotating basis approximately every other year. The intent is to capture typical prevailing conditions and avoid construction-related anomalies. A variety of methods are then employed for classifying vehicles to estimate truck volumes, expressed as heavy commercial annual average daily traffic. (Data for corridors that span multiple road segments can be calculated by averaging the HCAADTs for each shorter segment and weighting by segment length.) Details on these procedures can be found online from the Traffic Forecasting \& Analysis unit of MnDOT's Office of Transportation System Management, which publishes the data presented below.

The related measure of heavy commercial vehicle miles traveled simply combines road segment length with vehicle counts registered at specific points within the segment. For instance, two trucks traveling a five-mile segment yield a total of 10 HCVMT. Statewide HCVMT serves as a control or normalization factor for corridor-level HCAADT figures so that the adjusted HCAADT values can be directly interpreted as traffic changes particular to a given corridor, after netting out average "background" traffic growth observed across Minnesota.

[^11]Table 21—divided into two parts—and Figure 4 gives an example with hypothetical data to illustrate this adjustment process.

Table 21.1 contains an illustrated HCVMT trend for the period 2008 to 2016, with annualized growth rates ranging from 1 percent to 5 percent. The "HCVMT Index" column values are the result of dividing each year's HCVMT by the constant 2008 level of 2.50 billion. For instance, the 2013 HCVMT of 3.04 billion is 22 percent higher than the 2008 amount, producing an index reading of 1.22. Note that the years 2014 and 2015 are missing from this table. Due to the development and implementation of replacement database systems during this period, official statewide VMT estimates are not available for these years.

Table 21.1: HCAADT Normalization Example

| Year | State HCVMT (billions) | Annual HCVMT Growth Rate | HCVMT Index to 2008 |
| :---: | :---: | :---: | :---: |
| 2008 | 2.5 | - | 1 |
| 2009 | 2.58 | $3 \%$ | 1.03 |
| 2010 | 2.7 | $5 \%$ | 1.08 |
| 2011 | 2.81 | $4 \%$ | 1.12 |
| 2012 | 2.95 | $5 \%$ | 1.18 |
| 2013 | 3.04 | $3 \%$ | 1.22 |
| $\ldots$ | - | - | - |
| 2016 | 3.13 | $1 \%$ | 1.25 |

Table 21.2: HCAADT Normalization Example (continued)

| Year | Years Before ( - ) / <br> After (+) <br> Construction | Corridor XYZ <br> Raw HCAADT | Raw Annual <br> HCAADT Growth <br> Rate | HCAADT <br> Adjusted for <br> State HCVMT | Adjusted Annual <br> HCAADT Growth <br> Rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | -6 | 3,000 |  | 3,000 |  |
| 2009 | -5 | 3,120 | $4 \%$ | 3,029 | $1 \%$ |
| 2010 | -4 | 3.245 | $4 \%$ | 3,004 | $-1 \%$ |
| 2011 | -3 | 3.31 | $2 \%$ | 2,955 | $-2 \%$ |
| 2012 | -2 | 3,376 | $2 \%$ | 2,861 | $-3 \%$ |
| 2013 | -1 | 3,410 | $1 \%$ | 2,795 | $-2 \%$ |
| $\ldots$ | $\ldots$ | - | - | - | - |
| 2016 | 1 | 3,618 | $2 \%$ | 2,895 | $1 \%$ |

The second part, in Table 21.2, shows corridor HCAADT history for several years before construction and the first year after project completion. Construction lasted for two seasons (2014 and 2015) in this example. "Raw HCAADT" lists the actual reported traffic numbers alongside the resulting growth rate over the prior year. Finally, "HCAADT Adjusted for State HCVMT" divides raw HCAADT by the HCVMT index value in that year. For instance, the raw 2013 HCAADT of 3,410 becomes 2,795 after dividing by 1.22 .

Consequently, adjusted HCAADT can be thought of as the corridor-specific traffic growth (or decrease) after "subtracting" overall state HCVMT change. When the adjusted annual HCAADT growth rate is positive, the corridor is experiencing faster growth than the state as a whole; when negative, the corridor's growth trails the statewide benchmark for that year. The adjusted annual HCAADT growth rate is very close 15 to the difference between raw HCAADT growth and HCVMT growth. For instance, adjusted HCAADT growth in 2013 of negative 2 percent is attributable to raw HCAADT growth at 1 percent being more than offset by the state HCVMT growth rate of 3 percent.

Charting the adjusted HCAADT growth rates is a useful way of summarizing traffic developments. In this example, the corridor registers growth in 2009 above the statewide reference level, but three years of declining relative performance follow in 2010 through 2012, as the corridor loses ground against the broader statewide trend. In 2013 the decline continues but at a slower rate. Following the two-year data gap during construction, in 2016 the corridor posts its first positive result since 2009, exceeding statewide HCVMT growth by 1 percent annualized. The dashed line signals the discontinuity in the annual series because of the construction gap. Although the investment is associated with encouraging ensuing growth, this better-than-average performance would need to be sustained for additional years just to catch up with the HCVMT track starting in 2008. Noting that the 2016 adjusted HCAADT of 2,895 lies below the 2008 baseline level of 3,000 leads to the conclusion that the deficit amassed in the down years collectively outweighs the progress made in 2009 and 2016.

Figure 4: Chart for HCAADT Normalization Example


[^12]
## Heavy Commercial Vehicle Traffic Growth Trends on Completed Projects

Replicating the traffic trend analysis with at least one year of post-construction data is possible for select Corridors of Commerce projects funded in 2013 and 2015. Currently, the most recent official HCAADT figures date from 2019. The post-construction evaluation requires at least two full years of volume data following project completion, since the effects are reported in the form of year-over-year rates of growth or decline. Requiring a second year of postconstruction traffic volumes ensures that sharp increases in volumes between the final construction year (due to the effects of road closures, lane closures or detours) and the first post-construction year do not appear as part of the results

The 10-year historical trends, along with the change in the volumes between, at least, the first two post-construction years for the 2013 and 2015 Corridors of Commerce project locations can be inspected and are summarized in the figures below. For the time dimension along the x-axis, [-10] (10 years before Corridors of Commerce construction) corresponds to the observation year 2004, [-1] refers to the year 2013 and [1] refers to the second full year post construction. For the included projects [1] ranges from 2017 to 2019. Any subsequent years are referred to as [2] and [3]. (The growth rate scale on the $y$-axis is recalibrated in each case to fit the data range, and each graph is vertically centered at 0 percent.)

Figure 5: Highway 2 HCAADT Trend


The segments of Highway 2 that include the Corridors of Commerce passing lane improvements generated low heavy commercial traffic growth in the preceding 10 years (depicted in Figure 5), beating state heavy commercial growth just once (six years before, in 2008) and tying the benchmark on one other occasion (in 2010). Particularly sharp declines occurred in 2007 and again in 2011. However, the corridor's decline in traffic volumes began to level off by the following year and showed an increase from the last year before the start of construction to the beginning of the post-construction period. Although year 2 shows little change, year 3 shows a moderate increase. This rebound brought heavy commercial volumes in 2017 through 2019 back to where they were between 2010 and 2011. From 2004 to 2019, heavy commercial traffic volume reduced by just less than 50 percent.

Figure 6: Interstate 94 HCAADT Trend


In the most recent 10-year period, the I-94 expansion segment between Rogers and St. Michael (shown in Figure 6) generally outpaced statewide heavy commercial traffic growth, only posting two years that were substantially below the statewide level (during 2010 and 2013). Recovery followed in subsequent years, pushing adjusted HCAADT up nearly 15 percent over the 2004 level by the beginning of the expansion project. Traffic levels grew after completion of the project, with 2017 volumes approximately 26 percent higher than in 2004. Volumes decreased in 2018 and 2019, although remain higher than 2004.


Interestingly, the picture for Highway 34 leading up to construction of its passing lane sections resembles that for the nearby and parallel passing lanes project site along Highway 2. As shown in Figure 7, each location featured two isolated years of sharp HCAADT reductions-although Highway 34 's downturns were less severe-amid otherwise flat adjusted traffic. In the years immediately preceding and following construction, heavy commercial traffic volumes were relatively stable, with trends mirroring or only slightly lagging trends in statewide commercial traffic. In years 2 and 3 post-construction traffic volumes began to slightly outpace statewide commercial traffic growth.

Figure 8: Highway 14 Owatonna to Dodge Center HCAADT Trend


Between 2005 and 2010, the segments of Highway 14 that comprise the Corridors of Commerce expansion area (running just east of Owatonna) closely tracked with statewide growth in heavy commercial traffic, modestly exceeding that baseline by 1 percent to 5 percent each year (see Figure 8). This period of parity ended abruptly in 2011, three years before the widening, when adjusted truck volume fell approximately 20 percent. This sharp decline appears to have been a single-year phenomenon, with heavy commercial traffic growth rates rebounding to near the statewide average in the year prior to construction. This section of Highway 14 substantially outpaced statewide growth in the first-year post-construction, with slower yet consistent growth in 2018 and 2019.

Figure 9: Highway 34 Turn Lane HCAADT Trend


The turn lane segments of Highway 34 in Detroit Lakes experienced heavy commercial traffic growth, relative to statewide growth, between 3 percent and 5 percent until a sharp reduction in 2008 and 2009 (see figure 9). In 2009 traffic volumes were just below 60 percent of 2004 values. Following the decline, volumes rebounded slightly and remained consistent with minor fluctuation in the prior and post construction years. Year 2 post-construction saw a significant increase, traffic volumes were just above 70 percent of 2004 values and significantly outpacing statewide growth.

Figure 10: Highway 23 HCAADT Trend


In the 10-year pre-construction period, Highway 23 fluctuated between -3.5 percent and 5 percent growth relative to statewide heavy commercial growth. This period of relative consistency ended year 1 post construction when traffic volumes fell nearly 16 percent. The year 2 post construction traffic volume increased to 10 percent higher than the 2004 volume and the growth rate significantly outpaced statewide heavy commercial growth.

Figure 11: Highway 14 Nicollet to Mankato HCAADT Trend


The segments of Highway 14 between Nicollet and Mankato tracked closely with statewide growth in heavy commercial traffic, except in 2007 and 2008, which saw a rapid reduction and subsequent growth in volumes. In 2010 the volumes stabilized just below statewide growth. Overall, traffic volumes for years 1 and 2 post-construction are within 5 percent of 2004 values and continue to lag slightly behind statewide growth.

Figure 12: Highway 2 Deer River HCAADT Trend


The Highway 2 reconstruction project in Deer River generally lagged behind statewide heavy commercial growth. The most significant reductions in volume occurred in 2007 and 2011. Interestingly, there was a spike in 2008 that increased the volume to match 2004. Growth during year 1 post-construction closely aligned with statewide growth. However, the highway experienced a significant reduction in volume.

Figure 13: Trunk Highway 371 HCAADT Trend


Highway 371 had relatively consistent heavy commercial traffic volumes with two significant exceptions. In 2007, the project area had a 23 percent increase in volume, which hovered around the same value until it dipped back to 2004 volumes in 2013. The expansion of Highway 371 included a realignment. The route previously went through Pequot Lakes and now runs further east, bypassing the city, and has an interchange with County Highway 11. In 2019 the heavy commercial traffic volumes have doubled the volume in 2004.

Figure 14: Interstate 694 HCAADT Trend


Since 2004 the Interstate 694 project has underperformed compared to the statewide heavy commercial traffic growth. 2007 was the only year to experience positive, greater than statewide, growth. Year 1, 2019, postconstruction has a nearly identical volume to 2013, although this value is 80 percent of the 2004 volume and is 4.3 percent below statewide growth.

Corridors of Commerce projects examined in this analysis are largely on par with or exceeding statewide heavy commercial growth. Although the projects anaylzed in 2018 now have three years worth of traffic volume trends to draw upon, the year to year variability emphasizes that having more data is necessary to draw firmer conclusions. By the time of the next evaluation period (approximately mid-2022), all projects should have at least three years of traffic volume data to draw upon and the initial projects will have five years.

## Appendix D: 2017 Funding - Project Scoring Greater Minnesota

Greater Minnesota Projects: 2017 Corridors of Commerce Program

| District | Route | Description | Cost | Total Points |
| :---: | :---: | :---: | :---: | :---: |
| 3 | Hwy 169 | TH101 to 197th Full freeway conversion | \$174,110,000 | 600 |
| 3 | 1-94 | St. Michael to Albertville - construct auxiliary lane | \$62,420,000 | 580 |
| 3 | Hwy 169 | Hwy 101 to 197th partial freeway conversion | \$92,040,000 | 575 |
| 3 | I-94 | St. Michael to Albertville - construct 4 to 6 lane conversion | \$77,800,000 | 570 |
| 3 | 1-94 | St. Michael to Albertville - construct 4 to 6 lane conversion \& Int. A | \$77,800,000 | 570 |
| 6 | Hwy 14 | Owatonna to Dodge Center -construct 2 to 4 lane conversion | \$160,410,000 | 525 |
| 3, 8 | Hwy 23 | Willmar to St. Cloud - construct 2 to 4 lane conversion | \$105,070,000 | 520 |
| 1 | 1-35 | 21st Ave to Garfield Avenue - TPP \#2 | \$270,570,000 | 515 |
| 1 | I-35 | 27th Ave to Garfield Avenue - TPP \#1 | \$270,570,000 | 515 |
| 3 | Hwy 23 | Paynesville to Richmond construct 2 to 4 lane conversion | \$57,520,000 | 515 |
| 3 | I-94 | Albertville to Clearwater construct 4 to 6 lane conversion | \$179,540,000 | 510 |
| 6 | Hwy 14 | CR 16 to Dodge Center construct 2 to 4 lane conversion | \$138,610,000 | 510 |
| 3 | Hwy 10 | Wadena construct 2 to 4 lane conversion | \$39,210,000 | 490 |
| 3 | Hwy 371 | Jenkins to Pine River construct 2 to 4 lane conversion | \$48,020,000 | 485 |
| 6 | Hwy 14 | 54th Ave to CR 3 construct 2 to 4 lane conversion | \$100,060,000 | 485 |
| 6 | Hwy 14 | CR 3 to Dodge Center construct 2 to 4 lane conversion | \$85,850,000 | 485 |
| 7 | Hwy 14 | New Ulm to Nicollet construct 2 to 4 lane conversion | \$79,200,000 | 485 |
| M, 8 | Hwy 212 | Granite Falls to Chaska construct 2 to 4 lane conversion | \$398,660,000 | 485 |
| 3 | I-94 | Monticello to Clearwater construct 4 to 6 lane conversion | \$54,720,000 | 485 |
| 3 | Hwy 371 | Jct of Hwy 210 construct interchange | \$43,040,000 | 480 |
| 6 | Hwy 14 | Jct CR 104 construct an interchange | \$39,180,000 | 465 |
| 6 | Hwy 52 | Jct Hwy 14 capacity improvements | \$34,140,000 | 465 |
| 7 | Hwy 14 | New Ulm to Courtland construct 2 to 4 lane conversion | \$64,320,000 | 465 |
| 7 | Hwy 14 | CR 37 to Nicollet Expansion | \$67,550,000 | 460 |
| 2 | Hwy 11 | Roseau to Warroad construct 2 to 4 lane conversion | \$56,970,000 | 455 |
| 3 | 1-94 | Monticello to Hasty construct 4 to 6 lane conversion | \$86,120,000 | 455 |
| 1 | Hwy 169 | Pengilly to Bovey construct 2 to 4 lane conversion. | \$75,530,000 | 450 |
| 1 | Hwy 169 | CSAH 7 to Hwy 65 construct 2-to 4 lane conversion | \$75,530,000 | 445 |
| 6 | Hwy 14 | 56th Ave to CR 16 construct 2 to 4 lane conversion | \$28,900,000 | 445 |
| 6 | Hwy 14 | Construct Byron Interchange Option 1 | \$17,190,000 | 445 |
| 6 | Hwy 14 | Construct Byron Interchange Option 2 | \$16,500,000 | 445 |
| 6 | Hwy 14 | Construct Byron Interchange Option 3 | \$24,780,000 | 445 |
| 7 | Hwy 14 | New Ulm to W. Courtland Expansion | \$36,840,000 | 445 |
| 3 | Hwy 210 | Pillager to Ironton construct 2 to 4 lane conversion | \$98,480,000 | 440 |
| 7 | Hwy 14 | Nicollet to W. Courtland construct 2 to 4 lane conversion | \$54,090,000 | 440 |
| 3 | 1-94 | Construct improved interchange at Hwy 23 | \$2,500,000 | 435 |
| 6 | Hwy 52 | Jct Hwy 57 construct interchange | \$10,590,000 | 430 |


| District | Route | Description | Cost | Total Points |
| :---: | :---: | :---: | :---: | :---: |
| 3 | Hwy 10 | Royalton interchange construction | \$35,280,000 | 425 |
| 3 | Hwy 210 | Motley to Baxter construct 2 to 4 lane conversion | \$86,250,000 | 425 |
| 8 | Hwy 23 | New London to Paynesville construct 2 to 4 lane conversion | \$47,550,000 | 425 |
| 7 | Hwy 14 | Nicollet to E. Courtland Expansion | \$19,060,000 | 410 |
| 1 | Hwy 169 | CSAH 7 to CSAH 80 construct 2 to 4 lane conversion. | \$28,150,000 | 400 |
| 8 | Hwy 23 | Jct Hwy 19 construct interchange | \$13,350,000 | 390 |
| 7 | Hwy 60 | Construct interchanges through Windom | \$58,070,000 | 385 |
| 1 | Hwy 61 | Construct a roundabout at 40th Ave | \$14,990,000 | 375 |
| 7 | Hwy 14 | Jct Hwy 14 construct new interchange | \$94,920,000 | 375 |
| 8 | Hwy 23 | Pipestone to Willmar construct passing lanes | \$8,320,000 | 370 |
| 8 | Hwy 23 | Jct. Hwy 59 construct interchange | \$15,090,000 | 370 |
| 7 | Hwy 169 | Construct bypass of St. Peter | \$224,590,000 | 365 |
| 1 | Hwy 169 | CSAH 83 to Hwy 65 construct 2 to 4 lane conversion | \$18,530,000 | 360 |
| 1 | I-35 | Jct CSAH 3 construct interchange | \$4,610,000 | 360 |
| 3 | Hwy 23 | Downtown St. Cloud - Freeway Conversion | \$45,350,000 | 360 |
| 1 | Hwy 2 | Jct CSAH 13 construct roundabout. | \$1,640,000 | 355 |
| 1 | Hwy 61 | Jct. 40th Ave construct roundabout | \$3,230,000 | 355 |
| 3 | Hwy 10 | Jct CSAH 11 safety improvement | \$2,380,000 | 350 |
| 8 | Hwy 212 | Granite Falls to Montevideo construct passing lane | \$3,980,000 | 350 |
| 1 | Hwy 61 | 40th Ave intersection improvements | \$2,230,000 | 340 |
| 2 | Hwy 11 | Roseau to Warroad passing lane and realignment near airport | \$8,510,000 | 340 |
| 4 | I-94 | Construct new interchange | \$19,690,000 | 340 |
| 8 | Hwy 212 | Granite Falls to Montevideo reconstruction | \$6,980,000 | 340 |
| 7 | Hwy 169 | Construct Lind St. and Webster St. interchanges | \$50,160,000 | 335 |
| 1 | Hwy 61 | Jct Homestead Rd construct J-turn | \$630,000 | 330 |
| 1 | Hwy 2 | Grand Rapids to Hwy 63-4 to 5 lane conversion. | \$2,880,000 | 325 |
| 1 | Hwy 53 | Jct CSAH 16 construct J-turn | \$610,000 | 325 |
| 2 | Hwy 59 | CSAH 3 to Thief Rivers Falls construct 2 to 4 lane conversion | \$16,890,000 | 325 |
| 8 | Hwy 23 | Willmar to Priam construct 2 to 4 lane conversion | \$7,650,000 | 325 |
| 1 | Hwy 210 | Hwy 169 to Hwy 65 reconstruction | \$12,040,000 | 320 |
| 4 | Hwy 59 | Detroit Lakes to Mahnomen construct passing lane | \$3,766,000 | 320 |
| 8 | Hwy 23 | Jct. CSAH 1 construct left turn lane | \$730,000 | 320 |
| 1 | Hwy 53 | Jct Hwy 1 construct J-turn | \$670,000 | 315 |
| 1 | Hwy 169 | Jct Hwy 25 construct J-turn | \$580,000 | 310 |
| 1 | Hwy 2 | Jct Hwy 194 construct roundabout | \$2,830,000 | 310 |
| 2 | Hwy 11 | Roseau to Warroad construct passing lanes | \$3,793,000 | 310 |
| 8 | Hwy 23 | Hwy 71 to CR 5 construct 2 to 4 lane conversion | \$4,790,000 | 310 |
| 1 | Hwy 53 | Jct Solway Rd. J-turn | \$560,000 | 305 |
| 1 | Hwy 53 | Jct CSAH 9 construct J-turn | \$620,000 | 300 |
| 8 | Hwy 23 | Pipestone to Russell surfacing project | \$44,760,000 | 300 |
| 1 | Hwy 169 | Jct CSAH 137 construct J-turn | \$860,000 | 295 |


| District | Route | Description | Cost | Total Points |
| :---: | :---: | :---: | ---: | ---: |
| 8 | Hwy 212 | Brownton to Stewart construct passing lane | $\$ 3,500,000$ | 295 |
| 8 | Hwy 71 | Construct Redwood Falls bypass | $\$ 12,020,000$ | 295 |
| 1 | Hwy 61 | Jct McQuade Rd construct J-turn | $\$ 980,000$ | 290 |
| 8 | Hwy 212 | Buffalo Lake to Steward construct passing lane | $\$ 3,230,000$ | 290 |
| 1 | Hwy 53 | Jct CSAH 15 construct J-turn | $\$ 475,000$ | 285 |
| 1 | Hwy 169 | CSAH 7 to Hwy 65 safety improvements | $\$ 5,490,000$ | 280 |
| 1 | Hwy 33 | Jct CSAH 7 construct J-turn | $\$ 510,000$ | 280 |
| 8 | Hwy 23 | Jct Hwy 7 construct interchange | $\$ 6,600,000$ | 280 |
| 8 | Hwy 212 | Sacred Heart to Renville passing lane | $\$ 2,750,000$ | 275 |
| 8 | Hwy 212 | Jct Hwy 15 construct roundabout | $\$ 2,443,000$ | 270 |
| 1 | Hwy 53 | Virginia to Intl Falls install passing lanes | $\$ 2,900,000$ | 260 |
| 8 | Hwy 23 | Jct Hwy 7 construct roundabout | $\$ 3,120,000$ | 260 |
| 1 | Hwy 169 | Safety Improvements | $\$ 5,490,000$ | 255 |
| 1 | Hwy 61 | Jct Ryan Rd construct J-turn | $\$ 1,640,000$ | 250 |
| 8 | Hwy 212 | Replace BNSF bridge in Granite Falls | $\$ 9,790,000$ | 235 |
| 8 | Hwy 23 | New London to Paynesville construct passing lane | $\$ 9,030,000$ | 210 |
| 8 | Hwy 23 | New London to Paynesville construct Super 2 | $\$ 8,510,000$ | 175 |

Note: MnDOT Office of Transportation System Management - April 30, 2018

## Appendix E: 2017 Funding - Project Scoring Metro

Metro Projects: 2017 Corridors of Commerce Program

| District | Route | Description | Cost | Total Points |
| :---: | :---: | :---: | :---: | :---: |
| Metro | I-494 | France Ave to TH 77 construct MnPASS lane | \$149,020,000 | 660 |
| Metro | 1-494 | Bush Lake Rd to 35W construct a turbine interchange | \$92,170,000 | 655 |
| Metro | Hwy 252 / I-94 | Convert to a freeway and add MnPASS lanes Dowling to Hwy 610 | \$163,220,000 | 645 |
| Metro | 1-494 | France Ave to I-35W construct improvements | \$91,700,000 | 640 |
| Metro | I-494 | Hwy 100 to I-35W construct an EB auxiliary lane | \$12,470,000 | 625 |
| Metro | Hwy 169 | CSAH 17 to l-494 construct MnPASS | \$152,490,000 | 620 |
| Metro | I-494 | Bush Lake Rd to Hwy 100 construct turbine interchange | \$79,360,000 | 615 |
| Metro | Hwy 65 | Hwy 10 to 117th Ave freeway design | \$99,070,000 | 615 |
| Metro | I-494 | Bush Lake Rd to Hwy 100 interchange improvements | \$13,480,000 | 610 |
| Metro | 1-494 | France Ave to l-35W construct auxiliary lane | \$12,010,000 | 605 |
| Metro | I-94 | Jct with Hwy 280/Franklin Avenue interchange improvements | \$89,420,000 | 605 |
| Metro | Hwy 36 | I-35W to I-35E construct MnPASS | \$61,130,000 | 600 |
| Metro | Hwy 169 | CR 21 to l-494 construct MnPASS | \$39,070,000 | 595 |
| Metro | Hwy 10 / Hwy 169 | Hwy 169 to Thurston Ave freeway conversion | \$55,180,000 | 590 |
| Metro | Hwy 77 | Apple Valley to Bloomington add MnPASS | \$37,110,000 | 580 |
| Metro | Hwy 252 | Convert to a freeway and extend 3rd lane | \$95,670,000 | 575 |
| Metro | Hwy 13 | Jct Dakota Ave construct interchange | \$25,650,000 | 570 |
| Metro | I-35W | Construct NB flyover to WB I-494 | \$79,890,000 | 570 |
| Metro | Hwy 65 | 105th Ave to 117th construct freeway design | \$57,120,000 | 565 |
| Metro | Hwy 65 | Jct 109th Ave construct interchange | \$26,360,000 | 565 |
| Metro | I-94/I-4941-/694 | Construct a SB I-694 to EB I-94 flyover ramp | \$26,890,000 | 565 |
| Metro | Hwy 62 | I-35W to Hwy 77 construct EB auxiliary lane | \$22,560,000 | 560 |
| Metro | I-35W | Construct a SB I-35W to EB I-694 flyover | \$22,470,000 | 555 |
| Metro | Hwy 65 | Jct Hwy 10 construct free flow improvements | \$42,880,000 | 550 |
| Metro | 1-94 | Maple Grove to Rogers add lanes in both direction | \$8,250,000 | 550 |
| Metro | Hwy 36 | Jct Century construct interchange | \$32,170,000 | 545 |
| Metro | I-494 | Bush Lake Rd to Hwy 100 construct auxiliary lane | \$1,500,000 | 545 |
| Metro | Hwy 61 | Jct Warner Rd construct interchange | \$33,020,000 | 545 |
| Metro | Hwy 169 | Jct Hwy 282 construct interchange | \$13,300,000 | 540 |
| Metro | Hwy 212 | NYA to Chaska construct 2 to 4 lane conversion | \$97,980,000 | 535 |
| Metro | Hwy 62 | I-35W to Hwy 77 construct auxiliary lane both directions | \$15,230,000 | 530 |
| Metro | Hwy 62 | Tracy to Hwy 35W expand roadway 2-lanes to 4-lanes | \$154,050,000 | 530 |
| Metro | I-94 | Construct Hwy 610 gap | \$37,230,000 | 525 |
| Metro | Hwy 212 | Dahlgren to Carver construct 2 to 4 lane conversion | \$45,250,000 | 520 |
| Metro | I-35W | Construct a NB I-35W to WB I-694 flyover | \$24,660,000 | 520 |
| Metro | I-494 | Hwy 100 to Hwy 77 construct 2 additional lanes | \$140,820,000 | 520 |
| Metro | Hwy 62 | Penn Ave to Hwy 169 add additional lanes in each direction | \$51,670,000 | 520 |


| District | Route | Description | Cost | Total Points |
| :---: | :---: | :---: | :---: | :---: |
| Metro | Hwy 212 | Cologne to Carver construct 2 to 4 lane conversion | \$45,250,000 | 515 |
| Metro | I-494 | Hwy 100 to Hwy 77 construct 2 add' I lanes \& I-35W interchange | \$220,810,000 | 515 |
| Metro | I-94 | Fish Lake to Maple Grove construct auxiliary lane both directions | \$12,680,000 | 515 |
| Metro | Hwy 13 | Quentin Ave to Washburn Ave add a new interchange | \$33,720,000 | 510 |
| Metro | Hwy 62 | Hwy 77 to Portland Ave H Ave add auxiliary lane in each direction | \$19,650,000 | 510 |
| Metro | Hwy 77 | NB Hwy 77 to WB Hwy 62 construct flyover ramp | \$36,550,000 | 510 |
| Metro | Hwy 97 | I-35 to Hwy 61 expand 2-lanes to 4-lanes | \$16,130,000 | 510 |
| Metro | Hwy 65 | Jct 117th Ave construct interchange | \$16,110,000 | 505 |
| Metro | Hwy 55 | Expand the roadway from two lanes to four lanes | \$38,920,000 | 500 |
| Metro | Hwy 8 | Expand the roadway from two lanes to four lanes | \$58,520,000 | 495 |
| Metro | \|-94/I-494/I-694 | Construct two flyover ramps | \$101,870,000 | 495 |
| Metro | I-94 | I-94/I-494/I-694 interchange reconstruction | \$96,790,000 | 490 |
| Metro | Hwy 36 | Jct Manning Ave construct interchange | \$21,170,000 | 485 |
| Metro | Hwy 212 | NYA to Benton construct 2 to 4 lane conversion | \$53,730,000 | 480 |
| Metro | Hwy 212 | NYA to Cologne construct 2 to 4 lane conversion | \$53,730,000 | 480 |
| Metro | Hwy 36 | N. St. Paul to St. Croix River freeway conversion | \$140,170,000 | 480 |
| Metro | I-94 | TH 52 to Jackson St construct WB buffer lane | \$2,510,000 | 475 |
| Metro | Hwy 36 | I-35W to I-35E construct EB auxiliary lane | \$26,830,000 | 470 |
| Metro | I-494 / I-694 | Expand Tamarack Rd to Co Rd 10 to 6-lanes | \$10,300,000 | 470 |
| Metro | I-94 | Jct with Hwy 252 interchange ramp improvement | \$1,960,000 | 470 |
| Metro | Hwy 61 | Jct Afton Rd construct interchange | \$12,610,000 | 460 |
| Metro | Hwy 36 | I-35W to l-35E construct 4 to 6 lane conversion | \$93,560,000 | 450 |
| Metro | 1-94 | I-35E to 5th St construct a WB lane addition | \$8,500,000 | 450 |
| Metro | Hwy 252 | Extend 3rd lane | \$17,690,000 | 445 |
| Metro | I-35W | Construct an I-694 exit only lane | \$1,950,000 | 440 |
| Metro | Hwy 41 | Chaska to CSAH 61 improvements | \$9,180,000 | 435 |
| Metro | Hwy 101 | Construct interchange from Diamond Lake Rd to I-94 | \$28,710,000 | 425 |
| Metro | Hwy 55 | Lake St interchange reconstruction | \$3,650,000 | 425 |
| Metro | Hwy 110 | Mendota to Inver Grove freeway conversion | \$121,780,000 | 420 |
| Metro | Hwy 62 | Jct Hwy 77 construct ramps | \$1,300,000 | 415 |
| Metro | Hwy 101 | Construct SB flyover access to l-94 | \$41,220,000 | 405 |
| Metro | Hwy 36 | Construct new interchange at Lake Elmo | \$31,190,000 | 395 |
| Metro | Hwy 10 | Other: Make Hwy 10 in Blaine at least 3 lanes in each direction | \$1,400,000 | 390 |
| Metro | I-35E | Add lanes from I-35E/I35W split to Hwy 97 | \$3,740,000 | 390 |
| Metro | Hwy 61 | Jct Hwy 10 construct interchange | \$25,020,000 | 390 |
| Metro | Hwy 101 | Expand the roadway to 4-lane CSAH 14 to CSAH 61 | \$32,150,000 | 385 |
| Metro | I-35W | CR C to CR D exit lane | \$1,940,000 | 380 |
| Metro | Hwy 5 | Victoria to Chanhassen construct 2 to 4 lane conversion | \$21,540,000 | 365 |
| Metro | Hwy 61 | Jct Hwy 95 construct interchange | \$23,290,000 | 365 |
| Metro | Hwy 61 | Jct Warner Rd left turn lane improvement | \$590,000 | 355 |
| Metro | Hwy 156 | Barge Channel Rd. Project | \$27,630,000 | 335 |

Note: MnDOT Office of Transportation System Management - April 30, 2018

## Appendix F: Maps

## DEPARTMENT OF TRANSPORTATION



## Corridors of Commerce

Twin Cities Metro Area



[^0]:    ${ }^{2}$ Unlike other definitions for the counties within the Twin Cities Metropolitan area, MnDOT Metro District serves the following eight counties in Minnesota: Anoka, Carver, Chisago, Dakota, Hennepin, Ramsey, Scott, and Washington. https://www.dot.state.mn.us/metro/about.html
    ${ }^{3}$ Office of the Legislative Auditor, "MnDOT Highway Project Selection," March 2016.

[^1]:    *Project award amount was increased from \$56M because of some increased costs

[^2]:    ${ }^{4}$ Minn. Stat. 161.088, subd. 7 (b).

[^3]:    ${ }^{1}$ Amount is only the portion provided from Corridors of Commerce program

[^4]:    ${ }^{5}$ Minnesota Department of Transportation, "2015 Report on the Corridors of Commerce Program", (see bottom of page 5).

[^5]:    ${ }^{6} 2013$ estimates were presented in the "Construction Letting (Estimate)" field of Figure 1 on page 6 of the 2015 Report on the Corridors of Commerce Program and exclude project delivery expense.

[^6]:    ${ }^{7}$ Minn. Stat. 161.088, subd. 5.
    ${ }^{8}$ Laws 2014, Chapter 312, art. 11, sec. 36

[^7]:    ${ }^{9}$ Minnesota Department of Transportation, "2018 Report on the Evaluation of Certain Highway Speed Limits," Jan. 2019.
    ${ }^{10}$ Ibid., p. 7

[^8]:    * Calculated using Streetlight

    Note: Speed were observed over peak periods

[^9]:    ${ }^{11}$ The NPMRDS speed data series begins in July 2013, making the presence of some winter months unavoidable in the pre-construction baseline. Future evaluation iterations can test the stability of post-construction speed snapshots so as to qualitatively control for unusually severe or mild winters.

[^10]:    ${ }^{12}$ Because sample size is suppressed in the NPMRDS data made available, a margin of error cannot be calculated for observed speeds. Everything else being equal, higher-volume roads will have more precise estimates.

[^11]:    ${ }^{13}$ Minn. Stat. 161.088, subd. 3.
    ${ }^{14}$ Minn. Stat. 161.088, subd. 5.

[^12]:    ${ }^{15}$ The math is generally not exact due to the changing baselines used in the index adjustment step.

