

# FY2024-FY2025 LEGISLATIVE REQUEST

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## MINNESOTA STATE

SUPPORTING STUDENTS. STRENGTHENING COMMUNITIES.

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300,000 STUDENTS | 54 CAMPUSES | 47 COMMUNITIES

 @MinnStateEdu  
#FundMinnesotaState



MINNESOTA STATE

# WE ARE Minnesota State

Minnesota State is the most powerful and effective resource that the state has to ensure opportunity and prosperity for its citizens and communities. Our 26 colleges and seven universities contribute to an engaged, equitable, and productive society and serve as catalysts for social and economic vibrancy. They are places of hope and opportunity for Minnesotans who strive to create a better future for themselves, their families, and their communities. Through our work, Minnesota State:

- » Serves 300,000 students annually.
- » Meets the needs of students at all stages of their educational journey—high school students or recent grads, students returning to complete a degree or start another, and adults already in the workforce who need or want additional education or training.
- » Serves more students of color and American Indian students and more low-income students than all other higher education providers in Minnesota *combined*.
- » Produces more graduates for jobs in critical, high-demand fields such as healthcare and information technology than anyone else in the state.
- » Serves thousands of businesses and employers each year and over 69,000 employees through customized training and continuing education for business.
- » Forms partnerships with employers across the state to ensure graduates entering the workforce are ready to contribute the first day on the job.

**64,591**

students of color and American Indian students

**40,386**

first-generation college students

**67,977**

students aged 25 or older

**7,253**

veterans and service members

**60,654**

low-income students

## WE EDUCATE ...

**46%** of Minnesota graduates in IT

**45%** of Minnesota graduates in teaching

**45%** of Minnesota graduates in agriculture

**45%** of Minnesota graduates in business



**9 out of 10** Minnesota graduates in mechanics

**9 out of 10** Minnesota graduates in manufacturing

**9 out of 10** Minnesota graduates in public safety

**7 out of 10** Minnesota graduates in trades

**6 out of 10** Minnesota graduates in nursing

# Minnesota State

## DEVELOPS THE TALENT BUSINESSES AND COMMUNITIES NEED

Minnesota State plays an essential role in delivering the talent employers need to grow and succeed. Each year, your 33 state colleges and universities provide an opportunity to more than 300,000 students to develop the knowledge and skills they need to better their lives. In addition to the 36,000 degrees Minnesota State grants each year, we are by far the state's largest provider of customized training and continuing education for business, serving over 69,000 employees and thousands of businesses and employers each year.

### MINNESOTA STATE PARTNERS WITH EMPLOYERS TO EDUCATE AND TRAIN THEIR WORKFORCE

Across Minnesota State, there are examples of partnerships with local and statewide employers to address workforce shortages. On many campuses, this work is done with a local Advisory Council, which seeks input from employers, alumni, and economic development professionals to ensure programming is tied to exactly what local employers need. The consistent focus among campus leaders is to ensure graduates have jobs that encourage them to stay in the region. More than 36,000 students graduate from our colleges and universities each year and use their know-how to help businesses, industries, public-sector organizations, nonprofits, and communities across the state to grow and thrive.



### MINNESOTA STATE IS ADDRESSING RACIAL AND ECONOMIC DISPARITIES

The most effective strategy Minnesota has for narrowing its prosperity gap is to ensure all Minnesotans get the education they need to secure a better future for themselves, their families, and their communities. The diversity of our students is one of our greatest strengths. Minnesota State is proud to serve more students of color and American Indian students and more low-income students than all other higher education providers in Minnesota combined.

**84.5%**

percentage of graduates employed in a field related to their degree program within one year

**7,000**

number of businesses and organizations partnered with Minnesota State

**9,950+**

number of customized and specialized training, occupation, and professional classes offered each year

**69,000**

number of Minnesota employees who take customized training or continuing education courses

# FY2024–FY2025 Budget Request

**\$350 million in new funding over the biennium**

## STUDENT SUPPORT

Helping Minnesota State students succeed

**\$125 MILLION to directly support our students' critical needs with a focus on affordability**

- » \$77 million: freeze tuition and expand free textbook offerings
- » \$26 million: expand student support services
- » \$12 million: transfer scholarships
- » \$10 million: emergency grants

## WORKFORCE AND ECONOMIC DEVELOPMENT

The bridge between education and employment is vital to the state

**\$100 MILLION to address the growth and advancement of Minnesota's future workforce**

**All requested state funds will be matched one-to-one with non-state funds in-kind or cash:**

- » \$49 million: upgrade college and university equipment and learning environments
- » \$25.5 million: increase workforce development scholarships
- » \$25.5 million: develop and expand industry sector programming

## MINNESOTA STATE STABILIZATION

Colleges and universities rely on state appropriation to cover a significant portion of their general fund operating budgets

**\$125 MILLION to maintain academic programs and keep tuition affordable**

**Increase of approximately 5% each year to address inflationary needs:**

- » An increase in state appropriation is needed for Minnesota State colleges and universities to continue to provide core programs and services to serve students. Without increases in general fund revenues, campuses will need to reduce the breadth of academic programs and student services that are available to students at the same time that demands have increased.

# 54 CAMPUS LOCATIONS

Albert Lea  
Alexandria  
Anoka  
Austin  
Bemidji  
Bloomington  
Brainerd  
Brooklyn Park  
Cambridge

Canby  
Cloquet  
Coon Rapids  
Detroit Lakes  
Duluth  
East Grand Forks  
Eden Prairie  
Ely  
Eveleth  
Faribault  
Fergus Falls  
Grand Rapids

Granite Falls  
Hibbing  
Hutchinson  
International Falls  
Inver Grove Heights  
Jackson  
Mankato  
Marshall  
Minneapolis  
Moorhead  
North Mankato  
Owatonna  
Pine City

Pipestone  
Red Wing  
Rochester  
Rosemount  
St. Cloud  
St. Paul  
Staples  
Thief River Falls  
Virginia  
Wadena  
White Bear Lake  
Willmar  
Winona  
Worthington



# Extraordinary **FACTS**



**7,253**

veterans and service members

attend a Minnesota State college or university each year



**36,000+**

degrees, certificates, and diplomas

awarded each year

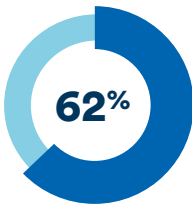
**4,023**

academic programs to choose from

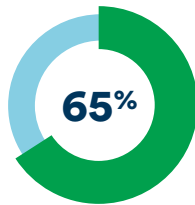


**lowest**

tuition in Minnesota

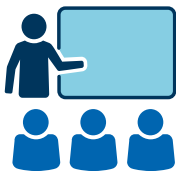


State Colleges



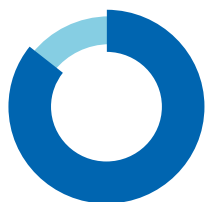
State Universities

percent of students who receive **financial aid**



**9,950+**

customized training, occupational, and professional classes



**84.5%**

of graduates find a job related to their field of study within one year of graduation

**\$6,109**

STATE COLLEGES

**\$9,894**

STATE UNIVERSITIES

Average Minnesota State college and university tuition and fees (*before grants and scholarships*)



**300,000**  
**students**

attend our colleges and  
universities each year



**893**

online programs  
to choose from

**32–59%**

of Minnesota State students  
graduate with no debt at all,

depending on the academic  
award received



**54**

convenient  
campuses

across Minnesota

**We serve  
more**

Black and Indigenous students,  
as well as students of color,

than all other higher education providers in Minnesota combined



**63%**

of Minnesota  
resident students

who are pursuing an undergraduate credential are  
doing so at a Minnesota State college or university



**third largest**

system of colleges and  
universities in the United States

**26** STATE  
COLLEGES

**7** STATE  
UNIVERSITIES



MINNESOTA STATE



LOCATION:  
Alexandria

[alextech.edu](http://alextech.edu) | Michael Seymour, *President*

**FY21 STUDENT PROFILE:** 3,527 Credit-seeking Students | 17.8% Pell Eligible | 8.4% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.047 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 3,527 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$276,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 2,443 career and technical education students (69.3%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 16 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Industry partnerships are key to student success—a new program with Kubota Tech is an example of industry-supported curriculum, hands-on training, and the opportunity for students to earn Kubota Tech certifications for career opportunities in the off-road diesel industry

## ABOUT THE COLLEGE

Alexandria Technical and Community College (ATCC) is a two-year comprehensive college offering technical and transfer degrees, as well as diplomas. ATCC serves regional high school students through PSEO, and Online College in the High School. ATCC also serves regional industries including manufacturing, healthcare, public safety, and transportation. Our largest programs include diesel mechanic, public safety, nursing, liberal arts and sciences, and welding technology.

## COLLEGE HIGHLIGHTS

- » 98% job placement rate provides employers with a skilled workforce.
- » PSEO and concurrent enrollment programs serve regional high school students.
- » Online College in the High School gives students in rural school districts statewide access to college courses that reduce the cost of college.
- » Transfer programs continue to expand and become easier to navigate with the implementation of Transfer Pathways.

- » Offers unique programs in cybersecurity, virtualization, networking, mechatronics, speech-language pathology assistant, communication art and design, and interior design.

## PARTNERSHIPS

- » **3M:** Supplies grant money to encourage high school students to enter high-skill, high-demand fields.
- » **Ziegler CAT:** Provides diesel mechanic students with sponsorships and internships.
- » **Knute Nelson:** Partners with the college and local high schools in providing a certified nursing assistant program.
- » **Minnesota Department of Public Safety:** Partners for emergency dispatch training statewide.



### FROM A STUDENT:

“ATCC stands out to me because my instructors expect and encourage professionalism to the highest standard. I am honored to be in a program that is one of the best in the state and is known to produce world-class machinists.”

– Jacob Smith, student, machine tool technology





LOCATION:  
Anoka

NOTE: Anoka Technical College is aligned with Anoka-Ramsey Community College and has a combined budget request.

[anokatech.edu](http://anokatech.edu) | Kent Hanson, *President*

**FY21 STUDENT PROFILE: 2,280** Credit-seeking Students | **33.9%** Pell Eligible | **29.2%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$1.482 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 2,280 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$238,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 2,091 career and technical education students (91.7%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 30 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » High-quality, direct-to-employment career and technical education is a hallmark of the college

## ABOUT THE COLLEGE

Anoka Technical College is a career and technical college providing high-quality, skills-based training in fields that meet the demands of the economy and employers. With an average student age of 27, the college serves traditional age students, as well as career changers, displaced workers, and other adults wishing to upgrade technical skills.

## COLLEGE HIGHLIGHTS

- » Each year, Anoka Tech and Anoka-Ramsey generate \$371.7 million in economic impact, as well as produce 1,600 graduates, and support and sustain 3,198 jobs.
- » On-site partnerships with Anoka-Hennepin STEP High School and Anoka-Hennepin Technical High School.
- » One of the only judicial reporting programs in the Upper Midwest.
- » Health and health technology programs graduate necessary workers in practical nursing, surgical technology, occupational therapy, medical assisting,

emergency medical services, and paramedic roles.

- » 100% job placement rate in advanced welding, construction electrician, judicial reporting, and electronic engineering programs.
- » Addition of a five-axis mill moves Anoka Tech forward as a leader with state-of-the-art training for machining programs that serve area businesses with skilled employees.

## PARTNERSHIPS

- » Minnesota Center of Excellence in Advanced Manufacturing.
- » State and county legislators, industry partners, and community leaders who came together to fund a five-axis mill.
- » Industry partners, like Prima Power Laserdyne, provide cutting-edge technology to support student learning in programs like laser and robotic welding.
- » Allina Health Systems is an advisory partner and offers clinicals and internships.



## FROM A STUDENT:

“After a tremendous amount of research, Anoka Tech kept coming up as the best choice. One of the fundamental issues I faced was how was I going to pay for college. The coronavirus took away a career that I had been in for a long time. Anoka Tech’s financial aid department was able to help me find several programs that have been beneficial to my family and has created an opportunity for me to focus on my degree.”

– Cortez Whitaker '23, health information technology AAS



MINNESOTA STATE



**LOCATION:**  
Cambridge  
Coon Rapids

*NOTE: Anoka-Ramsey Community College is aligned with Anoka Technical College and has a combined budget request.*

[anokaramsey.edu](http://anokaramsey.edu) | Kent Hanson, *President*

**FY21 STUDENT PROFILE:** 11,216 Credit-seeking Students | 23.3% Pell Eligible | 27.7% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$4.11 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 11,216 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$868,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 5,553 career and technical education students (49.5%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 26 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Numerous high school to college programs offer extraordinary opportunities for students to succeed in a career pathway

## ABOUT THE COLLEGE

Anoka-Ramsey is one of the largest community colleges, by enrollment, in Minnesota State. Its two campuses are located on the banks of the Mississippi River in Coon Rapids, and 40 miles north along the Rum River in Cambridge. A comprehensive higher education institution, it offers associate degrees, liberal arts/general studies certificates, and advanced degrees.

## COLLEGE HIGHLIGHTS

- » Each year, Anoka-Ramsey and Anoka Tech generate \$371.7 million in economic impact, as well as produce 1,600 graduates, and support and sustain 3,198 jobs.
- » One of the largest providers of concurrent enrollment and PSEO, allowing students to earn college credit while still in high school.
- » Created the first Early College program in Minnesota in partnership with Irondale High School.

- » One of the largest nursing programs in the state, preparing graduates for high-demand occupations.
- » Numerous opportunities for baccalaureate degree completion on both campuses.

## PARTNERSHIPS

- » **K–12 School Districts:** Anoka-Ramsey partners with 12 high schools in the delivery of concurrent enrollment courses. Concurrent enrollment students account for 22% of the student body at Anoka-Ramsey.
- » **Anoka County Workforce Center (ACWC):** ACWC offers a wide variety of employment-related services to both job seekers and employers, supporting Anoka-Ramsey students and academic programs.
- » **Allina Health Systems:** Partners with nursing program to provide clinical experiences, scholarships, and service on the program advisory board.



### FROM A STUDENT:

“The best aspect of Anoka-Ramsey is the number of students per class. In all the classes I took so far, there were 25 to 30 students. And that is the perfect amount because we had more chances to connect with the teacher and the teacher had more time to help students because of the number of students not being too big.”

– Betab Tefera '22, Computer Science Transfer Pathway



LOCATION:  
Bemidji

NOTE: Bemidji State University is aligned with Northwest Technical College and has a combined budget request.

[bemidjistate.edu](http://bemidjistate.edu) | John Hoffman, *President*

**FY21 STUDENT PROFILE:** 5,777 Credit-seeking Students | 27.2% Pell Eligible | 15.1% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$3.987 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 5,777 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$427,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » Bemidji State University hosts the Advanced Manufacturing Center of Excellence

## ABOUT THE UNIVERSITY

Bemidji State University (BSU) educates people to lead inspired lives. Located among the lakes and forests of northern Minnesota, BSU offers degrees in 70 undergraduate areas of study and nine graduate programs. BSU is guided by Shared Fundamental Values: civic engagement and leadership, international and multicultural understanding, belief in the power of liberal arts, and environmental stewardship.

## UNIVERSITY HIGHLIGHTS

- » BSU is the only U.S. school offering an undergraduate degree in 3-D design for exhibits, conferences, and industry. Thanks to a strong partnership with industry professionals and alumni support, the program is a source of talent for the entire world.
- » BSU’s innovative biology program has been expanded to include majors in aquatic biology and wildlife biology. Students pursue careers in fish and wildlife management, invasive species eradication, and conservation.

- » BSU is a leader in the graduation of American Indian students, including 50 in 2018.

## PARTNERSHIPS

- » **Sanford Bemidji Medical Center:** Provides hands-on learning opportunities for nursing students who serve patients and strengthen the quality of care available to patients.
- » **Minnesota State Advanced Manufacturing Center of Excellence:** Serves as headquarters and provides leadership for a consortium of BSU and 14 technical and community colleges to meet the needs of the region’s manufacturing employers by preparing individuals for rewarding careers in manufacturing.
- » **Institute for Indigenous Education and Practice:** Founded in the fall of 2022, this emerging resource will serve as a statewide hub for development of course curricula, training, and professional development materials and support campus-level plans to increase access and success for Minnesota’s American Indian students.



### FROM A STUDENT:

“I picked BSU because I loved the campus and the atmosphere here. The faculty were awesome about explaining academic opportunities. It felt like home from the moment I stepped on campus.”

– Rumer Flatness, BSU student, pre-dentistry



LOCATION:  
Brainerd  
Staples

clcmn.edu | Hara Charlier, *President*

**FY21 STUDENT PROFILE:** 5,659 Credit-seeking Students | 20.1% Pell Eligible | 10.3% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.717 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 5,659 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$460,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 2,789 career and technical education students (49.3%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 52 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Equipment and hands-on learning from local employers offers students direct employment opportunities after graduation

## ABOUT THE COLLEGE

Nestled in the premier recreational area of Minnesota, Central Lakes College (CLC) is a comprehensive community and technical college offering a wide range of pathways in both liberal arts/transfer and technical education programs.

## COLLEGE HIGHLIGHTS

- » Added a Meat Cutting and Butchery program to help fill a much-needed shortage of professional butchers in the state.
- » A leader in transportation technology, with programs in heavy equipment operation, diesel technology, and automotive technology.
- » Started an Emergency Medical Response Technician Program to help fill the need for trained EMT professionals.
- » Partners with approximately 30 area high schools to offer College in the Schools.
- » Partnerships with area businesses get students working in the field before graduation.

## PARTNERSHIPS

- » **Minnesota DNR Enforcement, DNR Forestry, Camp Ripley, and Crow Wing County:** Partnership for students in the Natural Resources program.
- » **Crow Wing County Fair:** Provides hands-on learning opportunities for students in welding, public safety, marine and powersport, and graphic design programs.
- » **Crow Stamping, Brunswick, Pequot Tool & Manufacturing, and Ryerson:** Donates steel and supplies to the Welding program.
- » **Cragun’s Resort and Essentia Health:** Sponsors the theatre and cultural arts programs.
- » Local healthcare clinical partners such as **Cuyuna Regional Medical Center, Lakewood Health System, St. Gabriel’s Hospital, and more.**
- » The innovative Learn and Earn Program helps businesses recruit CLC students to be new employees in their organization while attending college. Current partners are **Grand View Lodge Spa and Golf Resort and Brainerd ISD 181 Fun & Friends.**



### FROM A BUSINESS PARTNER:

“The dedication of the staff of the heavy equipment operation and maintenance program has been very proactive on what we (the industry) are looking for, and it shows in the graduates we hire. The work ethic, knowledge, and backing we receive from these young men and women is second to none. We are proud to be a part of this program and what it stands for.”

– Tony Frattalone, Frattalone Companies



LOCATION:  
White Bear Lake

century.edu | Angelia Millender, *President*

**FY21 STUDENT PROFILE: 11,703** Credit-seeking Students | **34%** Pell Eligible | **41.4%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$4.962 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 11,703 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$989,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 7,712 career and technical education students (65.9%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 68 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Bridging the skills gap through award-winning programs and thriving employer and school partnerships

## ABOUT THE COLLEGE

Century College is the largest comprehensive two-year community and technical college offering degrees, diplomas, and certificates that lead to high-wage, high-demand careers and liberal arts and science transfer pathways toward advanced degree programs. Century College’s non-credit programs provide customized training opportunities for businesses in partnership with Minnesota Department of Employment and Economic Development (DEED) and businesses/industries in the Twin Cities.

## COLLEGE HIGHLIGHTS

- » Serving nearly 16,000 credit and non-credit students each year.
- » Graduating over 1,670 students annually and awarding over 1,716 credentials.
- » Bridging the Minnesota Skills Gap through state-of-the-art facilities, award-winning programs, and thriving partnerships.
- » Generates \$386.5 million in economic impact annually, while supporting and sustaining 3,269 jobs.

## PARTNERSHIPS

- » Concurrent Enrollment program strengthens the pipeline from high school to post-secondary, partnering with 12 high schools and enrolling over 650 students.
- » **Xcel Energy:** Expanding educational opportunities for future renewable energy sector employees through applied research projects in photovoltaic solar energy production systems.
- » **Target Corporation:** Provides scholarship support for students enrolled in Century College’s solar and renewable energy programs.
- » **The 3M Corporation:** Skilled Trades scholarships support students entering welding and skilled trades programs.
- » Continuing Education and Customized Training partners with companies, community organizations, and government agencies to provide training in public safety, business, technology, health and human services, and manufacturing.
- » **The National Science Foundation** funded Century College’s Partnership Relationship to increase STEM Momentum through Transfer grant (PRISM S-STEM) to increase student success of STEM majors.



## FROM AN ALUMNA:

“Century College opened my whole life ... I was a first-generation student, and a stay-at-home mom for 12 years. Century College took me in and gave me the opportunity and I ran with it. I’m very appreciative!”

– Foua Yang, alumna, nursing



LOCATION:  
Rosemount

NOTE: Dakota County Technical College is aligned with Inver Hills Community College and has a combined budget request.

dctc.edu | Michael Berndt, President

FY21 STUDENT PROFILE: 3,171 Credit-seeking Students | 29.9% Pell Eligible | 29.2% Students of Color

## Request Details

Amounts are estimates and subject to change

- » \$2.121 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 3,171 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$346,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 2,875 career and technical education students (90.7%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 33 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Skilled graduates with 95 to 100% employment placement help grow the metro-area economy

## ABOUT THE COLLEGE

Dakota County Technical College (DCTC) provides highly skilled and technical training for today’s most in-demand jobs with 40 degree programs and more than 55 certificate and diploma programs in areas ranging from construction and manufacturing to healthcare to visual arts to business and more.

## COLLEGE HIGHLIGHTS

- » 90% of graduates go on to work in a field related to their study (2021).
- » A network of student support services provides resources for all students to thrive academically and become contributing members of the workforce.

## PARTNERSHIPS

- » **Dakota County:** Provided funding for the Workforce Mobility Program, which offered free training to Dakota County residents in high-demand industry sectors through Inver Hills and Dakota County Technical College.
- » **Kopp Family Foundation:** Over the last five years, the organization has generously provided \$100,000

for DCTC students facing financial crisis and offering educational opportunities with scholarship support.

- » **Johnson Controls:** In 2022, the company granted DCTC \$100,000 to expand its HVAC and refrigeration program. Additionally, the partnership comes with the opportunity to receive three more years of funding to expand classrooms, to accommodate a second cohort of students, and to enhance the curriculum with commercial training courses. Efforts will increase the number of underrepresented students in the program and entering the workforce while fostering engagement between Johnson Controls’ employees and DCTC students.
- » **Allina Health:** Has partnered to improve regional access to high-quality healthcare. Allina provides financial support to Medical Assistant (or CMA) students. Having an abundant pool of certified Medical Assistants is critical to ensuring Minnesotans, young and old, have immediate access to top-notch healthcare professionals.



### FROM A BUSINESS PARTNER:

“The quality of graduates from the [DCTC electric lineworkers] program is outstanding. We bring in recent DCTC graduates to intern, and quite often our operations supervisors say those interns are excellent, are more mature, and are ready to transition to having a career.”

– Greg Miller, CEO and President, Dakota Electric Association



LOCATION:  
Cloquet

[fdltcc.edu](http://fdltcc.edu) | Anita Hanson, *Acting President*

**FY21 STUDENT PROFILE: 1,976** Credit-seeking Students | **20.6%** Pell Eligible | **21.1%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » **\$1.038 million in stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 1,976 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$153,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 733 career and technical education students (37.1%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 18 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Unique programs and community partnerships offer students a grounded education for personal and professional growth

## ABOUT THE COLLEGE

Fond du Lac Tribal & Community College (FDLTCC) brings together a tribal college and state community college. FDLTCC offers a postsecondary education to honor the past for those living in the present and dreaming the future through a spirit of respect, cooperation, and unity. FDLTCC provides postsecondary education in a culturally diverse, welcoming environment and looks forward to the new opportunities ahead.

## COLLEGE HIGHLIGHTS

- » The college has added more than 1,200 graduates to the region over the past five years, more than 200 of whom are American Indians.
- » On average, graduates more than 30 public safety students each year who enter careers in public safety and protection.
- » Offers environmental institute programs, including research and land grant extension education, featuring a STEM emphasis.

## PARTNERSHIPS

- » **Fond du Lac Band of Lake Superior Chippewa:** Partnership ranging from student preparation to curriculum to employment and occupational training.
- » **Sappi Fine Paper:** Fond du Lac Tribal & Community College supports training for over 650 mill employees in Knowledge Management and Training System and workforce development.
- » **Mille Lacs Band of Ojibwe:** Provides academic outreach and occupational training via ITV and on-site training.
- » **Carlton, Fond du Lac Ojibwe, and South Ridge High Schools:** Fond du Lac Tribal & Community College provides College Connect, a college preparation program for students who otherwise would not have access to an introduction to postsecondary education.



### FROM AN ALUMNA:

“I think one of the best things about FDLTCC is the resources available for whatever you need help with. There is no reason to fail at this college if you show up for class and ask for help when you need it.”

– Janice Sherman '22, alumna



MINNESOTA STATE



Hennepin Technical College™

A MEMBER OF MINNESOTA STATE



**LOCATION:**

Brooklyn Park  
Eden Prairie

[hennepintech.edu](http://hennepintech.edu) | Joy Bodin, *Interim President*

**FY21 STUDENT PROFILE:** 6,296 Credit-seeking Students | 28.9% Pell Eligible | 46.1% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$3.758 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 6,296 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$534,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 5,839 career and technical education students (92.7%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 114 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Innovative programs and partnerships with business and industry define Hennepin Technical College

## ABOUT THE COLLEGE

Hennepin Technical College (Hennepin Tech) is the largest stand-alone technical college in Minnesota State, offering more than 40 programs that prepare students to enter high-wage careers in fields that include manufacturing, construction trades, healthcare, transportation, peace officer/public safety, and information technology.

## COLLEGE HIGHLIGHTS

- » Ranked #24 nationally for conferring degrees to students of color in engineering technologies. (Source: Diverse Issues in Higher Education)
- » Among the largest customized training and business solutions providers in Minnesota that addresses business and industry needs.
- » Launched a new two-year degree program for licensed peace officers.
- » Provides mentoring for people entering non-traditional careers such as women in engineering technologies.
- » Ranks in the top 50 among two-year colleges for affordability and career success for graduates. (WalletHub)

## PARTNERSHIPS

- » **Robotics apprenticeship:** Students receive free college tuition and are paid to work at a leading manufacturing company. Hennepin Tech is the only college in Minnesota to offer the program through the Industry Consortium for Advanced Technical Training.
- » **Ford ASSET:** This innovative program is the only one of its kind in the Upper Midwest and combines automotive training and internship experiences at sponsoring dealerships.
- » **Pathways:** Hennepin Tech maintains strong partnerships with area school districts to provide educational pathways for high school students pursuing technical careers. (Partners: Metro South, Intermediate District 287, MNCAPS, and 10 high schools in the Hennepin West Perkins Consortium)
- » **Industry partners:** 300 representatives from leading employers volunteer as Advisory Board members. Their input on curriculum ensures students prepare for today’s industry needs. Participants include: CenterPoint Energy, Delkor Systems, Graco, and Toro.



### FROM A STUDENT:

“I am a visual learner. In my classroom labs, I have the opportunity to learn by working on equipment. I don’t want to do just math equations from a book and watch videos of other people working. I want to learn by doing.”

– Omar Lopez-Sanchez, automation robotics and engineering technology student





LOCATION:  
Inver Grove Heights

NOTE: Inver Hills Community College is aligned with Dakota County Technical College and has a combined budget request.

[inverhills.edu](http://inverhills.edu) | Michael Berndt, *President*

**FY21 STUDENT PROFILE: 6,079** Credit-seeking Students | **23.9%** Pell Eligible | **36.5%** Students of Color

## Request Details

Amounts are estimates and subject to change

- » \$2.490 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 6,079 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$438,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 3,399 career and technical education students (55.9%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 28 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Serving youth and adults, the college offers diverse career and transfer programs to serve all

## ABOUT THE COLLEGE

Inver Hills Community College is a place where students get an affordable, high-quality education in a supportive environment. With an enrollment of more than 4,500 students, Inver Hills provides an experience defined by small class sizes and an engaged and active community that prepares students to succeed at a four-year college or enter the workforce. Inver Hills is nationally ranked for its service to veterans, nursing program, and service to adult learners.

## COLLEGE HIGHLIGHTS

- » Minnesota Training Connection delivers high-quality, responsive technical/professional education customized for nonprofits, private businesses, and government agencies.
- » TRIO SSS provides support to first-generation college students, students from low-income families, and students with disabilities.
- » Student support services provide resources for students to thrive.

## PARTNERSHIPS

- » **Dakota County:** Provided funding for Workforce Mobility Program, which offered training to Dakota County residents in high-demand industry sectors.
- » **The College of St. Scholastica and Concordia College:** Offer courses on the Inver Hills campus and provide transfer options to our students.
- » **University of Minnesota Extension Master Gardeners:** Provides resources and skills to the Inver Hills Community Garden and Orchard.
- » **Hennepin County Paramedic Association:** Works with students to mentor them around healthcare education.
- » **Hennepin County Medical Center:** Offers their employees and paramedic students a pathway to an Associate in Emergency Medical Services.
- » **South Suburban Adult Basic Education:** Provides math courses on the Inver Hills campus.
- » **High school partnerships:** AGAPE, Apple Valley, Burnsville, Gateway, Hastings, Rosemount, Simley, SW Metro, Tri-District, and others.



## FROM AN ALUMNUS:

“When I started at Inver Hills, I had been out of the Air Force for 11 years. Their veteran support helped me step right into campus life and feel welcomed. The small class sizes ensured I wasn’t just a number here.”

– Dave Zelm '18, owner Zelm Aerospace



LOCATION:  
Duluth

[lsc.edu](http://lsc.edu) | Patricia Rogers, *President*

**FY21 STUDENT PROFILE: 6,544** Credit-seeking Students | **21.2%** Pell Eligible | **13.9%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.973 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 6,544 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$435,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 4,019 career and technical education students (61.4%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 49 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Unique partnerships with local and national organizations help students and incumbent workers become prepared for the advanced technology jobs of the region

## ABOUT THE COLLEGE

Lake Superior College (LSC) offers a fully transferable AA degree and more than 90 career-oriented technical certificate, diploma, and degree programs, including aviation, nursing and healthcare specialties, manufacturing, and IT. LSC also provides workforce training and continuing education for business and industry.

- » Serves as a National Security Agency/Department of Homeland Security Center of Academic Excellence in Cyber Defense, offering a network administration and cybersecurity degree with a transfer agreement to complete a bachelor’s degree.
- » Offers a practical nursing degree in six months for veterans with military medic training.

## COLLEGE HIGHLIGHTS

- » Each year, LSC generates \$195.9 million in economic impact, as well as produces 1,150 graduates, and supports and sustains 1,843 jobs.
- » Addresses workforce needs for aviation maintenance technicians with AAR Aircraft Services and Cirrus Aircraft.
- » Provides training and services for women interested in machining careers with the City of Duluth, the WorkForce Center, SOAR Career Solutions, and Adult Basic Education.
- » Partners with healthcare providers and K–12 schools to provide summer career camps in nursing, cybersecurity, aviation, robotics, fire fighting, and more.

## PARTNERSHIPS

- » **MnDOT Technical Certification program:** Provides statewide construction competency and safety training to personnel working on bridges and roads.
- » **Enbridge Energy Partners:** Provides industrial fire and safety training to a major oil and gas employer.
- » **Essentia Health and St. Luke’s Healthcare System:** Provides crucial training such as health certifications, refresher coursework, and clinical partnerships.



### FROM A STUDENT:

“I was impressed that LSC offered both aircraft mechanic and professional pilot programs. After I complete the aviation maintenance technician program, I plan to become a pilot. I believe I will be a better pilot if I understand the mechanics of an airplane first.”

– Joseph Bassomo, aviation maintenance technician student



MINNESOTA STATE



LOCATION:  
Minneapolis  
St. Paul

[metrostate.edu](http://metrostate.edu) | Ginny Arthur, *President*

**FY21 STUDENT PROFILE: 10,095** Credit-seeking Students | **41.6%** Pell Eligible | **50.2%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$5.694 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 10,095 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$845,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » Metro State University hosts the Minnesota State Information Technology Center of Excellence

## ABOUT THE UNIVERSITY

Metro State University offers bachelor’s, master’s, and doctoral programs to students at all stages of their journeys—from traditional to transfers to working adults—across the Twin Cities and online. Metro State students access experiential instruction and convenient program delivery enriched by a diverse environment, mutually beneficial engagement with our communities, and robust civic and community engagement.

## UNIVERSITY HIGHLIGHTS

- » Engage community and technical college partners to provide seamless bachelor’s degree completion and supportive student services.
- » Enlist practitioner faculty with current professional experience to prepare students for fields with strong demand for talent.
- » Faculty prepare diverse classes of students to close achievement and workforce talent gaps in Minnesota.

- » Developing culturally diverse professionals in key sectors with workforce shortages such as cybersecurity, nursing, and teachers of color in urban education, among others.
- » National Security Agency Center of Academic Excellence in Cybersecurity Defense Education, with the largest baccalaureate program in Minnesota and an industry-focused Master’s in Cyber Operations degree program.

## PARTNERSHIPS

- » **Mayo Clinic, Xcel Energy, Best Buy, Ramsey County:** Career Readiness Project Employer Workgroup.
- » **Children’s Minnesota, State of Minnesota MMB, Fastenal:** New Faculty Liaison Partnerships.
- » **Allina Health, Ameriprise Financial, Andersen Corporation, Baker Tilly, BlueGrace Logistics, Bremer Bank, Fairview Health Services, Hennepin County, Lutheran Social Service of Minnesota, Office of the Comptroller of the Currency, SPS Commerce, 3M, and Target.**



### FROM AN ALUMNA:

“What’s exciting about Metro State is that no matter if you are a first-time student or a transfer student from another college, you find a path to your educational goals. Metro State allowed me to feel like an adult in a student atmosphere. I was already a mom; I already had experiences outside of Metro State. I didn’t want to come into a school where I felt like someone was watching over me. Here, I stood in what I knew. People allowed me to take my experiences and expand on them.”

– Tameka Jones, Founder/CEO of Lip Esteem



MINNESOTA STATE



LOCATION:  
Minneapolis

[minneapolis.edu](http://minneapolis.edu) | Sharon Pierce, *President*

**FY21 STUDENT PROFILE: 9,366** Credit-seeking Students | **41.2%** Pell Eligible | **55.3%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$4.33 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 9,366 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$901,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 5,622 career and technical education students (60%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 42 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Students pursue guided and supported learning pathways to ensure success in education and future employment

## ABOUT THE COLLEGE

As a comprehensive public community and technical college, Minneapolis College offers over 100 liberal arts and career and technical programs. Minneapolis College has strong ties to industry partners that help fund scholarships, provide training, equipment, and internship and employment opportunities.

## COLLEGE HIGHLIGHTS

- » Destination: Diploma to Degree (D3), PSEO, TRIO, and concurrent enrollment programs serve high school students from underserved communities.
- » Provides transit, meals, clothing, childcare assistance, and expanded healthcare, supporting student success and retention.

## PARTNERSHIPS

- » **Cedar Riverside Opportunity Center:** Anchor partner in these locations with public sector and private non-profit partners to provide access to educational, workforce, and career pathways.

- » **Graco, Target Corporation, City of Minneapolis, City of Saint Paul, Hennepin County, Hennepin Healthcare, Fairview Health Services, Children’s Hospital, UPS, U.S. Bank, Wells Fargo, Ameriprise, Lutheran Social Services, Minnesota Department of Transportation, Minneapolis Public Schools, NorthPoint Health & Wellness, and others:** Actively recruit and hire graduates.
- » **Northside Achievement Zone, YouthLink, EMERGE, Minneapolis Urban League, Project for Pride in Living, local workforce centers, and many more:** Supports increased retention, sustainability, and relevancy with resources for living-wage employment and four-year degrees.
- » **The Power of YOU:** Free college program that has shown increases in a student’s odds of completing college by as much as 67%.



### FROM AN ALUMNUS AND BUSINESS PARTNER:

“Minneapolis College always felt at home to me. [It] offered a flexible schedule that allowed me to work while I studied. The professors were engaged, giving extra time and attention to help their students succeed. The college and all of its resources gave me the platform and confidence to launch my career.”

– Jag Arora, alum and business owner, Tiffin Man Global Kitchen



MINNESOTA STATE



Minnesota North College



**LOCATION:**

Ely, Eveleth, Grand Rapids, Hibbing, International Falls, Virginia

[minnesotanorth.edu](http://minnesotanorth.edu) | Michael Raich, *President*

**\*FY21 STUDENT PROFILE:** 4,522 Credit-seeking Students | 32% Pell Eligible | 20% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$3.513 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 4,522 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$531,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 3,358 career and technical education students (74.3%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 26 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Extensive partnerships—public and private—provide a strong foundation for education and career opportunities for students across the vast region of northern Minnesota

\* Data for Minnesota North College for fiscal years prior to FY2023 are simulated to represent an unduplicated student headcount across the five institutions that combined to form Minnesota North College.

## ABOUT THE COLLEGE

Minnesota North College is a comprehensive community and technical college with six campuses immersed in the wilderness of northeastern Minnesota. Minnesota North College specializes in industrial trades, healthcare, natural sciences/outdoor recreation, culinary arts, public safety, veterinary, and transfer programming that all support the regional economy. Student success rate is 72% and the three-year graduation rate is 61%.

## COLLEGE HIGHLIGHTS

- » Customized Training Solutions delivering regional training to employees.
- » EMPOWER—a grant for female students looking at careers where women are underrepresented in the workforce.
- » Academic Services and TRIO programming supporting all types of learners in their academic journey.
- » Hands-on and Learning Community encouraging student learning from peers and faculty in a variety of settings.

## PARTNERSHIPS

- » **Iron Range Resources & Rehabilitation Board (IRRRB)** in workforce development.
- » **Iron Range Engineering (IRE)**, a partnership with Minnesota State University, Mankato.
- » Cook County Higher Education partnered with **Customized Training Solutions** to bring CDL program to Grand Marais.
- » **Itasca Area Schools Collaborative & Circles of Healing:** Developing professional educators with a focus on Indigenous students and the inclusion of Indigenous history.
- » **Essentia Health, Rainy Lake Medical Center, City of International Falls, Koochiching County Economic Development Agency, and the United States Department of Agriculture** are addressing the healthcare worker shortage.
- » **National Park Service:** One of seven accredited federal public safety programs for National Park Rangers.
- » **Minnesota DNR** is supporting wildlife research projects.



### FROM AN ALUMNUS:

“The community college system is underappreciated for the important work it does. It truly sets the standard for value in postsecondary education. I wish more people took advantage of this opportunity—it’s an effective way to expand people’s horizons, particularly when time and funds are limited.”

– David C. Herman, MD, Essentia Health CEO and alumnus



**LOCATION:**  
Red Wing  
Winona

[southeastmn.edu](http://southeastmn.edu) | Marsha Danielson, *President*

**FY21 STUDENT PROFILE: 2,610** Credit-seeking Students | **22%** Pell Eligible | **13.6%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$1.567 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 2,610 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$199,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 1,946 career and technical education students (74.6%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 53 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Responding to low unemployment with skilled workers for the extensive job opportunities that await in our region

## ABOUT THE COLLEGE

With small class sizes and a personalized learning environment, Minnesota State College Southeast (MSC Southeast) is a friendly, student-centered college. The average student age of 26 reflects a wide range in the student population, from PSEO and recent high school grads to older adults transitioning to new careers.

## COLLEGE HIGHLIGHTS

- » Unemployment rates in southeast Minnesota are at historic lows, and MSC Southeast helps fill the region’s limitless need for highly skilled workers.
- » College programs stay current in curricula and equipment thanks to the service of business and industry leaders on advisory committees.
- » More than 90 degrees, diplomas, and certificates in 30+ career and technical areas are offered, as well as associate of arts and Transfer Pathways degrees.

## PARTNERSHIPS

- » **Southeast Perkins IV Regional Consortium:** Actively participating

in a network of 22 regional high schools.

- » **Red Wing College Promise:** Partnership with the Jones Family Foundation ensures that every qualifying student in Red Wing’s public schools has access to two years of education at MSC Southeast.
- » **Red Wing Manufacturers Association:** Developing a skilled manufacturing workforce.
- » **Habitat for Humanity:** Construction technology program students are building and rehabilitating houses with Habitat for Humanity Winona-Fillmore Counties.
- » **Winona County & CareerForce, Goodhue County & Workforce Development Inc.:** Providing American Rescue Plan funding to train unemployed and underemployed adults in the southeast region.
- » **Goodhue County Collaborative:** Collaborating with Red Wing Ignite, manufacturers, and area school districts to implement “Learn & Earn.”



## FROM AN INSTRUCTOR:

“At Southeast, our culture of caring creates a learning environment where faculty are more than instructors—we are life coaches. Having smaller class sizes allows us to not only focus on each student’s academic progression but to also be responsive to the person as a whole, building their confidence and opportunities.”

– Greg Cady, Sociology and Criminal Justice Instructor



**LOCATION:**  
Detroit Lakes, Fergus Falls  
Moorhead, Wadena

[minnesota.edu](http://minnesota.edu) | Carrie Brimhall, *President*

**FY21 STUDENT PROFILE:** 7,072 Credit-seeking Students | 30% Pell Eligible | 20.9% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$3.725 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 7,072 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$603,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 3,980 career and technical education students (56.3%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 39 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Serving west central Minnesota with affordable and accessible education and career options for high school students and adults

## ABOUT THE COLLEGE

Minnesota State Community and Technical College (M State) offers 70 career and liberal arts degrees and certificates, including unique programs such as equine science, power sports technology, dialysis technician, cardiovascular technology, and music.

## COLLEGE HIGHLIGHTS

- » 94% placement rate among M State graduates.
- » M State offers over 100 Z-degree courses, also known as zero-textbook-cost courses, which use open educational resource materials rather than costly textbooks.
- » Each year, more than 6,000 workers complete training for their long-term career success. Training demand in the area of Workforce Development, especially in the areas of CDL, welding, healthcare, business, and leadership and continue to grow at a rapid rate.
- » 92% pass rate on nursing and radiologic technology licensure exams.

- » More than 2,300 students from 47 high schools are served prior to their high school graduations through college courses at their high schools, at our campuses, or online. More than 30,500 college credits have been completed by high school students, saving their families thousands in tuition.
- » More than 70 career and technical programs can be completed in two years or less.
- » 19-to-1 student-to-faculty ratio.

## PARTNERSHIPS

- » Trained 74 certified nursing assistants through **Governor Walz's American Rescue Plan** and continue to train CNAs through the Next Generation Nursing Assistant initiative.
- » M State offers entry-level CDL training to meet current regulations and provides range and road training in Detroit Lakes, Moorhead, Wadena, and business locations.
- » **Xcel Energy and the Minnesota State Energy Center of Excellence** work with us to offer electrical lineworker and gas utility programs in the Twin Cities metro area.



### FROM AN ALUMNA:

“M State allowed me to achieve a goal that did not seem possible for a large portion of my life. I was a single mom, working full-time, trying to make ends meet. The ability to earn my degree online on my own schedule made this all possible for me.”

– Shawna Davenport graduated with her AAS in business entrepreneurship and is currently Director of Emergency Services for Stark County, ND



LOCATION:  
Mankato

[mnsu.edu](http://mnsu.edu) | Edward Inch, *President*

**FY21 STUDENT PROFILE:** 17,909 Credit-seeking Students | 20.1% Pell Eligible | 18.7% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$10.772 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 17,909 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$1,334,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » Minnesota State University, Mankato hosts the Minnesota State Engineering Center of Excellence

## ABOUT THE UNIVERSITY

Since its founding in 1868, Minnesota State University, Mankato, has been an institution where real-world thinking helps students transform their big ideas into rewarding futures. It is the second largest public university in Minnesota, with 140 undergraduate, 80 graduate, and five doctoral programs. The faculty, students, and staff at Minnesota State Mankato are committed to finding solutions that make life better for people in our state, our region, and our world.

## UNIVERSITY HIGHLIGHTS

- » Minnesota State Mankato was honored for its commitment to the state’s clean energy goals after completing an energy-savings sustainability project that included 31 buildings, sidewalks, and roadways.
- » The Minnesota Educators Partnership works to advance student success from pre-K through college.
- » The Maverick Family Nursing Simulation Center partners with healthcare organizations throughout the state to provide workforce training and professional development.

- » Over the past year, the university has announced four Maverick Nursing Advance Transfer Plan (MAP) partnerships with community colleges and the 100% online Registered Nurse Baccalaureate Completion program. Partner schools in Minnesota include South Central College, Riverland Community College, and Minnesota North College, as well as Lac Courte Oreilles Ojibwe College in Wisconsin.

## PARTNERSHIPS

- » **Delta Air Lines:** Minnesota State Mankato is one of eight universities nationwide to be part of the Delta Propel Pilot Career Path Program, which allows aviation students to join a defined, accelerated, and customized path from college to Delta.
- » **Recharge Minnesota:** The automotive engineering technology program is partnering with the Olseth Family Foundation and the Mankato Area Foundation to play a lead role in working toward greater adoption of electric vehicles in southern Minnesota.



### FROM A BUSINESS PARTNER:

“The relationship between our Federated representatives on campus and the students and the faculty is such a huge win for both parties. They get the opportunity to talk and to work together, to learn from each other, and we celebrate that.”

– Lisa Hyland '88, Senior Vice President, Director Human Resources, Federated Mutual Insurance Company





LOCATION:  
Moorhead

[mnstate.edu](http://mnstate.edu) | Anne Blackhurst, *President*

**FY21 STUDENT PROFILE: 7,062** Credit-seeking Students | **21.8%** Pell Eligible | **14.1%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$5.232 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 7,062 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$470,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » Minnesota State University Moorhead sponsors 10 research centers to raise grant funds and offer students direct business partnerships

## ABOUT THE UNIVERSITY

MSU Moorhead is a teaching university where deep engagement between students and faculty transforms lives. MSU Moorhead offers 129 undergraduate majors, emphases, and options and 16 graduate degrees. MSU Moorhead is a vital community member through outreach, service, and engagement, the arts, and athletics. MSU Moorhead focuses on student achievement and success, with more Carnegie Professors of the Year than any other institution in a five-state area.

## UNIVERSITY HIGHLIGHTS

- » 18 Online meets the demand for high school teachers needing to meet HLC qualifications.
- » Faculty resources have been added to meet high-need workforce demands: master of arts in criminal justice, master of social work, and master of science in athletic training, a 3+2 program pairing an undergraduate degree in exercise science with a master’s in athletic training.
- » Regional Science Center is a biological field station providing student and faculty scientists

opportunities to conduct significant research.

- » Speech Language Clinic is a SPEAK OUT!® partner helping area Parkinson’s patients regain their voices.
- » College for Kids & Teens, Planetarium, Regional Science Center, and sports camps provide learning opportunities for thousands of K–12 students.

## PARTNERSHIPS

- » **Essentia Health:** Bachelor of science nursing program.
- » **Churches United for the Homeless:** Ongoing campus volunteer connections.
- » **Microsoft:** Internship placements.
- » **Moorhead Economic Development Authority and Moorhead Business Association:** Downtown redevelopment member.
- » **Greater Fargo-Moorhead Economic Development Corporation:** Listening sessions with key business/industry sectors.
- » **Rape and Abuse Crisis Center:** Bystander training partner/advocate.



## FROM A STUDENT:

“I think I’ve become a better communicator, better photographer, and better human being. I’ve met so many people and it’s just been amazing. I’m grateful.”

– Jonathan Ness, English and mass communications



MINNESOTA STATE



**LOCATION:**

Canby, Granite Falls, Jackson  
Pipestone, Worthington  
Learning Centers: Luverne, Marshall

[mnwest.edu](http://mnwest.edu) | Terry Gaalswyk, *President*

**FY21 STUDENT PROFILE: 4,473** Credit-seeking Students | **19.8%** Pell Eligible | **21.4%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.455 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 4,473 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$383,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 3,445 career and technical education students (77%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 52 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Innovative regional and business partnerships help the college sustain existing and new programs that serve rural southwestern Minnesota

## ABOUT THE COLLEGE

Minnesota West Community & Technical College (Minnesota West) has five campuses and two learning centers offering more than 60 majors online and on campus. Named a top 150 college in the nation by the Aspen Institute, we are an educational leader in allied health, agriculture, energy, and manufacturing programs, as well as online education.

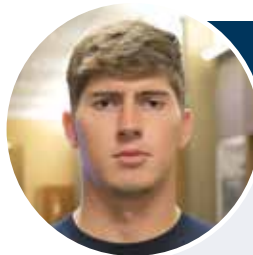
## COLLEGE HIGHLIGHTS

- » Strong ties with over 50 high schools and serves over 1,800 students in concurrent and dual enrollment courses, ranging from Liberal Arts Sciences to Career and Technical education.
- » Accessibility to students through multiple class delivery options such as online, on-campus, and hybrid courses.
- » Offering its newest program, occupational therapy assistant, May 2023 at the Worthington campus and expanded the medical laboratory technician and surgical

technology programs to the Granite Falls campus.

## PARTNERSHIPS

- » Innovative regional partnerships with **Southwest West Central Service Cooperative, Southwest Private Industry Council, Greater United Way, Southwest Initiative Foundation, and the McKnight Foundation** increase career pathways for students in the region, particularly in teacher preparation and career and technical education.
- » Business and industry partnerships with **JBS, Monogram Meat Snacks, Chandler Industries, Schwan’s Global Food Chain, Bedford Industries, Toro Windom Plant, AGCO Jackson Plant, Ziegler CAT, and SW MN Workforce.**
- » Pipestone campus carpentry and plumbing programs are renovating and flipping their fifth blight house in the community, partnering with **Pipestone EDA, City of Pipestone, and Pipestone Area Schools.**



### FROM A STUDENT:

“I chose Minnesota West because of the small class sizes, athletic program, and the help I received from student services and advisors. With my military background, I decided to enroll in the law enforcement program. After college, I plan to stay close to a Minnesota community and serve as either a police officer or a DNR officer. Minnesota West is a great fit for me. I’ve made friends and great connections here at college that will last for a lifetime.”

– Kyler Grems, first year law enforcement



LOCATION:  
Bloomington

[normandale.edu](http://normandale.edu) | Joyce Ester, *President*

**FY21 STUDENT PROFILE: 14,663** Credit-seeking Students | **26.4%** Pell Eligible | **40.6%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$4.981 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 14,663 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$1,117,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 7,309 career and technical education students (49.8%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 25 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Strong employer partnerships help students engage in internships and work-based learning to be prepared for jobs of the future

## ABOUT THE COLLEGE

Normandale Community College provides two-year degrees and certificates, is a top transfer school for Minnesota four-year colleges and universities, and partners with Minnesota State University, Mankato, Metropolitan State University, and Southwest Minnesota State University to offer bachelor's degrees on campus.

## COLLEGE HIGHLIGHTS

- » Sirtify Program recruits and supports Black, African American, and African men into Elementary and Secondary Education pathways to increase representation of Black male teachers in Minnesota.
- » Provides student success resources including emergency financial support, expanded Campus Cupboard offerings, laptop and wireless hotspots, mental counseling, and many others.
- » Partnerships with area high schools to offer PSEO, concurrent enrollment, articulated credit, and other opportunities.
- » Partners with area workforce agencies and community-based organizations to provide pathways,

apprenticeships, and workforce programs.

## PARTNERSHIPS

- » **Donaldson Company:** Contributes scholarships to the college's Academy of Math and Science, which provides a financial and advising support system for students pursuing STEM fields.
- » **Health Resources and Services Administration:** Grant partnership to help prepare dental hygienists for the charge of expanding scope with new competencies to meet the oral healthcare needs of vulnerable, underserved, and rural populations.
- » **Dakota, Hennepin, and Ramsey Counties:** These employers have joined a unique collaboration where higher education, community-based organizations, and employers work together to uniquely meet the needs of underemployed, adult learners.
- » **Aon:** Through a partnership, Normandale is one of only nine community colleges in the nation that is part of an Aon apprenticeship program that combines in-class learning and on-the-job learning to launch professional careers.



### FROM AN ALUMNA:

"I've gotten a lot of confidence and leadership skills through the different opportunities here. Normandale gave me the right resources to build myself up. I used to feel like I was a follower, and now I'm a leader, and that's what I've always wanted to be. We never know our potential until we try new things."

– Insia Kizilbash, alumna and 2022 Jack Kent Cooke Scholar



MINNESOTA STATE



LOCATION:  
Brooklyn Park

[nhcc.edu](http://nhcc.edu) | Rolando García, *President*

**FY21 STUDENT PROFILE: 8,455** Credit-seeking Students | **30.1%** Pell Eligible | **49.8%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » **\$3.416 million in stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 8,455 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$622,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 5,254 career and technical education students (62.1%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 37 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » All students are supported in their educational journey to reach their career goals upon graduation

## ABOUT THE COLLEGE

North Hennepin Community College (NHCC) has been engaging students and changing lives for more than 50 years. A proud recipient of the Higher Education Excellence in Diversity (HEED) Award, NHCC serves a global-minded community of lifelong learners, offering more than 70 academic programs, including associate degrees, certificates, and bachelor’s degrees through university partnerships.

## COLLEGE HIGHLIGHTS

- » Offer a variety of initiatives aimed at closing the educational equity gaps, including Equity by Design, SistaHOPE2, Brother2Brother, and Diversity, Equity, and Inclusion programming on campus.
- » Deliver nine bachelor’s degree programs on campus with four-year Minnesota State universities.
- » Growing and developing programming in high-demand fields including special education, data analytics, cybersecurity, and construction technology.

- » Collaborate with seven high schools to offer concurrent enrollment courses.

## PARTNERSHIPS

- » **Multiple collaborative partners to identify and address workforce needs:** Hennepin County Workforce Council, Hennepin-Carver Workforce Innovation Board, HIRED, DEED, Goodwill Easter Seals, ConnexMSP, Building Strong Communities, Metropolitan Council, The Twin Cities Manufacturers Consortium, and more.
- » **(DIS)Ability In MN:** Collaboration to provide mentoring and employment opportunities for students with disabilities.
- » **Brooklyn Bridge Alliance for Youth:** Collaboration to narrow the achievement gap of underrepresented students.
- » **More than 50 K–12 districts:** Participation in PSEO programming with NHCC.



### FROM A STUDENT:

“At NHCC, there are advisors and tutors who help me create a plan that leads toward my goals. There are also lots of communities to get involved in, like clubs and organizations, to connect with other students and resources. I’m in the Biomedical Science Club, and we get to participate in science fairs, and find out about opportunities and internships as they come up.”

– Sylvester Jah '23, biology



**LOCATION:**  
East Grand Forks  
Thief River Falls

**FY21 STUDENT PROFILE: 3,905** Credit-seeking Students | **27.4%** Pell Eligible | **18%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.311 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 3,905 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$301,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 2,452 career and technical education students (62.8%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 51 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Innovative education in advanced technology fields, as well as transfer opportunities, make the college the partner of choice in northwestern Minnesota

## ABOUT THE COLLEGE

Northland Community & Technical College (Northland) is a comprehensive community and technical college featuring a strong liberal arts transfer program as well as technical programming in nursing, allied health, construction trades, manufacturing, agriculture, and nationally acclaimed aerospace programs that include the nation’s first unmanned aerial systems maintenance program. Athletics are a point of pride for Northland, with nine NJCAA varsity sports fielding 220+ student athletes, including a new co-ed esports team.

## COLLEGE HIGHLIGHTS

- » The college works with community partners to define programs offered and provide training to prospective employees.
- » Northland has developed pathways for students regardless of past academic success, taking some from illiteracy to pursuing an advanced degree.
- » New Northland location at the Advanced Resource Center in Warroad, Minnesota.

- » Actively partners and collaborates with all K–12 schools in service area.

## PARTNERSHIPS

- » Community partners donate funds and equipment for programs and are the primary employers for many graduates. Partners provide curriculum expertise and offer internship and clinical opportunities.
- » **Altru and Sanford Health Systems:** Nursing and allied health programs.
- » **American Crystal Sugar, Digi-Key, Textron, Polaris, Philadelphia Macaroni, and Simplot:** Manufacturing and industry programs.
- » **United States Air Force, Northrop Grumman, and University of North Dakota:** Aerospace programs.
- » **Cities of East Grand Forks, Thief River Falls, and Roseau:** Public sector law and public safety programs.



### FROM A GRADUATE:

“I can’t say I’d do anything differently. Everything’s been great. Northland set me up perfectly.”

– Coltyn Blotske '14, fire technology and advanced rescue



MINNESOTA STATE



**LOCATION:**  
Bemidji

*NOTE: Northwest Technical College is aligned with Bemidji State University and has a combined budget request.*

[ntcmn.edu](http://ntcmn.edu) | John Hoffman, *President*

**FY21 STUDENT PROFILE:** 1,478 Credit-seeking Students | 25.6% Pell Eligible | 18.3% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$596,000 in stabilization funding to ensure availability of programs and services for students and preserve affordability
- » 1,478 students will benefit from a tuition freeze and greater access to free textbooks
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$109,000 directly to the campus to expand student support services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 1,055 career and technical education students (71.4%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 23 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Academic programs are grouped into six Career Paths—Automotive Service, Building Systems, Business, Child Development, Healthcare, and Manufacturing Technology—with each path carefully designed to prepare students for good-paying jobs in their chosen field immediately after graduation

## ABOUT THE COLLEGE

Northwest Technical College engages, supports, and prepares students for rewarding careers through innovative programs and hands-on learning. Nearly 40 accessible, affordable degree, diploma, and certificate programs help NTC’s students match their education to the needs of employers and support the region’s ever-growing need for a highly skilled workforce.

## COLLEGE HIGHLIGHTS

- » NTC is a major regional provider of trained professionals for a variety of rapidly growing health-related fields. About 60% of all NTC students study practical or associate degree nursing, dental assisting, healthcare administrative support, or medical coding and transcription.
- » NTC’s Child Development program addresses a constant need for highly trained child care providers throughout northern Minnesota. Graduates become care providers or teaching paraprofessionals or continue their education.

- » NTC demonstrated its commitment to regional and industry demands by creating new programs in commercial refrigeration and gerontology and aging studies.

## PARTNERSHIPS

- » **Greater Bemidji:** NTC provides customized, timely mechatronics training for employees of regional manufacturing companies.
- » **Minnesota State Advanced Manufacturing Center of Excellence:** NTC is a member of a consortium with BSU and 14 other Minnesota State colleges to meet the needs of the region’s manufacturing employers.
- » **Distance Minnesota:** Lead partner in an online higher education consortium that serves NTC, BSU, and the state colleges in the region.
- » NTC is a member of **Minnesota North College Customized Training Solutions**, which provides specialized training in mining, manufacturing, health and safety, quality and process skills, employee development skills, and more for regional business and industry partners.



## FROM A STUDENT:

“I’m able to complete things based on my schedule, without worrying about planning classes and work around one another. I can often finish my coursework in the downtime during my workday.”

– Benjamin Cahill, student, community health worker



Pine Technical & Community College



LOCATION:  
Pine City

[pine.edu](http://pine.edu) | Joe Mulford, *President*

**FY21 STUDENT PROFILE: 2,343** Credit-seeking Students | **17.6%** Pell Eligible | **11.5%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$1.032 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 2,343 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$193,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 1,282 career and technical education students (54.7%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 21 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Serving the region’s career and technical education needs for high school students and adults through innovative programs

## ABOUT THE COLLEGE

Pine Technical and Community College (PTCC) is a vibrant college and community resource, empowering learners and partnering to strengthen local communities. PTCC offers a diverse program mix, including American Sign Language, Automated Systems Technology, Automotive Technology, Business, Construction Technology, Cyber Security, Early Childhood, Gunsmithing and Firearms Technology, Health Sciences and Nursing, Human Services Eligibility Worker, Information Technology, Machining, Transfer and Liberal Arts, and Welding.

## COLLEGE HIGHLIGHTS

- » In 21–22, PTCC partnered with 42 high schools and served 1,546 students through NACEP accredited College Credit in High School programs. Students earned 8,212 credits, saving families \$1.31 million in tuition.
- » PTCC is the hub of Child Care Aware of Minnesota Northeast, coaching over 300 childcare programs and 5,000 children from across the state.

- » Continuing Education and Customized Training (CECT) has credentialed 155 CNAs into the workforce through the Governor’s National Guard initiative and Next Gen projects.

## PARTNERSHIPS

- » **Frandsen Corporation:** A pillar within the PTCC Foundation and has provided a number of scholarships to students in the region.
- » PTCC delivers on-site training to employees of **Wyoming Machine, Nexen Corporation, Andersen Windows, Atscott Mfg. Inc., Wyoming Machine, Imperial Plastics, Rosenbauer, and Parker Hannifin.**
- » **Pine County** has afforded free education to 534 students who are underemployed, unemployed, or seeking new skills in areas such as Automotive, IT, Welding, and healthcare through our WorkFast programming.
- » CECT partners with the **Mille Lacs Band of Ojibwe** and the Local 49 Training Center to offer their members CDL and Heavy Equipment training.



## FROM A STUDENT:

“PTCC is the best place for those starting out or starting over in their education. The community is very diverse which provides the opportunity for everyone to fit in. The college is smaller which gives the opportunity for professors to know your name and who you are.”

– Emma Johnson, business student



MINNESOTA STATE



**LOCATION:**  
Hutchinson  
Willmar

[ridgewater.edu](http://ridgewater.edu) | Craig Johnson, *President*

**FY21 STUDENT PROFILE:** 4,003 Credit-seeking Students | 34.2% Pell Eligible | 17.1% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.865 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 4,003 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$403,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 3,094 career and technical education students (77.3%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 29 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Offering programs that ensure the economic vitality of the region— from agriculture to healthcare— and a college path to career success

## ABOUT THE COLLEGE

Ridgewater College empowers diverse learners to reach their full potential and enriches their lives through personalized and relevant education in an accessible, supportive, and inclusive environment. Ridgewater College is student centered and focused on innovation, excellence, and affordability. Ridgewater believes in creativity, lifelong learning, continuous improvement, and creating a culture of trust and respect.

## COLLEGE HIGHLIGHTS

- » Offers nearly 100 degree programs in healthcare, manufacturing, agriculture, business, IT, human services, and liberal arts/transfer pathways.
- » Awards an average of 1,100 degrees and certificates annually.
- » Partners with area high schools to offer career exploration events, Post-Secondary Enrollment Options (PSEO), concurrent enrollment courses, and other opportunities.
- » Offers non-credit training options via Customized Training/ Continuing Education, including CDL and CNA training.

## PARTNERSHIPS

- » Partners with **Department Of Public Safety** to deliver motorcycle rider training program for State of Minnesota.
- » Community partners donate \$400,000+ in funds and equipment annually to enhance our programs.
- » Assists with pre-college academic preparation for underserved students and new Americans through partnerships with **Adult Basic Education (ABE), Central Minnesota Jobs and Training Services (CMJTS), and the Department of Employment and Economic Development (DEED)**.
- » Advisory committees for technical programs help build strong partnerships between the college and employers. Members provide valuable expertise to ensure our curriculum meets industry needs.
- » **MITGI, 3M, Compeer Financial, CHS, Ziegler CAT, Hutch Health, Glencoe Regional Health,** and dozens of other corporations provide scholarships, mini grants, and/or student clinical sites and internships.



### FROM AN ALUMNA:

“I was originally planning to go to a four-year college, but Ridgewater was close to home and I heard a lot of good things about the Peace Officer program. It’s a rewarding career with something new every day!”

– Officer Niki Cappelen, Hutchinson Police Department and alumna





LOCATION:  
Albert Lea, Austin  
Owatonna

[riverland.edu](http://riverland.edu) | Adenuga Atewologun, *President*

**FY21 STUDENT PROFILE:** 4,516 Credit-seeking Students | 27.2% Pell Eligible | 26.2% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.235 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 4,516 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$395,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 2,831 career and technical education students (62.7%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 56 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Automation and technology programs prepare students for the diverse industries in the region— from agriculture to manufacturing

## ABOUT THE COLLEGE

With more than 600 graduates annually, Riverland received HLC re-accreditation until 2026. In 2021–2022, Riverland provided \$1.3 million in scholarships resulting in 754 awards to students.

## COLLEGE HIGHLIGHTS

- » Riverland provides students with an expanding list of programming and opportunities that enhance the overall student experience and create an inclusive campus environment conducive to student success.
- » Developing a new automation robotic engineering technology program to meet regional manufacturing needs.
- » Agricultural and food science technology program prepares students for the agriculture and food manufacturing industries.
- » Farm business management program annually provides customized management and financial consulting to 500+ local farmers.
- » Partners with 29 regional high schools in concurrent/PSEO courses, leads an active Perkins Consortium, and supports

Northfield Community College Collaborative.

- » Riverland offers multi-term registration, allowing students to register for more than one term at a time. It’s possible for students to register for all three terms of the academic year at once; this will allow students to plan, register, and secure their class schedule for a full academic year.
- » Experience best-in-class simulation learning centers for public safety, truck driving, nurses, radiographers, and lab technicians.

## PARTNERSHIPS

- » **Austin Housing & Redevelopment Authority:** Partners with the construction program to build homes each year.
- » **Workforce Development Inc, Adult Basic Education (Austin, Albert Lea, Owatonna), Mayo Clinic, and other healthcare providers:** Trains hundreds of incumbent workers at these companies annually.
- » **The Hormel Foundation:** Implementing Gap Scholarships to Austin’s graduating high school seniors starting in 2019.
- » **Waseca Correctional Facility:** Offers Riverland’s cosmetology degree.



## FROM AN ALUMNA:

“When resources became more available for me to be able to support all sorts of endeavors, Riverland was definitely at the top of my list, because I think it just was one of the best kept secrets in Austin for a long time.”

– Alice Holst, alumna, donor, and foundation board member



LOCATION:  
Rochester

rctc.edu | Jeffery Boyd, *President*

**FY21 STUDENT PROFILE: 6,766** Credit-seeking Students | **32.1%** Pell Eligible | **30.9%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » **\$3.257 million in stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 6,766 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$575,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 4,973 career and technical education students (73.5%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 34 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Community and business engagement in healthcare education is a hallmark of the college

## ABOUT THE COLLEGE

Rochester Community and Technical College (RCTC) is the oldest public two-year college in Minnesota, combining the best in liberal arts, technical, and lifelong learning with 10 academic pathways, more than 70 credit-based programs, and over 100 credential options.

## COLLEGE HIGHLIGHTS

- » Provides skilled workers ready to enter the fast-growing, high-tech workforce.
- » Works with students and area K–12, alternative learning providers, and four-year institutions to map educational and career goals and create a plan to best achieve them.
- » Programs that can be completed in one semester or one or two years. Students can be trained and enter the workforce with a smaller investment of time and money.
- » Offers advising and counseling, basic needs assistance, financial aid, health services, mental health support, and tutoring.

## PARTNERSHIPS

- » **Mayo Clinic School of Health Sciences and Mayo Clinic:** Provides clinical/internship experiences for students, offers annual financial program support, and serves on many program advisory committees.
- » **Destination Medical Center:** Leadership serves to align educational opportunities with planned community and economic growth.
- » **Rochester Chamber of Commerce:** RCTC sponsors and supports initiatives including Leadership Greater Rochester and the STEAM summit (science, technology, engineering, arts, and math) for area junior high students.
- » **Rochester Public Schools:** Collaborates with RPS, IBM, and Mayo Clinic to house the only P-TECH program in Minnesota which features a high school to college to career pathway in Information Technology and Practical Nursing.



### FROM A STUDENT:

“My time at RCTC has caused me to grow in so many ways, not only as a student but also as a person. The growth mindset that is prevalent at RCTC has driven me to strive for new heights that I never could have imagined. RCTC is a place where dreams can be chased and where everyone is valued. I believe that RCTC is setting up students to be the kind of people that can make a major impact in the world.”

– Danika Jones, RCTC Student President and student athlete (basketball)



LOCATION:  
St. Paul

[saintpaul.edu](http://saintpaul.edu) | Deidra Peaslee, *President*

**FY21 STUDENT PROFILE: 8,365** Credit-seeking Students | **43.4%** Pell Eligible | **65.2%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$3.797 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 8,365 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$814,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 5,192 career and technical education students (62.1%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 56 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Serving the needs of diverse learners with programs informed by strong employer partnerships

## ABOUT THE COLLEGE

Since our modest beginning more than 100 years ago, we have helped students succeed in high-demand careers. Saint Paul College is an inclusive campus for ALL learners. We see, respect, and connect to your story. We welcome you to be your most authentic self while finding those who share your passions, goals, and background. You'll feel connected to and supported by a community of instructors, staff, and students, all helping to achieve your best. Established in 1910, the college offers 54 associate degree programs, including the associate of arts degree and 74 career certificate and diploma programs.

## COLLEGE HIGHLIGHTS

- » Robotic Welders, VR Welding Simulator, and a 10,000-square-foot Health Science Simulation Center put Saint Paul College on the cutting edge of learning technology.
- » Over 100 students from over 60 countries learn through our International Student Programs.
- » The most diverse College in the state of Minnesota with a

commitment to becoming an Anti-Racist Trauma Informed Institution.

- » Gateway to College and Postsecondary Enrollment Options allow high schoolers to earn college credits, reducing time and debt.

## PARTNERSHIPS

- » Each of our technical programs has an **advisory committee** that helps build strong partnerships between the college and employers. Committee members provide valuable expertise that helps ensure our classes meet ever-evolving market changes.
- » Saint Paul College partners with Ujamaa Place to enhance learning outcomes for participants of that program through customized training and scholarships. Ujamaa Place provides holistic transformation for young African American men experiencing inequity at the intersection of race and poverty.
- » New in 2022, a client-first food pantry as part of our basic needs initiatives. Food and goods in the pantry are made possible through community partnerships and grant funding.



## FROM A STUDENT:

“Saint Paul College is the perfect stepping stone to accomplish my educational goals because it has a strong international student community, a great business program, and transfer agreements with four-year universities that provide pathways to continue my education.”

– Hellen, international student, business programs



**LOCATION:**  
Faribault  
North Mankato

[southcentral.edu](http://southcentral.edu) | Annette Parker, *President*

**FY21 STUDENT PROFILE:** 4,274 Credit-seeking Students | 31% Pell Eligible | 21.8% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$2.485 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 4,274 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$359,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 3,534 career and technical education students (82.7%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 37 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » Students find a supportive environment to explore careers and to gain and regain skills for the future

## ABOUT THE COLLEGE

South Central College (SCC) is a comprehensive community and technical college offering programs that prepare students to start or advance in a rewarding career, transfer to a four-year institution to pursue a bachelor’s degree, or do both. In addition, SCC’s Customized Workforce Education division provides high-quality training to help organizations train and retain their workforce and assist professionals in gaining new skills to advance in their careers.

## COLLEGE HIGHLIGHTS

- » 75+ years of providing higher education to the region.
- » First college in Minnesota to start a “Uniquely Abled Academy” to train young adults with autism to become entry-level computer numerical control (CNC) operators.
- » Comprehensive Credit for Prior Learning (CPL) program available to students.
- » Dedicated social workers on both SCC campuses since 2019.
- » One of the first four colleges in Minnesota to be named a “Hunger Free Campus” by LeadMN.

- » “Leader College” designation by Achieving the Dream, a national network of more than 300 colleges dedicated to serving as hubs of equity and mobility for their communities.
- » Higher Learning Commission college accreditation and seven program accreditations.

## PARTNERSHIPS

- » “**H2C – High School to College & Career**,” SCC’s program that enables students to complete their high school diploma, industry certifications, and begin their college program simultaneously, started at Faribault High School in 2021.
- » 19 employers received nearly \$2 million in **MN DEED PIPELINE** grants to offer dual training to SCC students in the past five years.
- » 22 employers received more than \$3.2 million in **Minnesota Job Skills Partnership (MJSP) grants** to fund training in partnership with SCC’s Customized Workforce Education division in the past 10 years.
- » \$750,000 in donations were contributed by industry partners to help fund **state-of-the art labs at SCC’s North Mankato Campus** in 2020.



## FROM A STUDENT:

“The college truly sets you up to succeed. Whether I go to my TRIO advisor, the college social worker, or my instructors, they have all surprised me with how understanding and supportive they are.”

– Tabby Willner, graphic communications student



LOCATION:  
Marshall

[smsu.edu](https://smsu.edu) | Kumara Jayasuriya, *President*

**FY21 STUDENT PROFILE: 8,830** Credit-seeking Students | **10%** Pell Eligible | **13.9%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$3.745 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 8,830 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$617,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » Southwest Minnesota State University sponsors the Minnesota Agriculture and Leadership (MARL) program, a dynamic leadership development program for active and engaged adult agricultural and rural leaders in Minnesota

## ABOUT THE UNIVERSITY

Southwest Minnesota State University (SMSU) prepares students for personal and professional success with high-quality professional programs offered in the liberal arts tradition. In response to industry demand, SMSU continues to strengthen agriculture programs. New initiatives also include a four-year exercise science program delivered on Twin Cities two-year campuses; a new master of science in nursing to prepare more nurse educators and address the nursing shortage; strategic partnerships addressing shortfalls in special education licensure across the state; and a partnership with Minnesota West Community & Technical College to help alleviate the shortage of teachers of color in southwest Minnesota.

## UNIVERSITY HIGHLIGHTS

- » SMSU is the regional education hub for southwest Minnesota, with nearly 40% of degree-seeking students coming from the region.

- » Graduates have a 99% employment rate.
- » SMSU is the first and largest provider of concurrent enrollment programs in the state, serving more than 5,000 students annually.

## PARTNERSHIPS

- » **Schwan's Company:** Lends industry expertise and student internship opportunities.
- » **Ralco:** Partners for faculty and student research projects and invests in significant scholarship and internship support.
- » **Marshall Public Schools:** Partners with SMSU to provide student teaching and clinical opportunities in K–12 classrooms under the guidance of experienced teachers.
- » **Mindful Meals:** This student-driven program provides healthy weekend meals to families in need through partnerships with Christensen Farms, Hy-Vee, Aldi, and the Marshall Area Chamber of Commerce.



## FROM A STUDENT:

"I chose SMSU to be closer to my family. I knew I wanted to go to graduate school and was happy to attend an affordable university for my undergraduate degree. I liked knowing that I was getting a well-rounded education from passionate professors. The biology and chemistry classes really helped me prepare for the rigorous courses in graduate school. Now I am a second-year student in the physician assistant program. I hope to return to Minnesota and work as a PA in family medicine."

– Fadumo Ismail '20 bachelor of arts: biology Marshall, MN



MINNESOTA STATE



ST. CLOUD STATE  
UNIVERSITY



LOCATION:  
St. Cloud

[stcloudstate.edu](http://stcloudstate.edu) | Robbyn Wacker, *President*

**FY21 STUDENT PROFILE:** 14,123 Credit-seeking Students | 21.8% Pell Eligible | 20.4% Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$9.859 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 14,123 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$971,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » Professional training programs include certificates from: Association for Supply Chain Management, Society of Human Resource Managers, The Center for Legal Studies, Lean Six Sigma, Associate in Project Management, and Project Management Professional

## ABOUT THE UNIVERSITY

St. Cloud State University (SCSU) offers 200+ undergraduate and 60+ graduate degree programs. Graduate programs include online and accelerated formats. SCSU offers an excellent portfolio of career options in business, education, engineering and applied sciences, health and wellness professions, the liberal arts, and public affairs, with 95% of graduates employed in their field within one year of graduation. SCSU is home to 15 Division II and two Division I athletics programs. Campus locations include St. Cloud and Plymouth, Minnesota, and Alnwick Castle in England.

## UNIVERSITY HIGHLIGHTS

- » Recognized by Colleges of Distinction for Business, Nursing, Education, and Engineering programs.
- » Classified by Carnegie Foundation as a leader in community engagement.
- » Top 10 Military Friendly School and “Best for Vets” by Military Times.
- » Accelerated, online master’s programs in Business and Education.

- » Focused on student success with investments in advising and student engagement.
- » Over 100,000 square feet of state-of-the-art labs and learning spaces.
- » A community of more than 125,000 alumni.

## PARTNERSHIPS

- » **The Minnesota Institute of Technology at SCSU:** Projects to connect faculty across disciplines to industry and nonprofit leaders for project solutions.
- » **CentraCare Health and University of Minnesota:** Building a Doctorate of Nursing Practice to meet workforce demand.
- » **Microbiologics:** Hosting sessions for workforce training.
- » **GeoComm:** Internships and student engagement on innovations and new technologies.
- » **CentraCare Health:** Internships, clinical placements, and research projects.
- » **Husky Productions:** Student-led production of live hockey broadcasts airing on Fox9+.



## FROM A STUDENT:

“Being a student at St. Cloud State will not only award you a degree with future opportunities, but with unforgettable memories and growth from fellow Huskies to take with you. I would not have picked anywhere else to continue my education and play the sport that I love.”

– Samantha Howa '22, strategic communications degree, women’s Huskies soccer player, Utah resident



LOCATION:  
St. Cloud

[sctcc.edu](http://sctcc.edu) | Lori Kloos, *Interim President*

**FY21 STUDENT PROFILE: 5,205** Credit-seeking Students | **38.1%** Pell Eligible | **27%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » **\$2.838 million in stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 5,205 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$504,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » 3,519 career and technical education students (67.6%) will benefit from state-of-the-art facilities and equipment, workforce scholarships, and newly designed programs
- » 17 programs that students can complete in less than one year to meet the immediate hiring needs of Minnesota employers
- » A vast array of career and technical education programs allow students to stay in the region and find meaningful career opportunities

## ABOUT THE COLLEGE

St. Cloud Technical & Community College (SCTCC) provides career, technical, and transferable education. More than 90 program options closely match the region's job demand, confirming SCTCC's commitment to meet community needs. Within a year of program completion, 99% of FY2021 graduates were employed in their fields of study.

## COLLEGE HIGHLIGHTS

- » SCTCC actively engages and collaborates with approximately 40 program advisory groups to ensure academic courses are relevant to industry requirements.
- » SCTCC alumni live and work in the central Minnesota region, with nearly 75% of graduates working within 35 miles of St. Cloud.

## PARTNERSHIPS

- » **Career Solutions and CareerForce:** Co-located partners Career Solutions and Minnesota DEED's Job Service & Vocational Rehabilitation Services teams collaborate with SCTCC to

provide education for dislocated workers. Career Solutions' Summer Youth Employment Program, CareerONE, introduces more than 100 14- to 17-year-olds to SCTCC; all participants earn transferable college credits.

- » **Park Industries & Cold Spring:** Employ and support current SCTCC students with flexible work schedules and pay incentives for good academic progress. They also provide in-kind equipment and cash donations for scholarships and VEX Robotics.
- » **St. Cloud Refrigeration:** Provides scholarships and flexible career opportunities for students in Energy & Electronics and Heating, Air Conditioning, & Refrigeration programs.
- » **Granite Partners:** Private investment and holding company with a mission to grow companies and create value for all stakeholders. They recently donated Granite units valued at \$1 million to generate annual income for scholarships and program investments.



## FROM AN ALUMNA:

"During my time in VEX Robotics, I learned about SCTCC's Energy & Electronics program. I enrolled and earned three degrees: Robotics & Automation Technology, Mechatronics, and Instrumentation & Process Control. Now I am the VEX Robotics Coordinator at SCTCC and participate in STEAM outreach activities for VEX Robotics, SCTCC, and career paths for women and BIPOC in the area."

– Katarina Frank, SCTCC alumna and current employee



LOCATION:  
Winona

[winona.edu](http://winona.edu) | Scott Olson, *President*

**FY21 STUDENT PROFILE: 8,132** Credit-seeking Students | **22.7%** Pell Eligible | **14.8%** Students of Color

## Request Details

*Amounts are estimates and subject to change*

- » \$6.611 million in **stabilization** funding to ensure availability of programs and services for students and preserve affordability
- » 8,132 students will benefit from a **tuition freeze** and greater access to free **textbooks**
- » Direct funding available to students in the form of scholarships and emergency grants, plus \$587,000 directly to the campus to expand **student support** services, including student advisors, social workers, basic needs coordinators, community resource connectors, and mental health support staff
- » Winona State University hosts the Minnesota State Healthcare Center of Excellence

## ABOUT THE UNIVERSITY

Winona State University (WSU) provides experiential education at an affordable cost. Programs are available at a beautiful residential campus in Winona and in learning spaces embedded in Rochester. Winona State is nationally recognized for innovative integration of technologies in teaching and learning. Regional partners in education, business, and the health industry value Winona State’s responsiveness to their needs.

## UNIVERSITY HIGHLIGHTS

- » The HealthForce Minnesota Center of Excellence collaborates to increase and diversify healthcare workers, and enhance the quality of patient care.
- » The Winona State Mentor Collective pairs underrepresented students with mentors to improve retention and graduation rates.
- » Winona State’s elementary education courses in Rochester address community teaching shortages by preparing diverse teachers.

- » 93% of graduates are employed in their field of study within one year of graduation.

## PARTNERSHIPS

- » **Mayo Clinic:** Winona State is a major provider of nurses and other health professionals.
- » **Hawthorne Learning Center and Hiawatha Valley Mental Health Center in Rochester:** On-site training allows counselor education students to provide supervised counseling.
- » **Minnesota Twins:** Students from the Winona State Exercise Science program gain valuable hands-on experience as coaching and athletic training interns.
- » **Business and industry across southern Minnesota:** WSU supplies engineering talent to the composite materials industry cluster in southeastern Minnesota and is a key partner in the southeast Minnesota Enterprise Zone, providing specialized continuing and technical education and customized training.



## FROM AN ALUMNUS:

“A lot of what I use in the classroom today with middle school students is a little piece of this and that from all the professors I’ve had at Winona State. I’m grateful that there are professors who are serious, who are really well-respected in the field, and who do a lot of research themselves. It’s just awesome to take that knowledge that I got from Winona State and share it with my students.”

– Thomas Sawyer, BA '12, MS '22  
eighth grade social studies teacher, Winona Middle School





## OUR CORE Commitments

Minnesota State plays an essential role in growing Minnesota's economy and opening the doors of educational opportunity to all Minnesotans. Our colleges and universities:

- » Ensure access to an extraordinary education for all Minnesotans.
- » Are the partner of choice to meet Minnesota's workforce and community needs.
- » Deliver to students, employers, communities, and taxpayers the highest value/most affordable higher education option.

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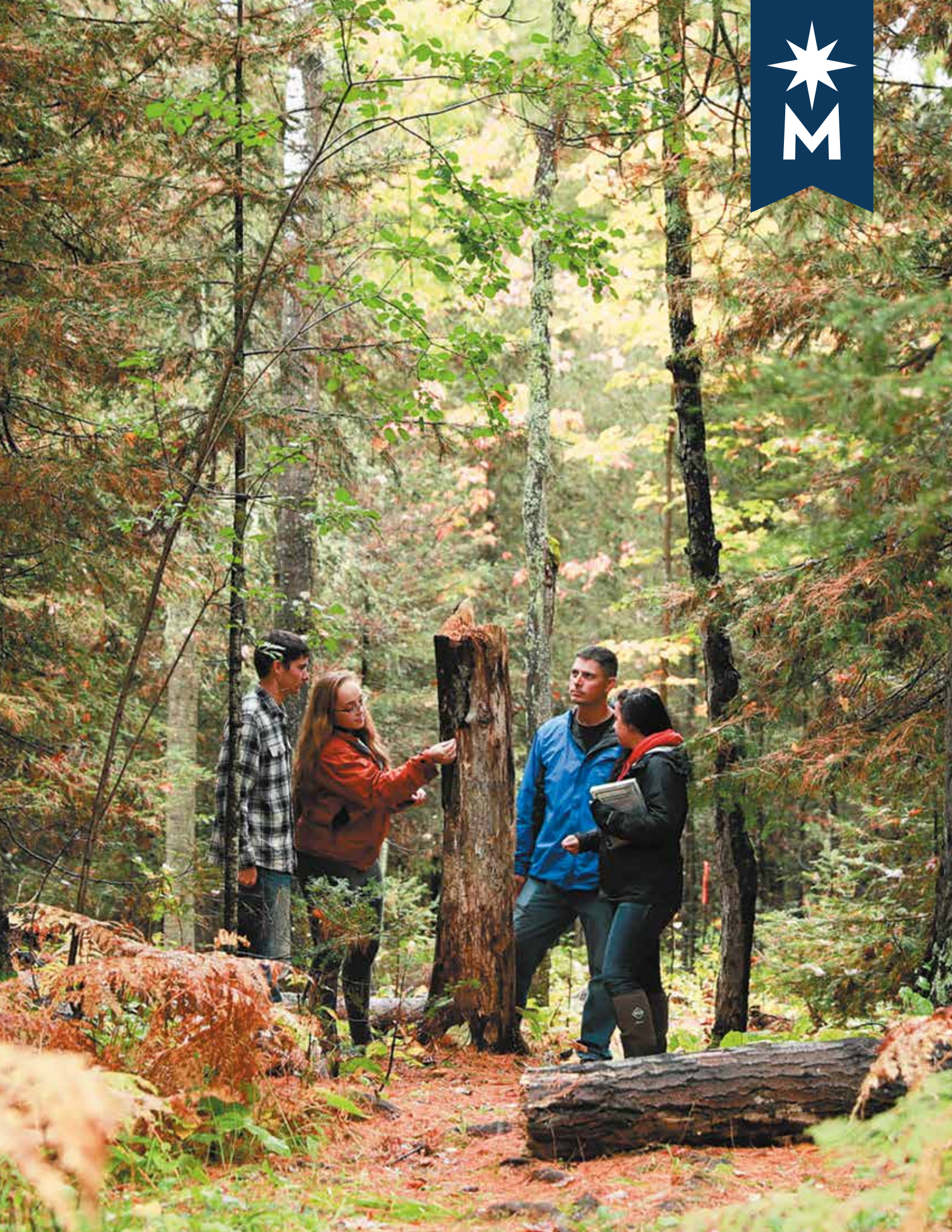
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