

CHILD CARE ASSISTANCE PROGRAM (CCAP) PROVIDER INVESTIGATIONS & CONTINUOUS IMPROVEMENT (CI) PROJECT UPDATE

ABOUT THE CCAP PROGRAM

Helps low–income families pay for child care so parents can pursue employment or education, and children are well cared for and prepared for school

State supervised and administered by counties and tribes

DHS and local agencies investigate fraud. DHS focuses primarily on providers; local agencies typically investigate recipients

30,700

Minnesota children from 15,000 families benefit from CCAP each month

\$283 Million+

Budgeted for families in FY 2021

CI PROJECT GOALS & APPROACH

Improve integrity and oversight of the Child Care Assistance Program (CCAP)

Improve proactive technical support and detect and prevent potential program violations

Collaborate with and leverage the knowledge, skills and creativity of a cross-functional team

Make decisions based on data and facts

Utilize proven continuous improvement methods and tools

CI PROJECT STATUS

Entered Maintenance Phase May, 2020 30, 60, 90 & 180-day Check Ins Complete

CCAP PROVIDER INVESTIGATIONS: Where we are in 2021

Using a Comprehensive & Consistent Investigation Process

Intake and Triage Preliminary Investigation First Assessment CCAP Investigation

Second Assessment

nvestigation Outcome

Utilizing a Case Management System & Tracking Cases From Intake through Investigation

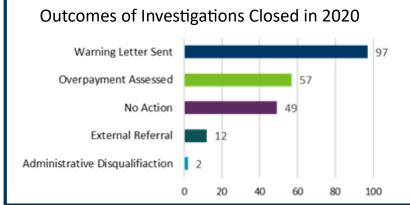
- ⇒ Storing and tracking affiliate information and relationships across different cases
- ⇒ Establishing and maintaining an evidence log
- ⇒ Consistently capturing data
- ⇒ Creating customizable reports
- ⇒ Sending workflow notifications
- ⇒ Tracking investigation decisions and results

Engaging in Quality Management & Continuous Improvement Practices

- ⇒ Effective control plan and check points
- ⇒ Routinely collect, track, and report on compliance with the control plan
- ⇒ Cross-functionally informed decision making
- ⇒ Ensure investigation processes are applied consistently and all providers are held to the same standards

CCAP PROVIDER INVESTIGATIONS: 2020 Actions & Outcomes

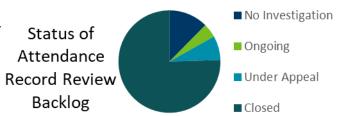
ADMINISTRATIVE OUTCOMES



More than \$1.4 million in overpayments identified

ATTENDANCE RECORD REVIEW PROCESS (AUDIT)

- Eliminated backlog of attendance records needing administrative review
- · 314 sets of reviewed
- 88% resulted in a preliminary investigation being opened
- 74% of closed investigations resulted in administrative action



DATA & ANALYTICS

Using **data mining** to create red flag exception reports for referral to CCAP Prover Investigations for triage and possible investigation

Expanded opportunity for **enhanced analysis** by utilizing a case management system to collect meaningful data

Developed **Overpayment Tool** for use by DHS CCAP investigators that creates consistency in attendance record review process, documentation, and overpayment calculation

STAKEHOLDER ENGAGEMENT

CCAP PROVIDERS & ADVOCACY ORGANIZATIONS

- Update on CCAP Investigations Processes
- Listen to and solicit feedback
- Respond to feedback with action when possible
- Work to improve transparency and communication

DHS, COUNTY & LAW ENFORCEMENT PARTNERS

- Discuss and problem-solve CCAP fraud concerns
- Establish consistent process for reporting program integrity concerns follow-up / investigation
- Establish process for timely and coordinated communication

THE IMPACT OF COVID-19

- In order to protect the health and well-being of children receiving services, child care providers, and investigative staff, CCAP Investigations began limiting on-site monitoring visits on 3/16/2020
- Because of the adaptability of the CCAP Investigations Process, CCAP
 Investigations is supporting program integrity efforts by investigating provider
 compliance concerns that emerge as a result of Peacetime Emergency Child Care
 Grant and COVID-19 Public Health Support Funds for Child Care grant funding