



March 18, 2026

Representative Pam Altendorf
2nd Floor Centennial Office Building
St. Paul, Minnesota 55155

RE: Port Authority (Statute 469.081 Red Wing) Board Member Terms

Dear Representative Altendorf,

We write to express our appreciation for your support in amending the Red Wing Port Authority Board member terms under Minnesota Statute 469.081. As you are aware, the proposed amendment applies solely to the Red Wing Port Authority.

Minnesota Statute 469.081 is a special law that establishes the Red Wing Port Authority and defines its unique governance relationship with the Red Wing City Council. Prior to 2011, Red Wing Port Authority Board member terms were the standard six years, consistent with other port authorities across Minnesota. In 2011, the statute was amended - though the rationale is unclear to the City - to reduce board member terms from six years to three years.

This shorter term length has created several challenges and concerns, including:

- **Loss of institutional memory and continuity:** Frequent board turnover disrupts long-term strategies and reduces consistency in policy direction and oversight.
- **Onboarding and ramp-up challenges:** New members require significant time to become familiar with the organization, its performance metrics, and key stakeholders.
- **Reduced leadership and mentorship capacity:** Three-year terms often result in experienced members rotating off the board before they can fully apply their knowledge or mentor newer members.
- **Impact on economic development efforts:** Frequent turnover limits members' ability to effectively support major economic development initiatives, as project timelines often exceed board member terms.



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If we can assist you in any way, please do not hesitate to contact us. Thank you again for your continued support.

Kind regards,

A handwritten signature in black ink, appearing to read "M. Hallock", is positioned above a horizontal line.

Marshall Hallock, C.P.A., Administrative Business Director

cc: Senator Steve Drazkowski
Liam Edgar, Legislative Assistant to Representative Pam Altendorf
Chris Heineman, City of Red Wing, City Council Administrator